

Corporate Presentation
3Q2025

The background of the slide is a creative illustration where a city skyline is composed entirely of various sizes and shades of wood blocks. Two green trees are positioned on the left and right sides of the foreground. In the center, the Arauco logo is displayed on a white, torn-edge paper strip.

arauco®

From Nature and Renewables,
we contribute to **people** and the **planet**.



Security

Is always
our **first
priority.**



Teamwork

Together we
are better.



Commitment

We Work with
passion.



Excellence and Innovation

We want to be
better.



Good Citizen

We **respect**
our
environment
while creating
value

ARAUCO AT A GLANCE

SHAREHOLDER STRUCTURE

ANGELINI GROUP

↓ 75.15%



↓ 60.82%



↓ 99.99%



FINANCIAL HIGHLIGHTS

In US\$ million, as of September 2025, LTM

REVENUES	6,227	NET INCOME	95
ADJUSTED EBITDA	1,419	CAPEX	2,229
EBITDA MARGIN	22.8%	NET DEBT/ EBITDA	4.83x

CREDIT RATINGS

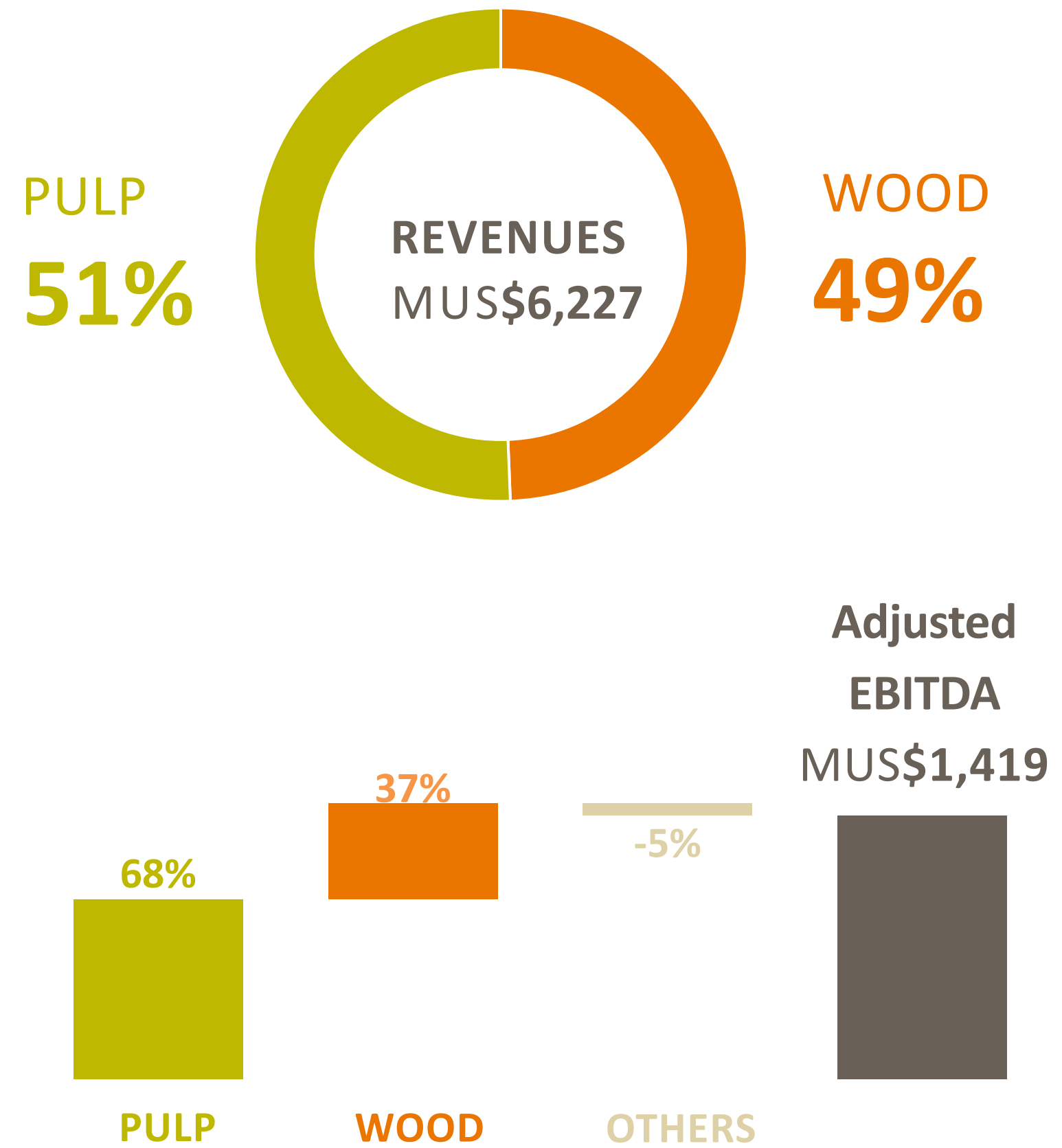
INTERNATIONAL SCALE

FITCH RATINGS	BBB	✗
S&P	BBB-	✓
MOODY'S	Baa3	✓

NATIONAL SCALE

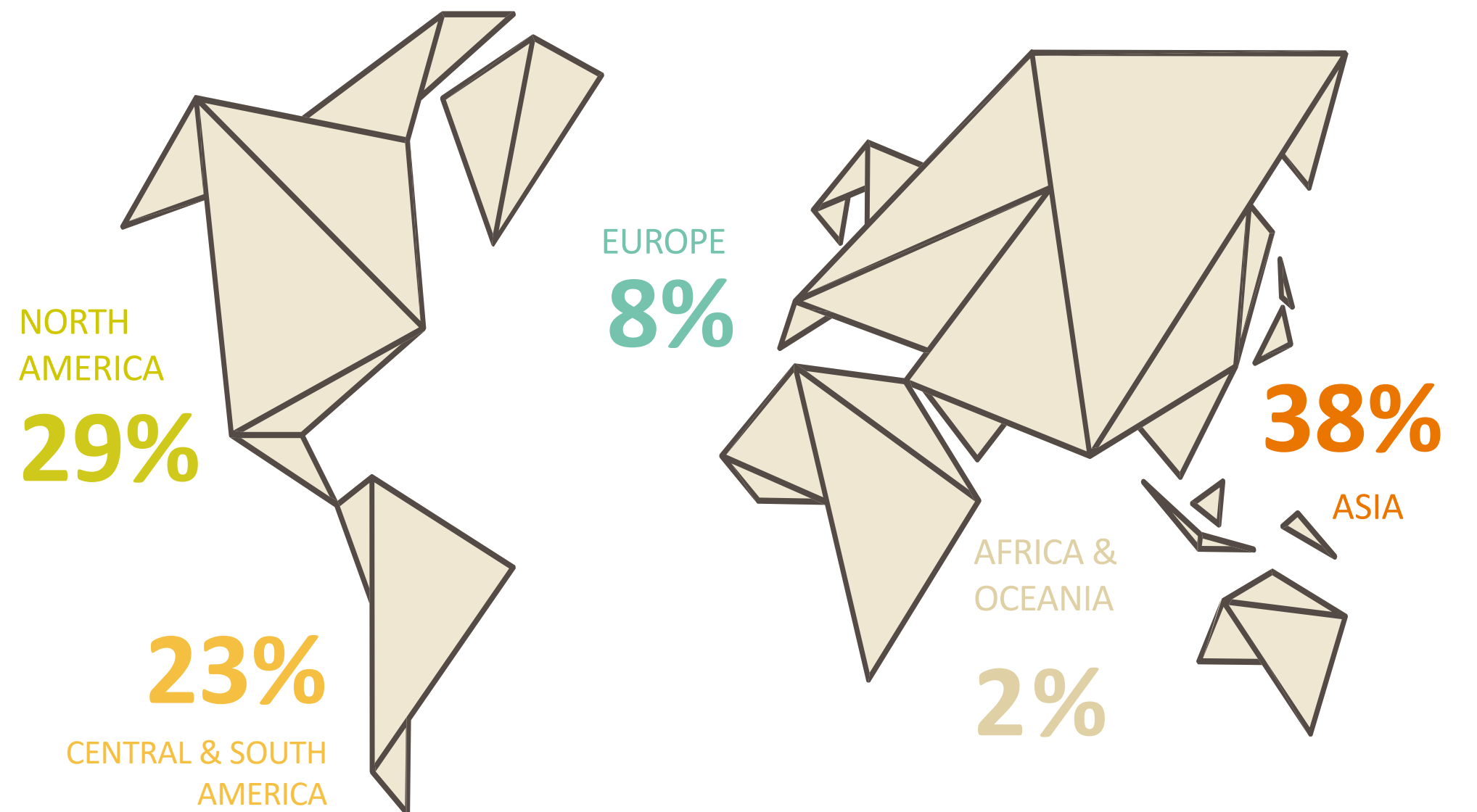
FITCH RATINGS	AA	✗
FELLER RATE	AA	✓

