

Corporate Presentation
3Q2025

The background of the slide is a 3D-rendered cityscape where every building and tree is constructed from various shades of wood. The buildings vary in height and shape, some with pointed tops and others with flat roofs. Two green trees are positioned on the left and right sides of the scene. In the center, a white, crumpled paper banner is stretched across the frame, featuring the word 'arauco' in a bold, lowercase, sans-serif font, followed by a registered trademark symbol (®).

arauco®

From Nature and Renewables,
we contribute to **people** and the **planet**.



Security

Is always
our **first
priority.**



Teamwork

Together we
are better.



Commitment

We Work with
passion.



Excellence and Innovation

We want to be
better.



Good Citizen

We **respect**
our
environment
while creating
value

ARAUCO AT A GLANCE

SHAREHOLDER STRUCTURE

ANGELINI GROUP

75.15%



60.82%



99.99%



FINANCIAL HIGHLIGHTS

In US\$ million, as of September 2025, LTM

REVENUES	6,227	NET INCOME	95
ADJUSTED EBITDA	1,419	CAPEX	2,229
EBITDA MARGIN	22.8%	NET DEBT/EBITDA	4.83x

CREDIT RATINGS

INTERNATIONAL SCALE

FITCH RATINGS BBB ✘

S&P BBB- ✔

MOODY'S Baa3 ✔

NATIONAL SCALE

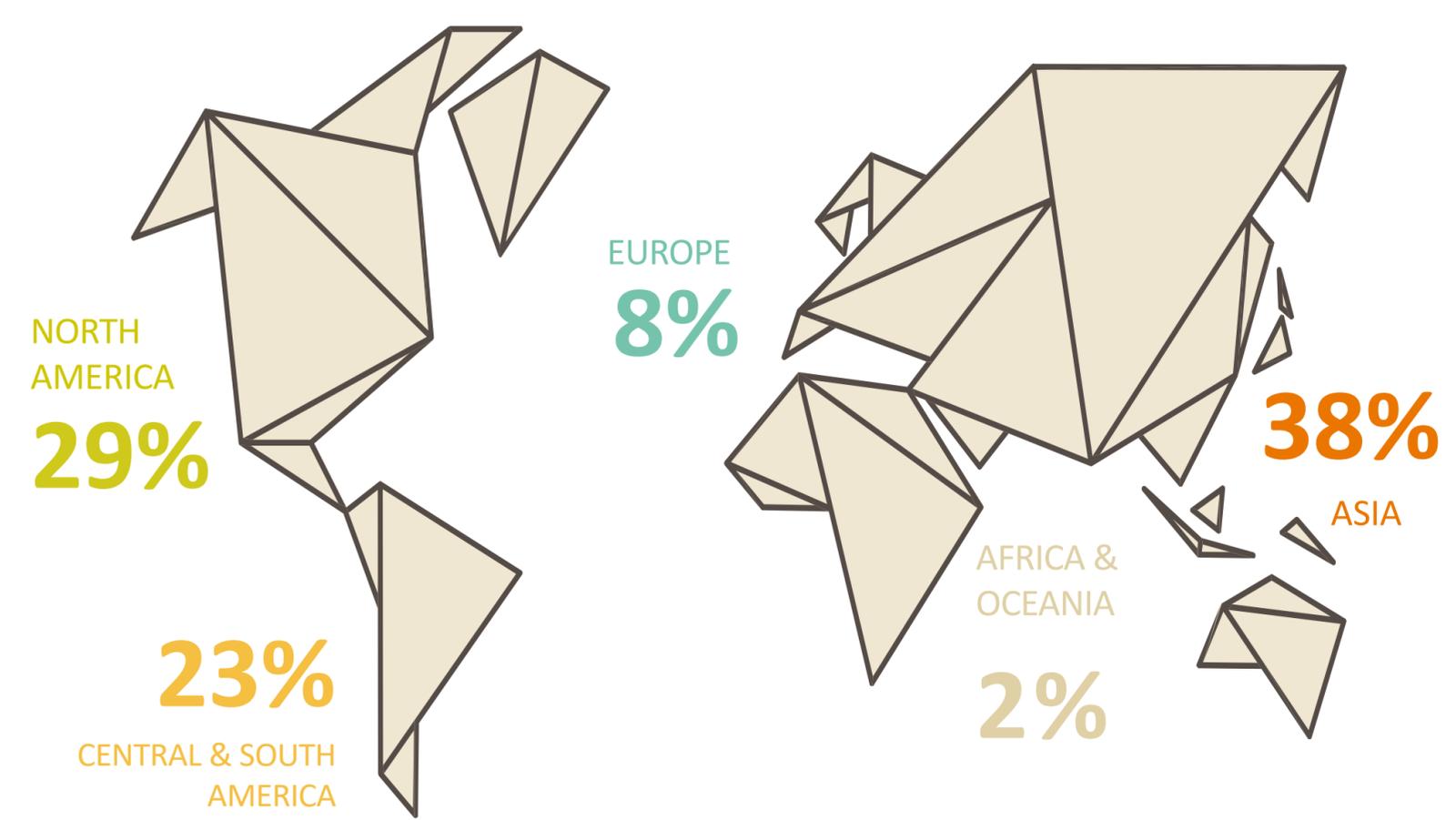
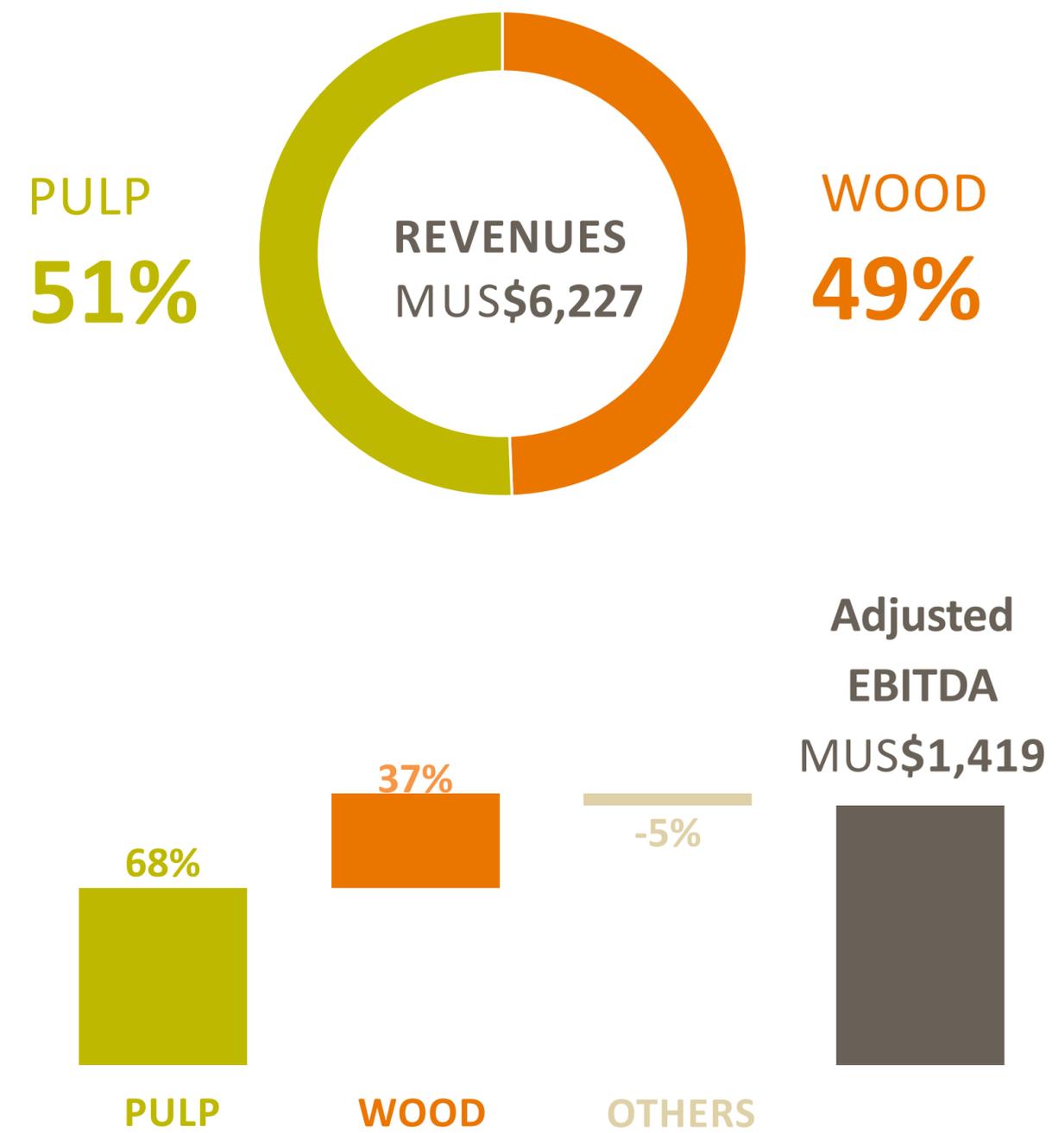
FITCH RATINGS AA ✘

FELLER RATE AA ✔

✔ Outlook: stable

✘ Outlook: negative

DIVERSIFIED SALES AROUND THE WORLD



As of September 2025, LTM

TWO STRATEGIC BUSINESS SEGMENTS

Forestry and Pulp Business

Wood Products Business

**Forest Plantations ⁽¹⁾
(Thousand Hectares)**

**Pulp Mills
(Thousand Tonnes)**

**Energy Operations
(mw)**

**Panels
(Thousand m³)**

**Solid Wood
(Thousand m³)**



597

5 Mills (5)
4,205

10 Power plants (5)
904

2 Mills
PB 340
MDF 500

7 Mills
Sawn Timber 2,073
Plywood 710
4 Remanufacturing Facilities



130

1 Mill
350

2 Power plants
82

2 Mills
PB 260
MDF 300

1 Mill
Sawn Timber 318
1 Remanufacturing Facility



113



1 Power plant

4 Mills
PB 450
MD 1,520



96

1 Mill
720

1 Power plant
91



Total

935 thousand hecatres

5.3 million tonnes

890 mw



7 Mills
PB 1,630
MDF 1,015



2 Mills
PB 315
MDF 250



9 Mills (4)
PB 1,191
MDF 615
OSB 230

1 Mill
Sawn Timber 35



(3)

Total

8.6 million m³

3.5 million m³

1) Considers hectares planted mainly with eucalyptus (globulus, nitens), pine (radiata, taeda, elliottii) and others.

2) Considers 50% of Montes del Plata.

3) Considers 50% of Sonae Arauco.

4) One PB mill in South Africa is currently shut down.

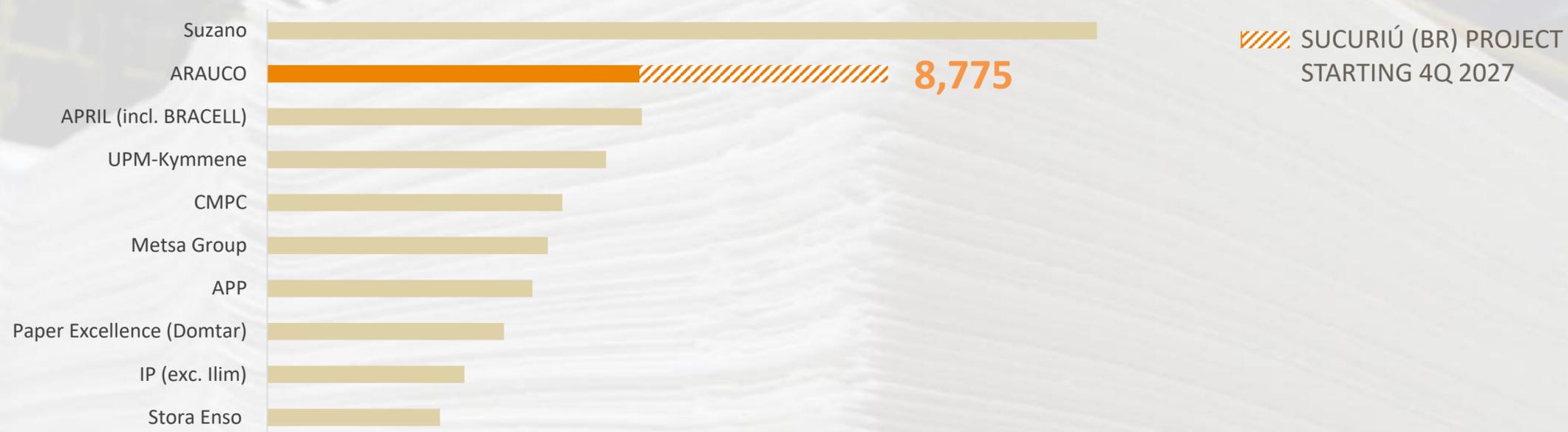
5) Licancel mill indefinitely suspended operations in August 2023

WE ARE A **MAIN PLAYER** IN THE GLOBAL MARKET

MARKET PULP CAPACITY (THOUSAND TONNES)

3rd

IN MARKET PULP CAPACITY IN THE WORLD



PANELS CAPACITY (THOUSAND CUBIC METERS)**

3rd

IN PANEL CAPACITY IN THE WORLD



World market pulp and panel competitors capacity as of December 2024.

** Panels refers to Composite Panels, which corresponds to MDF, PB and OSB.

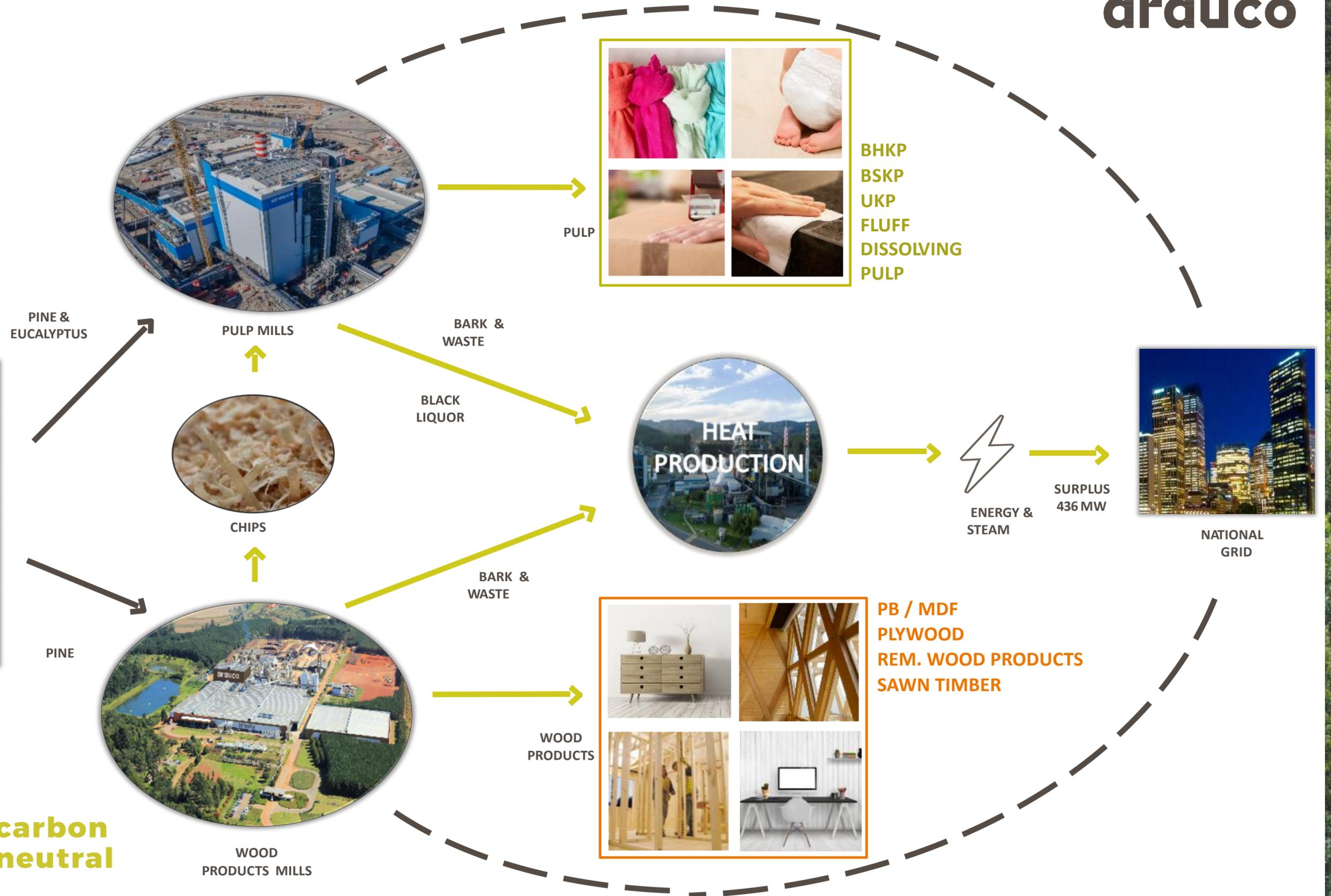
* Arauco capacity includes 50% of Montes del Plata and 50% of Sonae Arauco.

Source: Hawkins Wright, public fillings, Arauco's estimations, information and fillings.

MAXIMIZING THE VALUE OF OUR FOREST



arauco



arauco



BUSINESS SEGMENTS: PULP

PULP BUSINESS

OVERVIEW

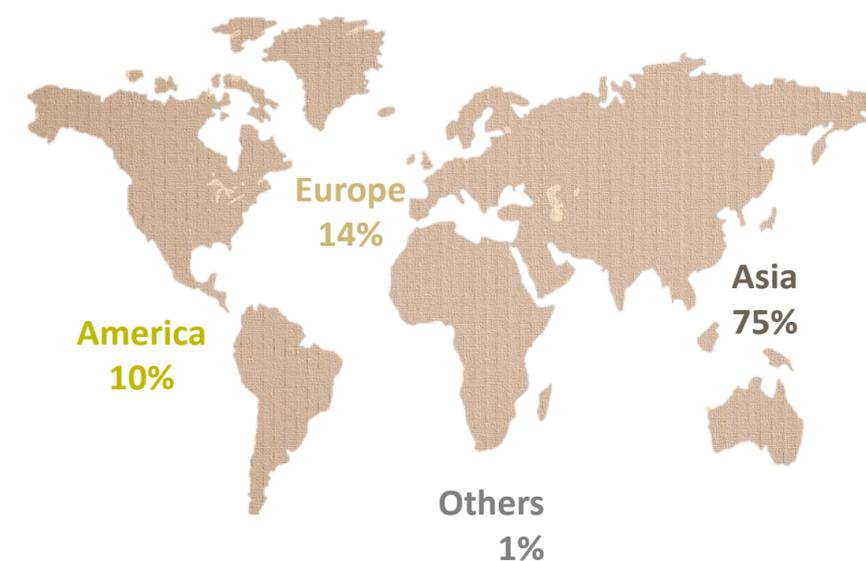
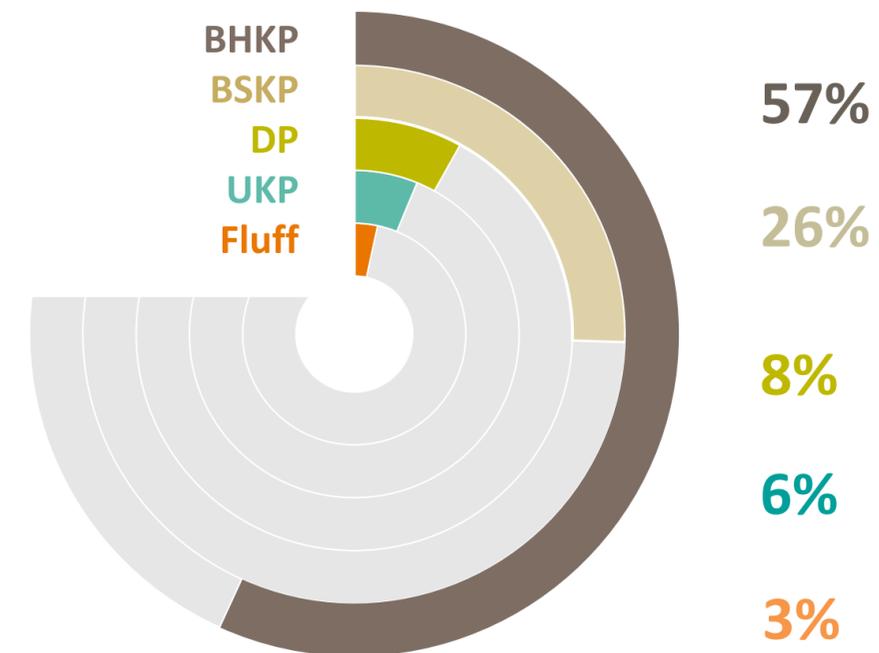
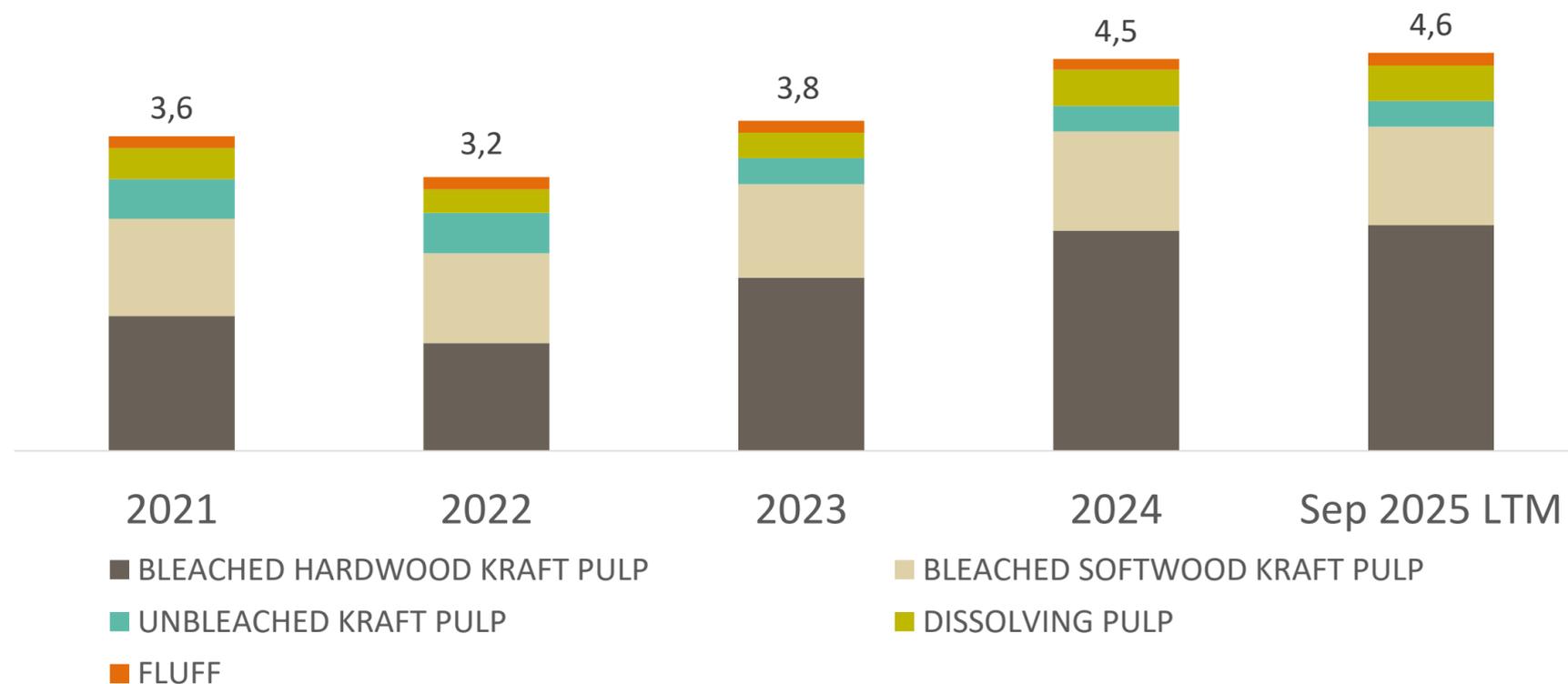
MUS \$3,019 REVENUES

Energy revenues not included

SALES VOLUME: 4.7 million tonnes

PRODUCTION

million tonnes



As of June 2025

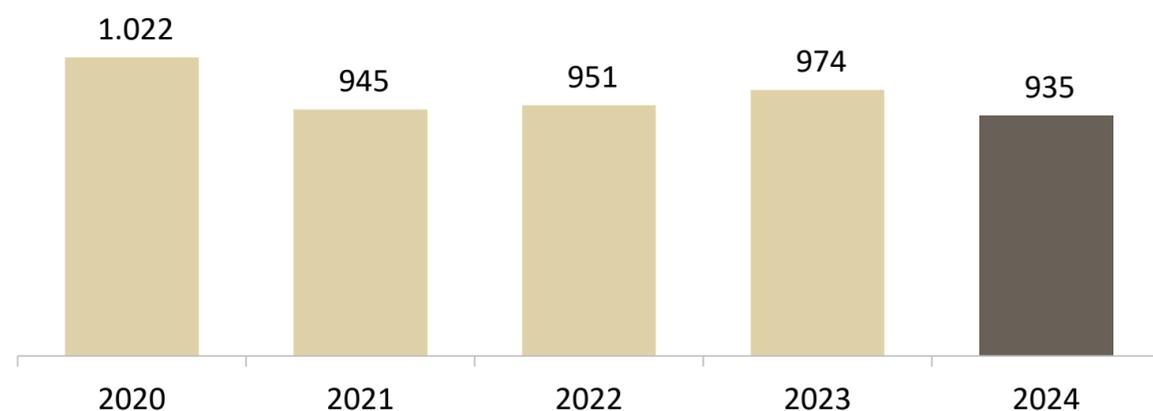
PULP BUSINESS

FORESTRY OPERATIONS

TOTAL PLANTATIONS

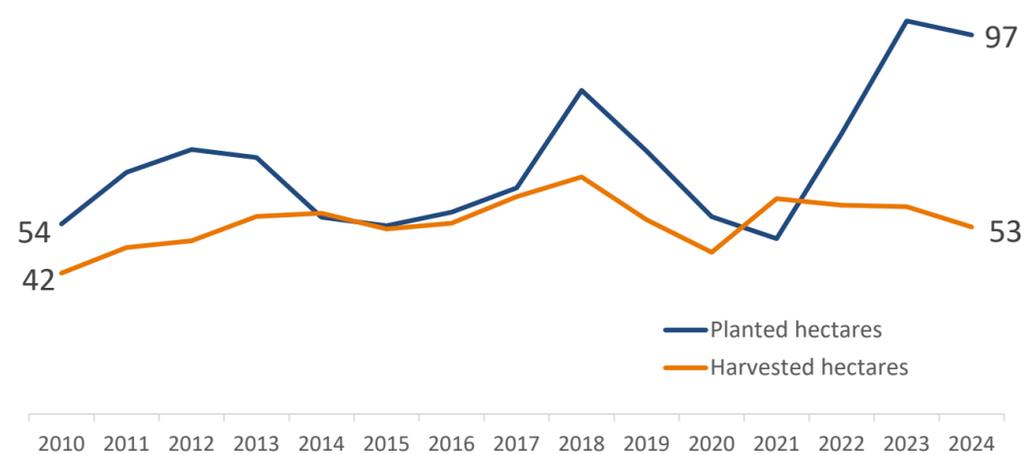
Includes plantations in Chile, Argentina, Brazil and Uruguay

In thousand hectares



PLANTING AND HARVESTING

In thousand hectares



1.7 MILLION HECTARES OWNED

935 THOUSAND HECTARES PLANTED

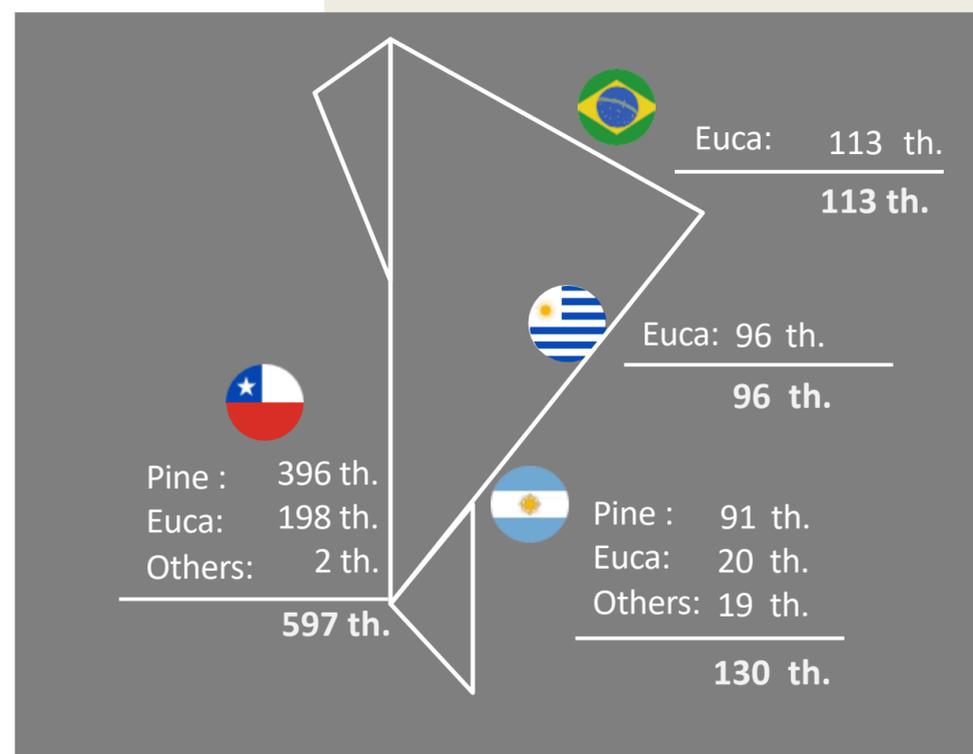
482 THOUSANDS OF NATIVE FOREST

488 THOUSANDS OF PINE

427 THOUSANDS OF EUCALYPTUS

21 THOUSANDS OF OTHER SPECIES

HECTARES PLANTED



ENVIRONMENTAL CERTIFICATIONS

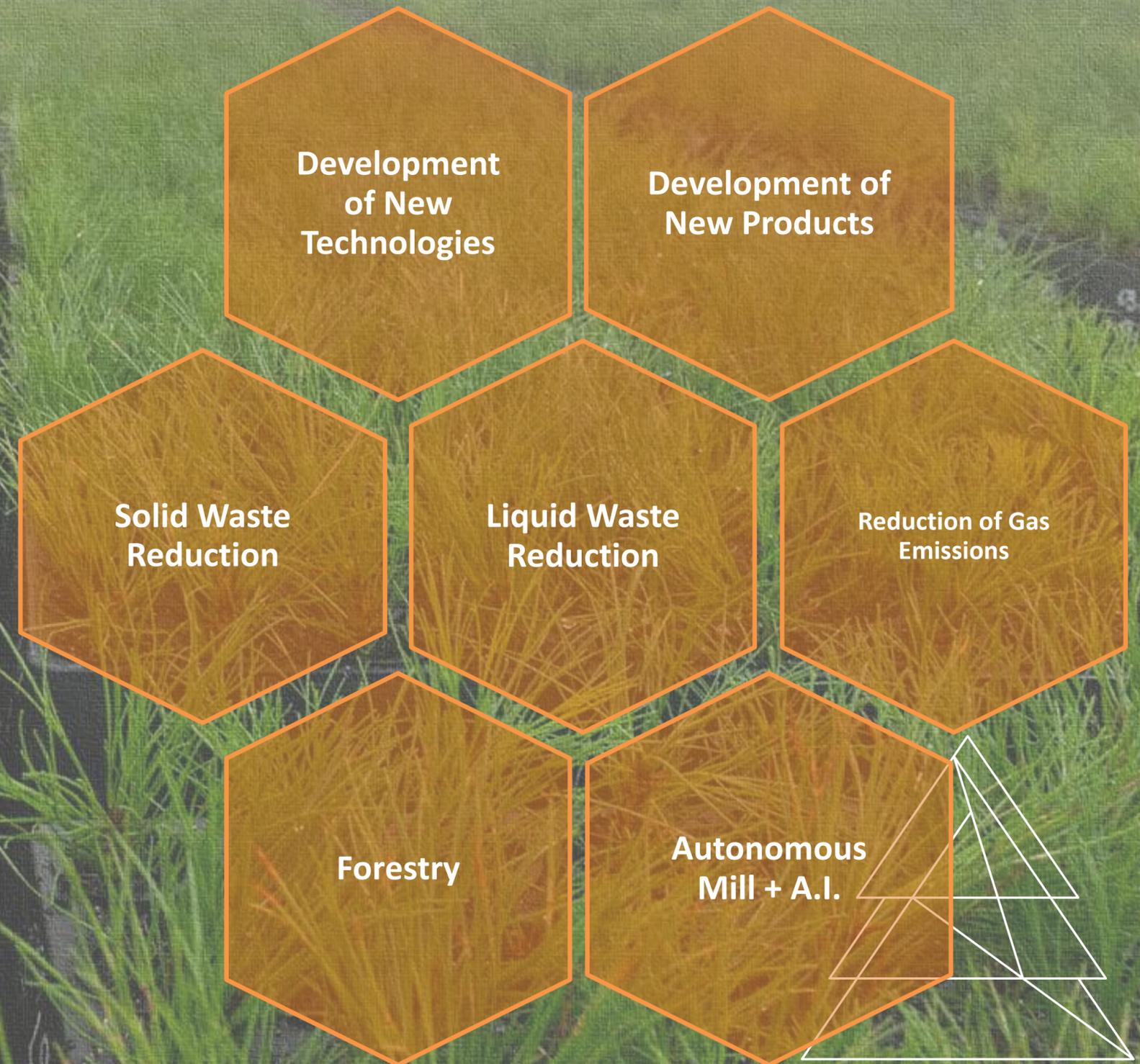
Our forests plantations have international certification in Forestry Management and Chain of Custody

For detailed information about each certification, you can visit our web site www.arauco.com

BIOFOREST RESEARCH AND DEVELOPMENT

+30 years researching, developing, and applying innovative technologies to enhance the productivity of our forest and industrial resources.

Our strategic focus points are:



**PULP
BUSINESS**

OUR MILLS
CAPACITY IN THOUSAND TONNES

CONSTITUCIÓN
355 UKP

NUEVA ALDEA
520 BHKP
520 BSKP

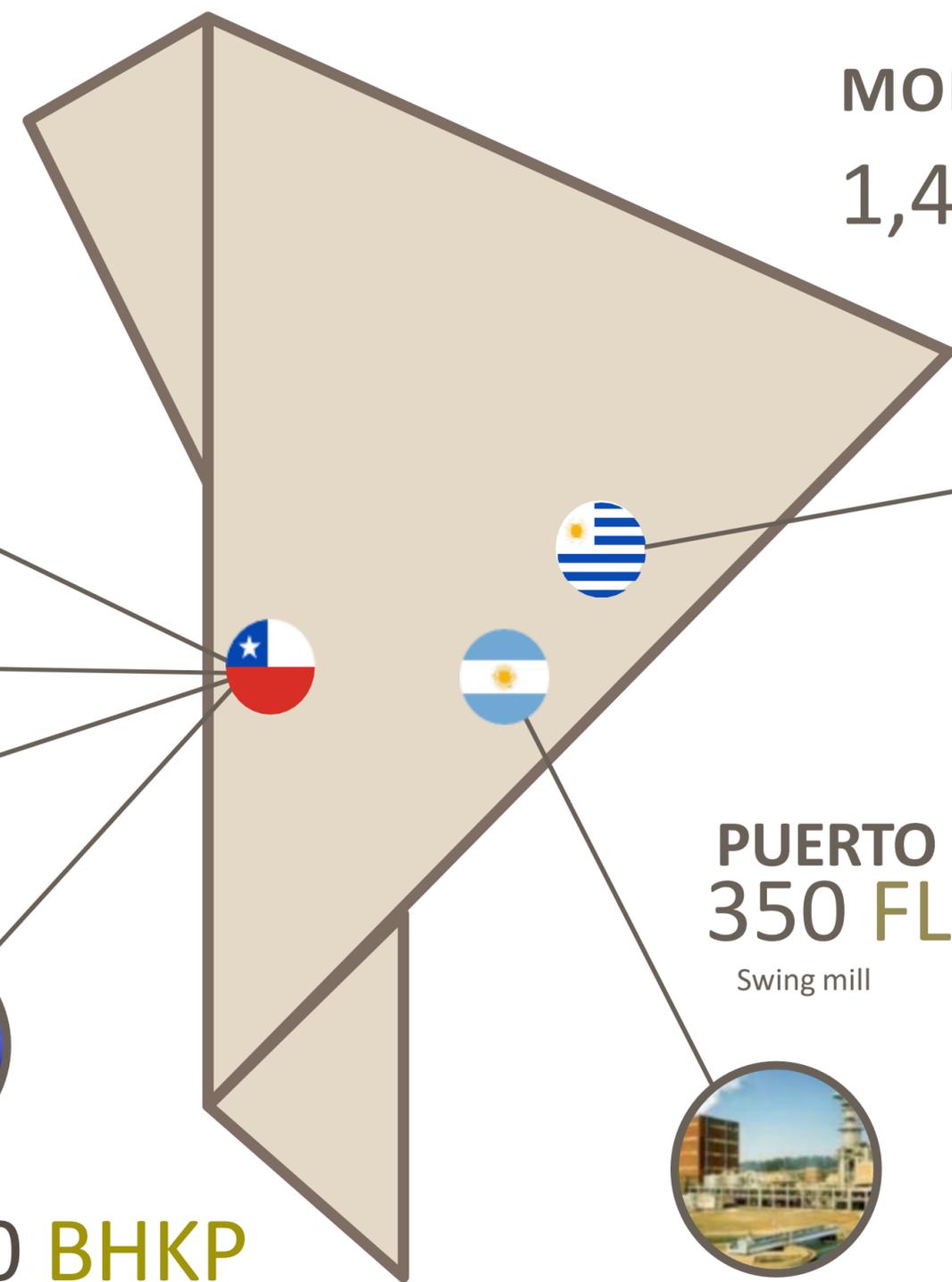
ARAUCO MILL
1,560 BHKP
540 BSKP



VALDIVIA
502 DP or 550 BHKP
Swing mill

PUERTO ESPERANZA
350 FLUFF or BSKP
Swing mill

MONTES DEL PLATA
1,440 BHKP
ARAUCO owns 50%

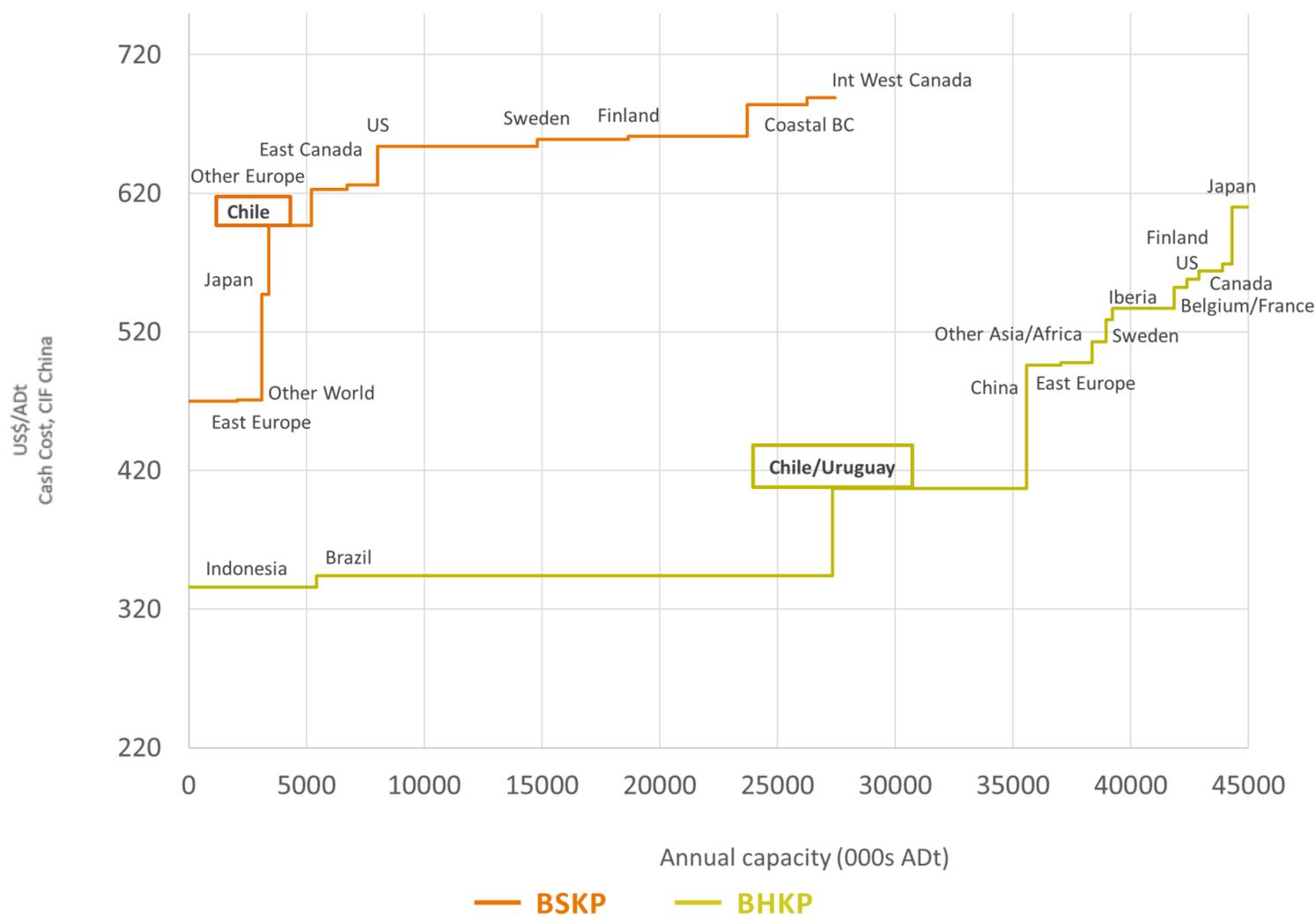


PULP BUSINESS

COMPETITIVE ADVANTAGES



COST ADVANTAGES



LOGISTIC EFFICIENCY



AVERAGE DISTANCES (km) FROM

FORESTS TO MILLS		MILLS TO PORTS	
ARGENTINA	> 80	MONTES DEL PLATA	> 0
CHILE	> 85	ARAUCO	> 35
URUGUAY	> 282	NUEVA ALDEA	> 63
		VALDIVIA	> 301
		CONSTITUCIÓN	> 316
		PUERTO ESPERANZA	> 1.200

WEIGHTED AVG. > 164 (1)

As of December 2024

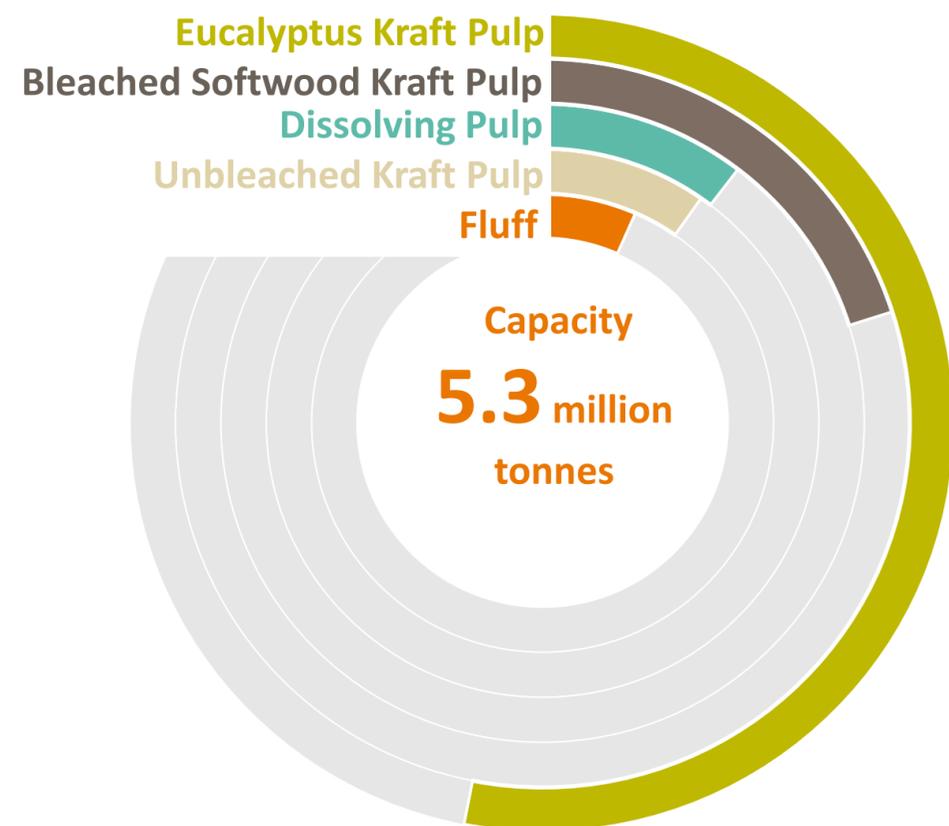
Source: Hawkins Wright.
Other world includes Argentina, China and Oceania.

PULP BUSINESS

COMPETITIVE ADVANTAGES



PRODUCT DIVERSIFICATION



53% } **Hardwood**
10% }
20% } **Softwood**
10% }
7% }



Source: ARAUCO.
(1) Dissolving Pulp
The Valdivia mill will keep the ability to switch from producing dissolving pulp to paper grade (BHKP).

Source: ARAUCO.
(1) Calculated using sales volume for 2024.

BUSINESS SEGMENTS: WOOD

WOOD PRODUCTS BUSINESS

OVERVIEW



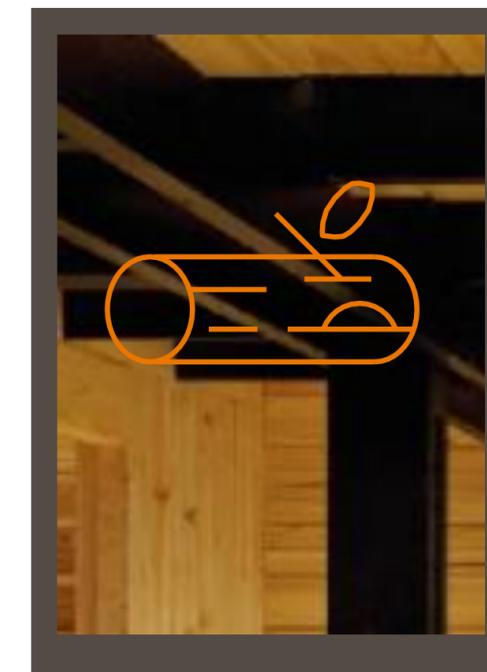
MUS \$3,011 REVENUES

Energy revenues not included

SUBDIVISIONS

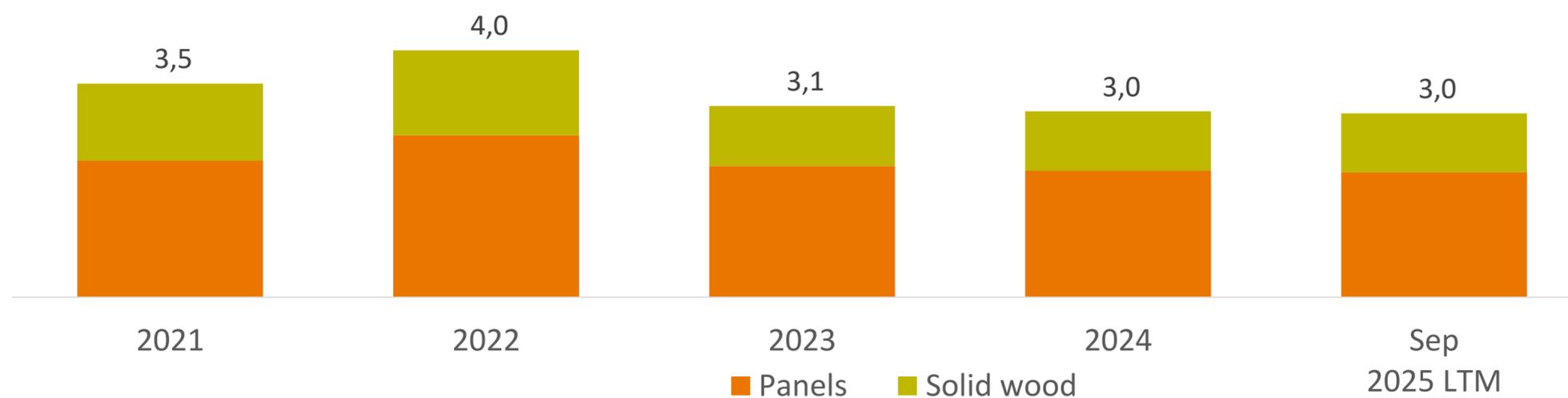


PANELS



SOLID WOOD

US\$ BILLION



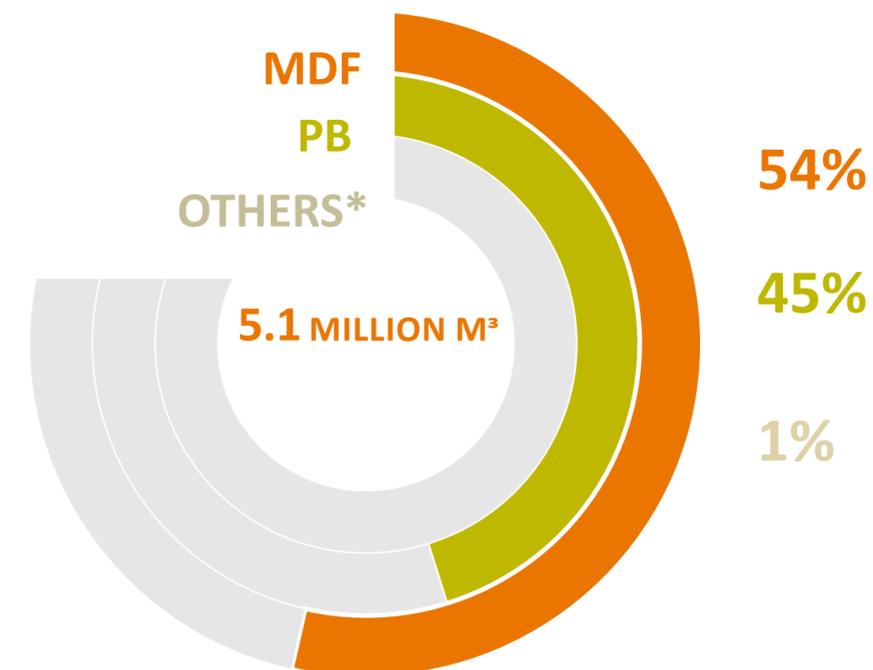
Sonae Arauco's volume not included.
As of Sep,2025 LTM

WOOD PRODUCTS BUSINESS

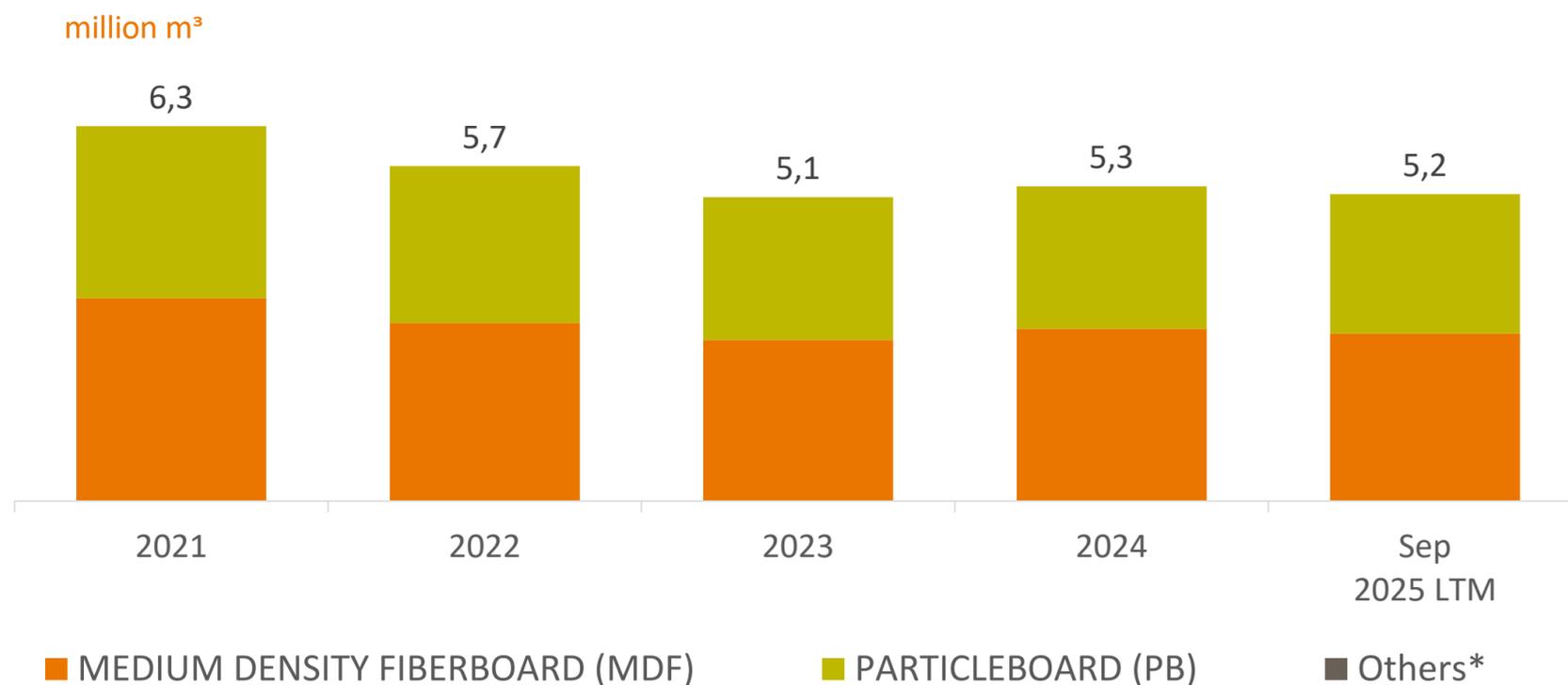
PANELS



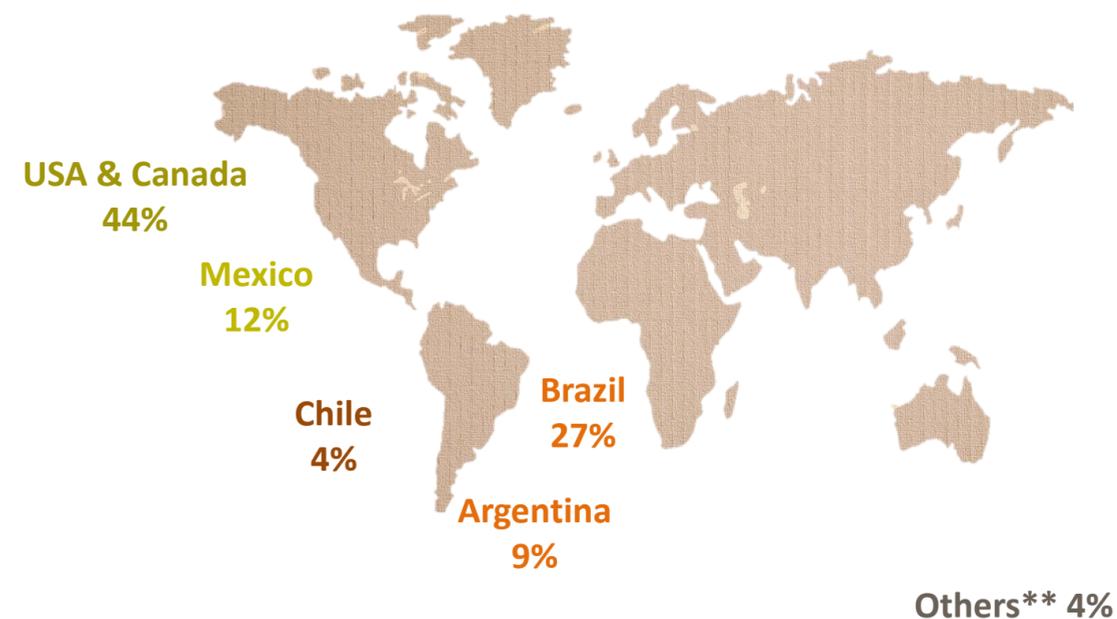
MUS \$2,047
 REVENUES
Energy revenues not included



PRODUCTION



SALES VOLUME



Sonae Arauco's volume not included.

Does not include Sonae Arauco volumes
 *OSB, HB, Retail and Composite panels
 ** EMEA, Asia, Oceania and Rest of Latam

As of Sep 2025 LTM

WOOD PRODUCTS BUSINESS

SOLID WOOD



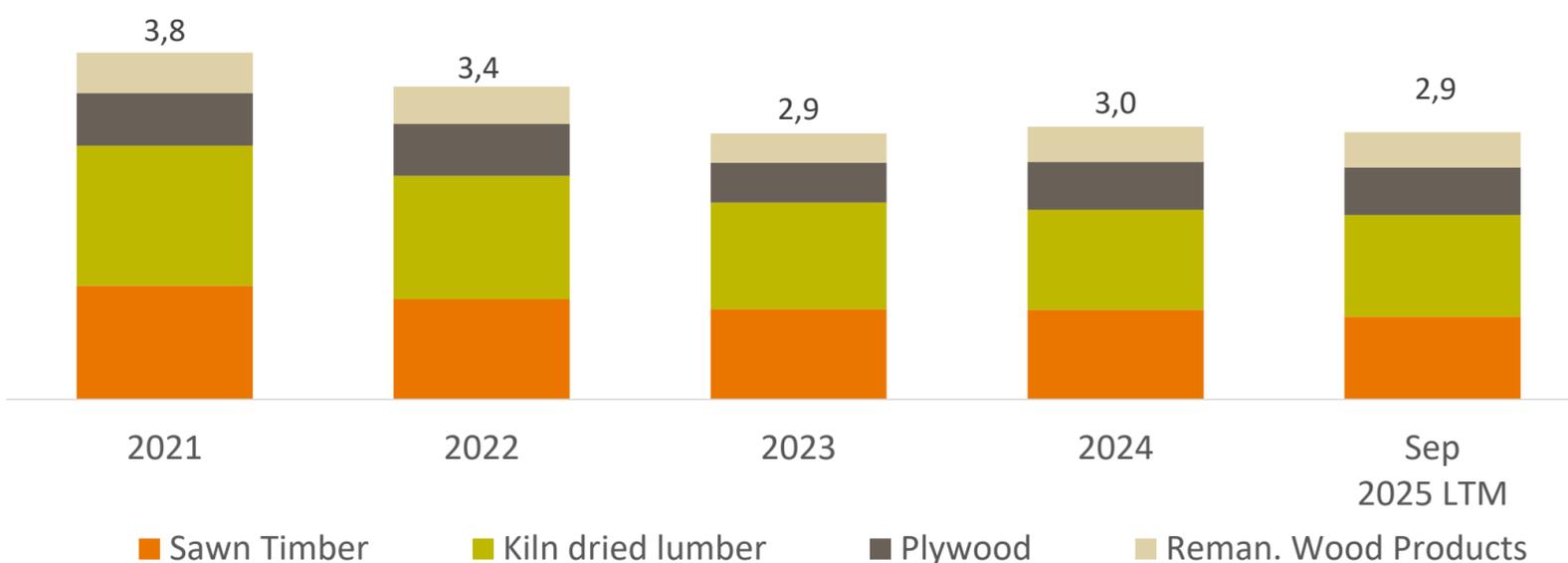
MUS \$964

Energy revenues not included **REVENUES**

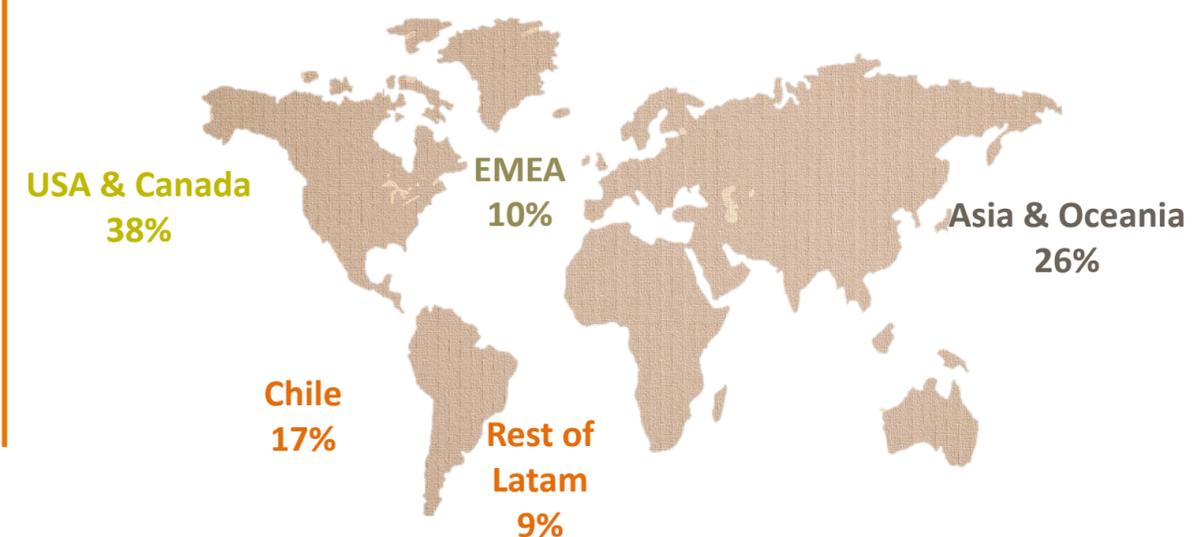


PRODUCTION

million m³



SALES VOLUME

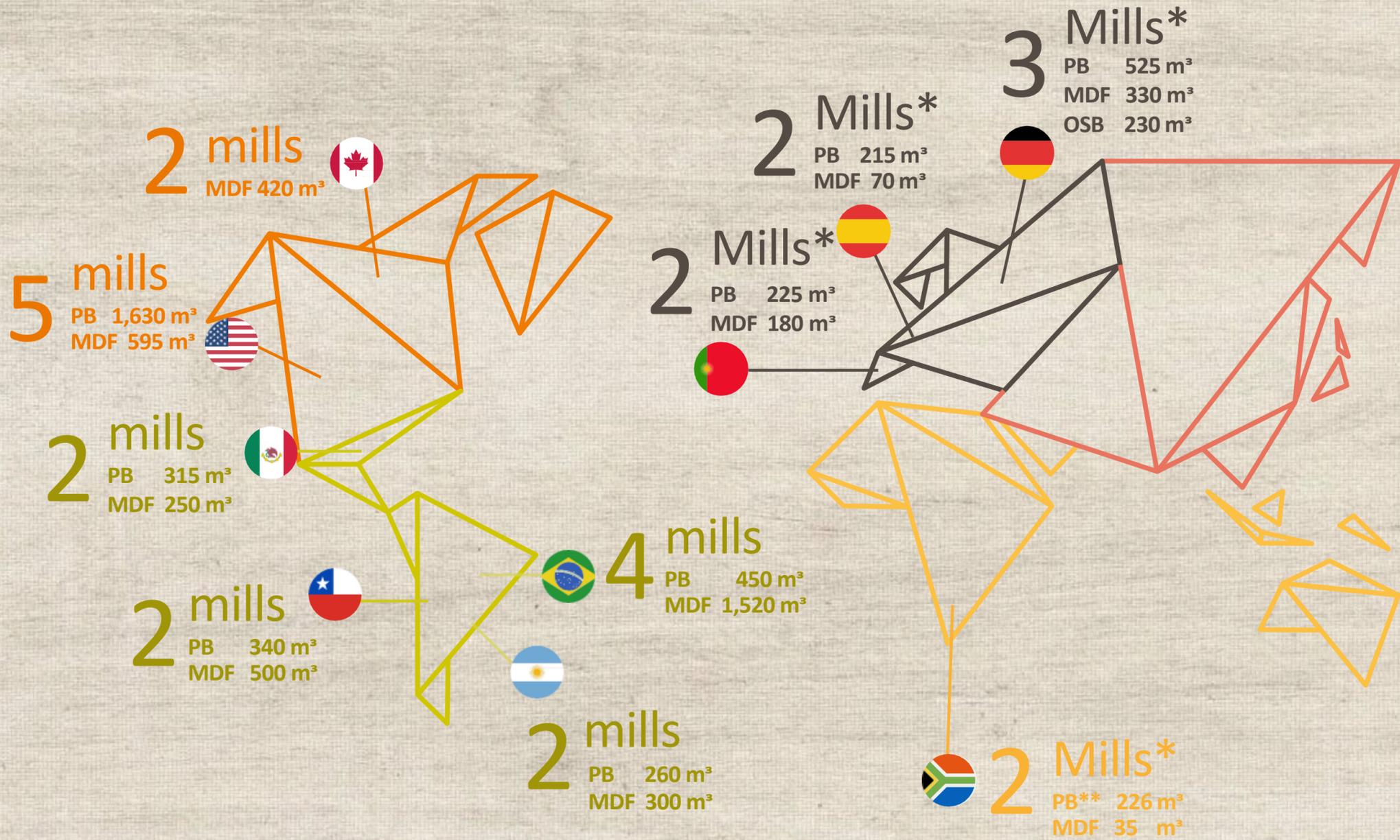


Sonae Arauco's volume not included.

As of Sep 2025 LTM

**PANELS
OUR
MILLS**

**IN
THOUSANDS**
As of December 2024

PB: Particle Board
MDF: Medium Density Fiberboard
OSB: Oriented Strand Board

*Arauco owns 50% of Sonae Arauco
**One PB mill in South Africa is currently shut down

**SOLID
WOOD
OUR
MILLS**

**IN
THOUSANDS**
As of December 2024




ST: Sawn Timber
Rem: Remanufactured Wood Products

As of December 2023
*Arauco owns 50% of Sonae Arauco
**One mill in Chile (Horcones II) is currently shut down

**ENERGY
COMPLEMENTARY
OPERATIONS**

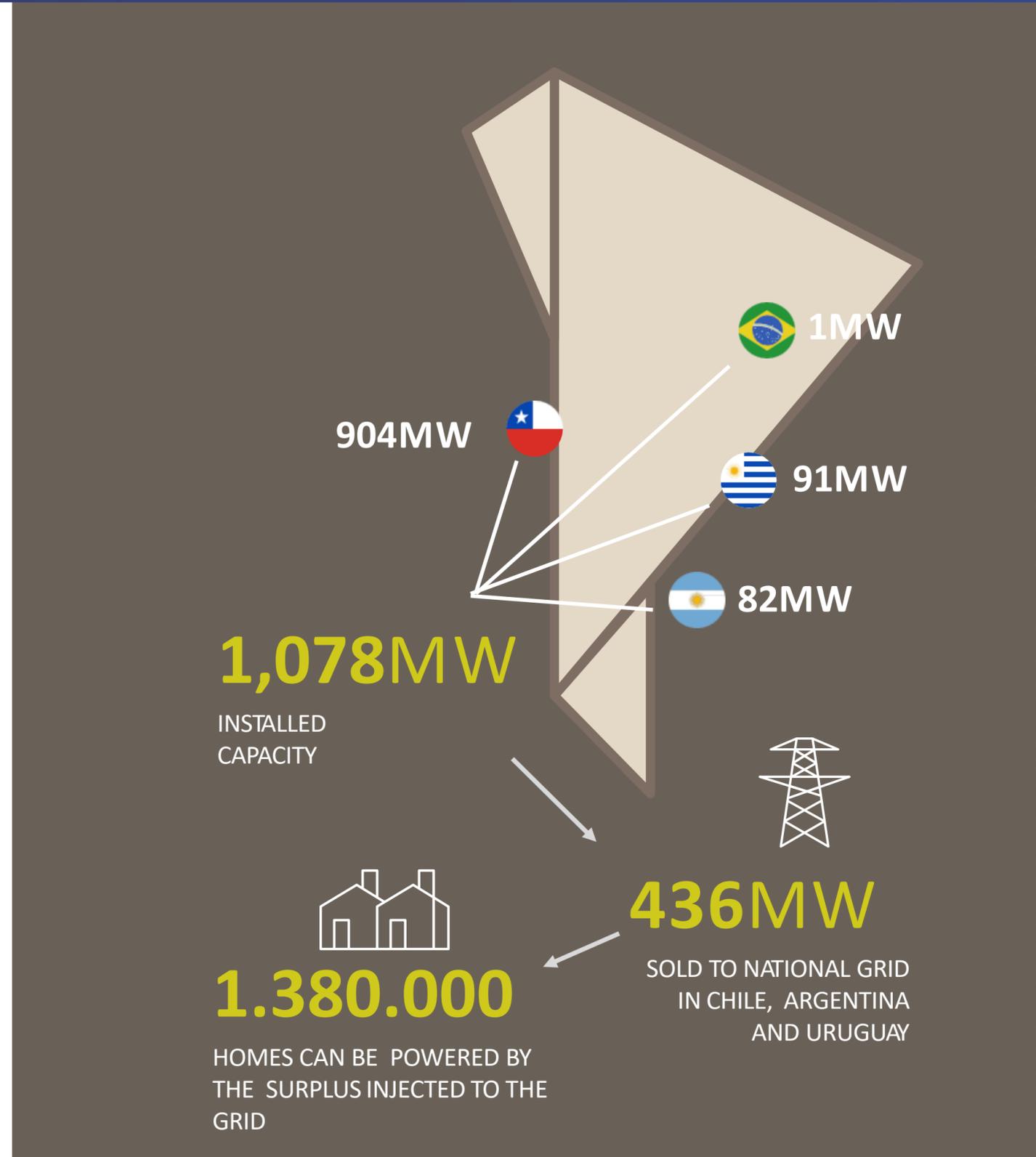


HIGHLIGHTS

Arauco generates renewable energy from forestry biomass and uses it in the production processes.

In Chile, Argentina and Uruguay, we are self-sufficient in net electricity consumption and we sell the surplus to the local grid.

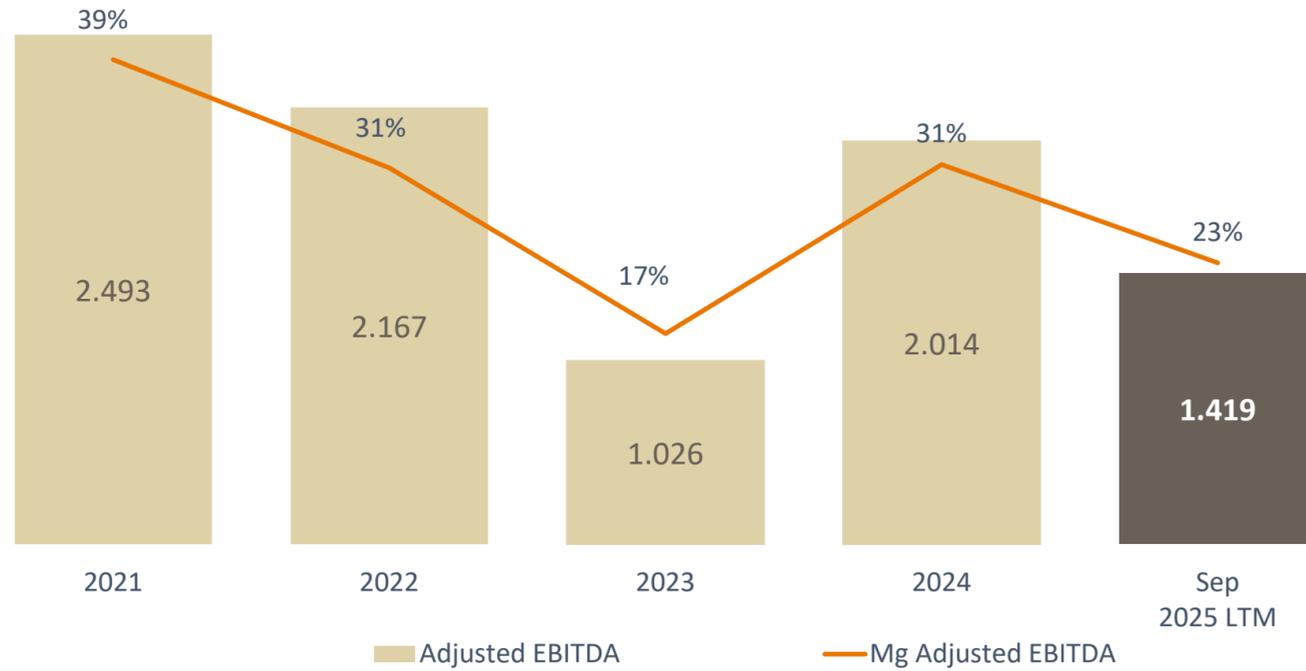
5 cogeneration plants in Chile and 1 plant in Uruguay are registered under the Kyoto Protocol Clean Development Mechanism (CDM).



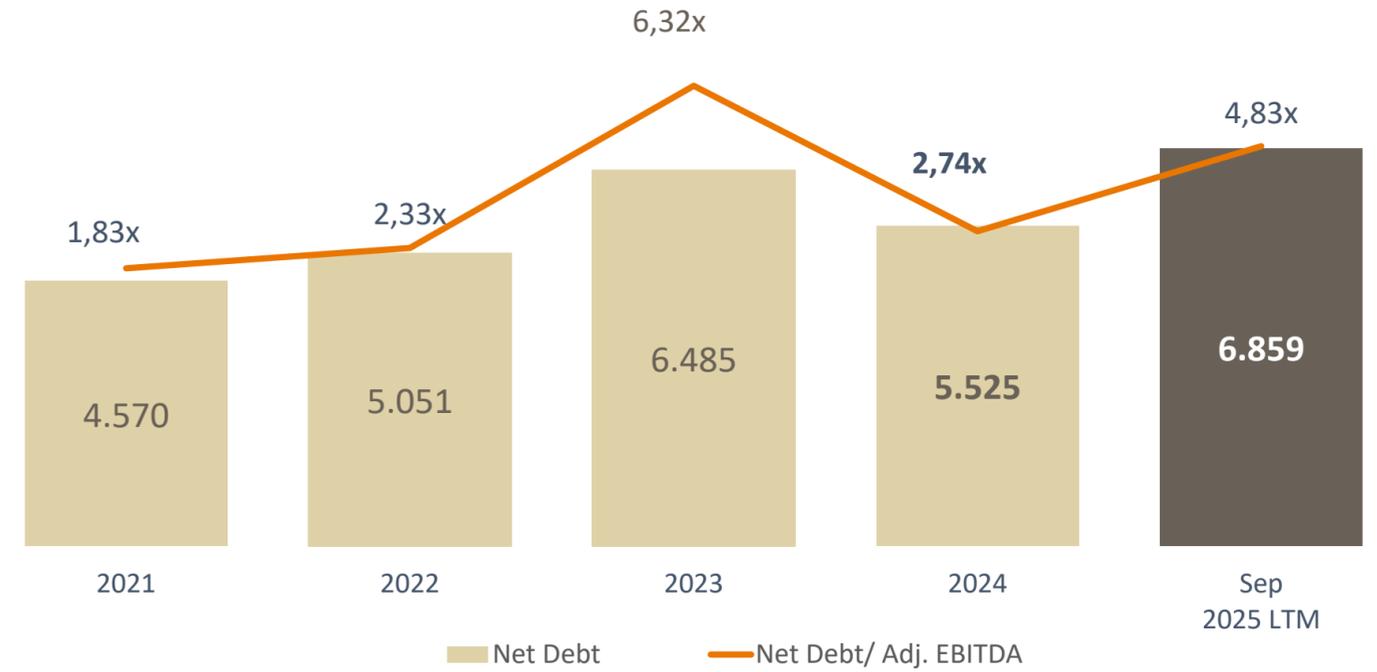
MAIN FIGURES

As of September 2025 LTM

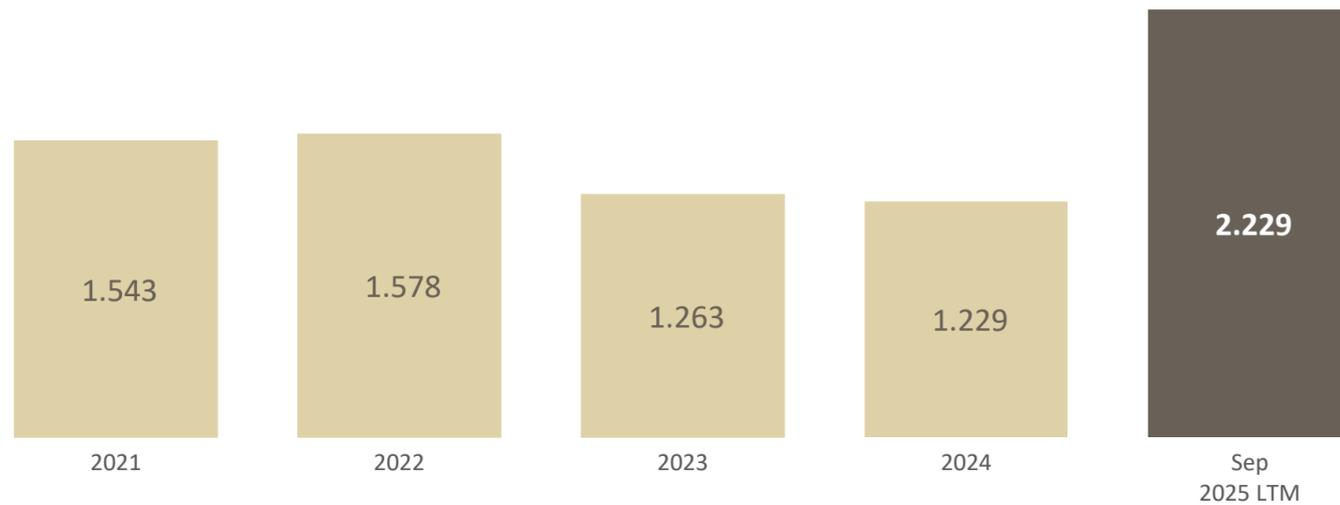
ADJUSTED EBITDA US\$ million



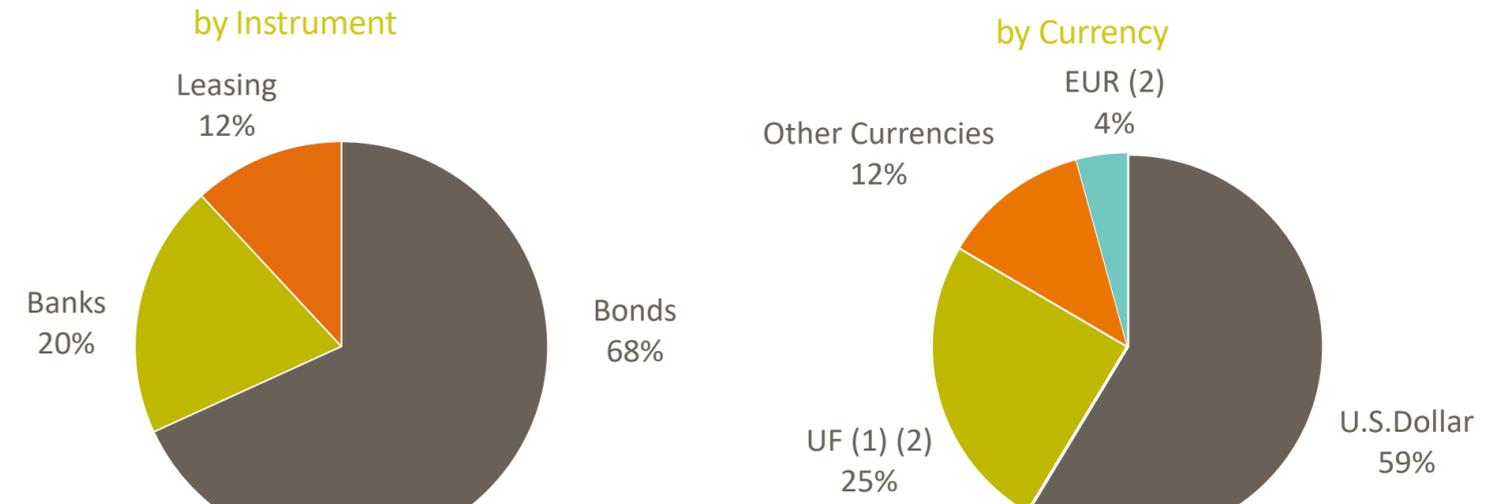
NET DEBT US\$ million



CAPEX US\$ million



DEBT BREAKDOWN



(1) UF is a Chilean monetary unit indexed to inflation.
(2) Swapped to USD

Our Sucuriú Project

For internal use only within the organization

arauco

The largest mill in the world built in a single stage

FORESTRY



400.000 ha of eucalyptus plantations

INVESTMENT

US\$ 4.6 billion

ELECTRIC TRANSMISSION LINE

Surplus energy of **220 MW** to be sold in Brazil's interconnected system

CAPACITY

3.5 million tons of pulp per year

WORKFORCE



14,000 employees at peak of construction
6,000 jobs in operation (Forestry, Mill and Logistics)



FINANCING MILESTONES

ARAUCO WAS THE
FIRST LATIN
AMERICAN
FORESTRY COMPANY
TO ISSUE SUSTAINABLE BONDS IN
OCTOBER 2019
(IN U.S MARKET).



IN 2023 ARAUCO ISSUED THE
FIRST
SUSTAINABLE
BONDS
IN THE CHILEAN DEBT
MARKET.



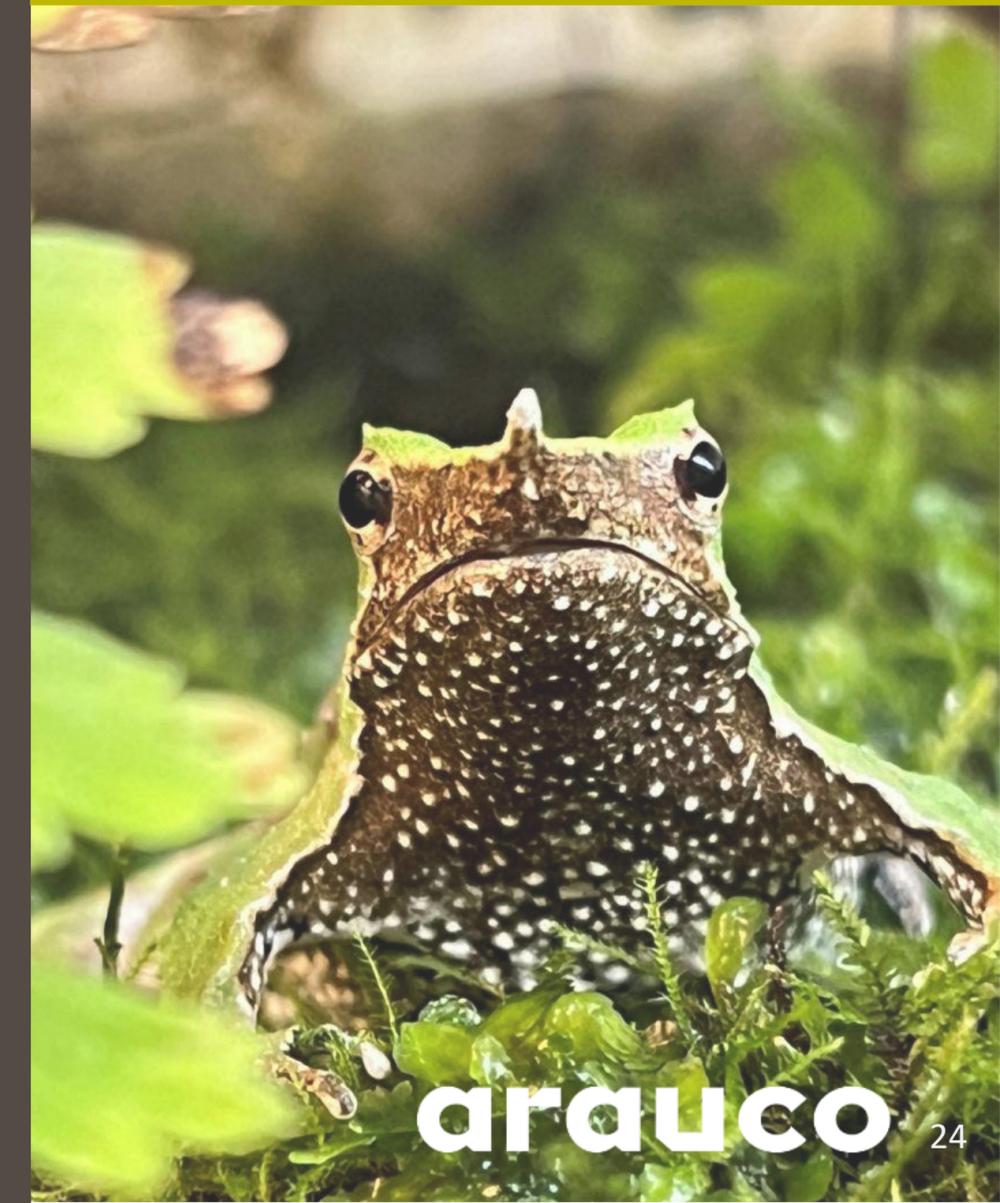
SUCURIÚ FINANCING



IN 2025 ARAUCO
ISSUED

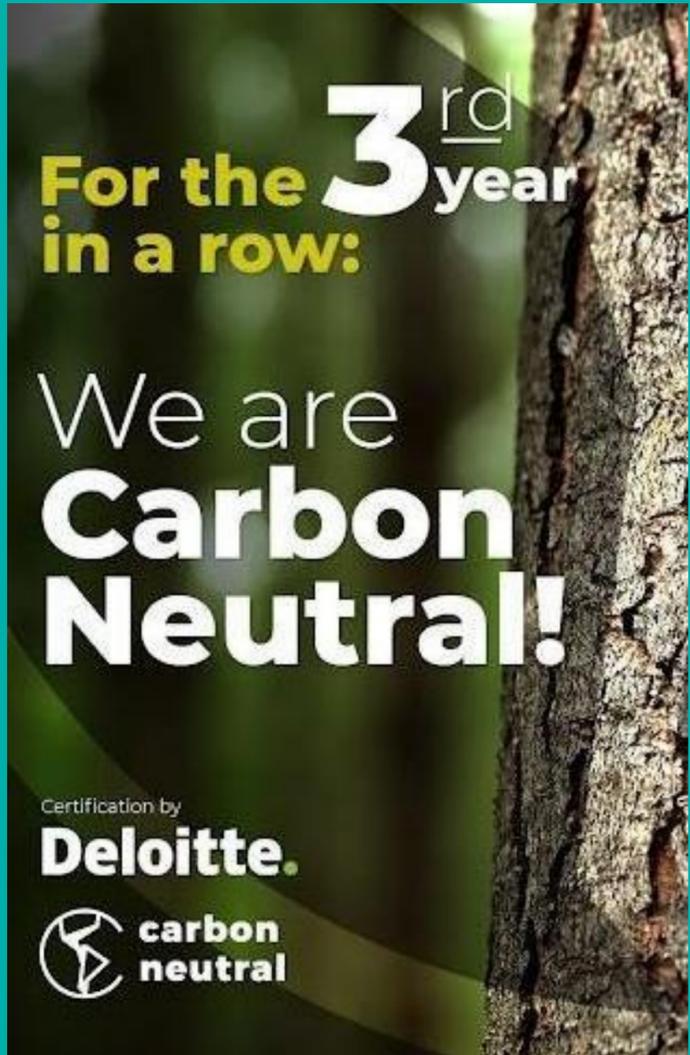
- **970 MM USD**
EXPORT CREDIT
FACILITY WITH
FINNVERA (ECA).
- **1,225 MM USD**
A/B LOAN WITH IDB,
IFC & 8 COMMERCIAL
BANKS.

IN 2025 ARAUCO ISSUED THE
LARGEST
CORPORATE BOND
IN THE CHILEAN DEBT
MARKET: 844 MM USD
HYBRID SUSTAINABLE BOND.





SUSTAINABILITY STRATEGY



ARAUCO ATTENDED COP30 IN BELÉM BRAZIL (NOVEMBER 2025) PRESENTING ITS



1. NATURE STRATEGY: ABC+

- EFFICIENT USE OF WATER
- PROTECTION OF BIODIVERSITY
- MITIGATION OF THE CLIMATE CRISIS
- FOSTER A CIRCULAR ECONOMY

2. SCIENCE BASED TARGETS (SBT)

WE AIM TO REDUCE MORE THAN 1.5 MILLION TONS OF CO2 BY 2030 AND MOVE TOWARDS NET-ZERO BY 2050.

We want to be leaders in natural capital and become **Nature Net-Positive**

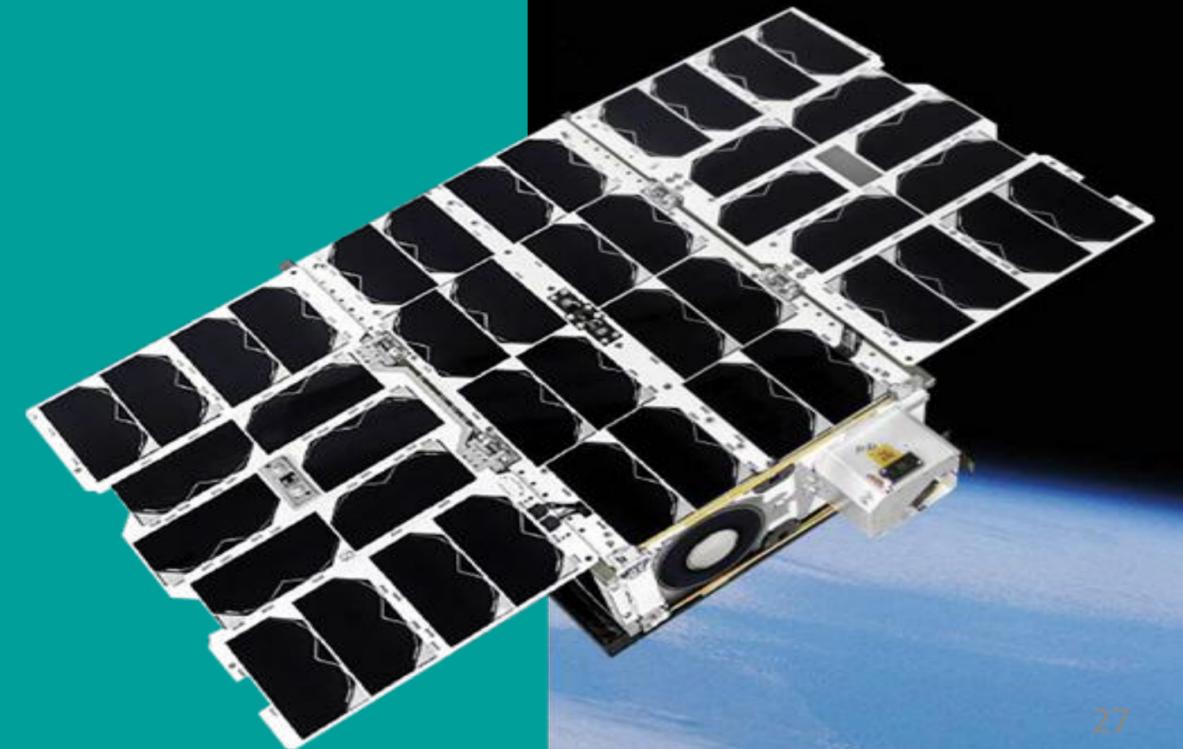


ARAUCO Invests in Satellite Technology to Protect Biodiversity

In 2023, ARAUCO's startup, **Lemu**, achieved a groundbreaking milestone by launching the world's first private **nanosatellite** dedicated to biodiversity monitoring.

- The satellite is shoebox-sized and equipped with a high-definition hyperspectral camera.
- It delivers 20 times greater precision than current methods.
- It will monitor:
 - Andean wetlands
 - Macroalgae forests
 - Land-use changes

The mission aims to revolutionize biodiversity tracking, detect environmental shifts, and support global conservation efforts.



Commitment to the Planet



Our main figures

71%

of non-hazardous solid industrial waste was recovered in pulp and wood mills worldwide.

88%

of our forest assets are **certified**.

Products

that replace fossil-based materials and **store carbon**

First

forestry company in the world certified as **carbon neutral**.

29%

of our forest assets are **native forest and protection areas**.

USD 51

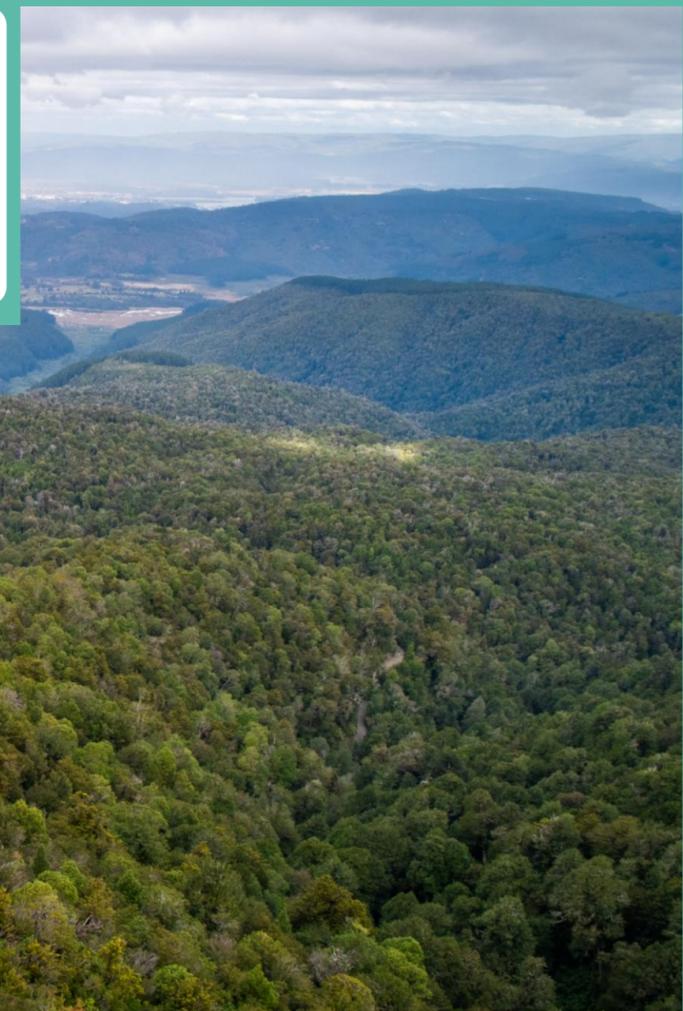
million invested in **environmental improvements**

87%

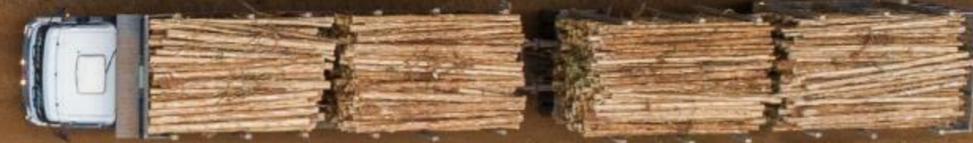
of energy consumption comes from **renewable sources**.

6,1

million tCO₂eq was our carbon footprint across all operations



WE CONTINUE TO EXPAND GLOBALLY, SEEKING NEW CHALLENGES TO MAXIMIZE THE COMPANY'S VALUE IN A **SOCIAL, ENVIRONMENTAL, AND ECONOMICAL** RESPONSIBLE WAY, CONTINUING AS PIONEERS IN **SUSTAINABILITY**



IF IT IS NOT WOOD
It will be concrete and steel

IF IT IS NOT NATURAL FIBER
It will be polyester

IF NOT PAPER
It will be plastic



**renewables for a
better life**

arauco

**FOR FURTHER INFORMATION,
PLEASE CONTACT:**

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For further information, please visit www.arauco.com

INTEGRATED REPORT 2024

IN APRIL, WE

PUBLISHED OUR INTEGRATED REPORT, AVAILABLE IN ENGLISH,
SPANISH AND PORTUGUESE.

<https://www.arauco.cl/en/sostenibilidad/reportes-de-sostenibilidad/>