- ✓ Outlook: stable
- ✗ Outlook: negative














As of September 2025, LTM

DIVERSIFIED SALES AROUND THE WORLD



TWO
STRATEGIC
BUSINESS
SEGMENTS

TWO STRATEGIC BUSINESS SEGMENTS		Forestry and Pulp Business		Wood Products Business				
		Forest Plantations ⁽¹⁾ (Thousand Hectares)	Pulp Mills (Thousand Tonnes)	Energy Operations (mw)	Panels (Thousand m³)	Solid Wood (Thousand m³)		
	597	5 Mills (5) 4,205	10 Power plants (5) 904	2 Mills PB 340 MDF 500	7 Mills Sawn Timber 2,073 Plywood 710 4 Remanufacturing Facilities			
		130	1 Mill 350	2 Power plants 82	2 Mills PB 260 MDF 300	1 Mill Sawn Timber 318 1 Remanufacturing Facility		
			113		1 Power plant	4 Mills PB 450 MD 1,520		
			 ⁽²⁾	96	1 Mill 720	1 Power plant 91		
				Total	935 thousand hecatres 5.3 million tonnes	890 mw 	7 Mills PB 1,630 MDF 1,015	
2 Mills PB 315 MDF 250								
9 Mills (4) PB 1,191 MDF 615 OSB 230	1 Mill Sawn Timber 35							
Total		8.6 million m³	3.5 million m³					

1) Considers hectares planted mainly with eucalyptus (globulus, nitens), pine (radiata, taeda, elliottii) and others.

2) Considers 50% of Montes del Plata.

3) Considers 50% of Sonae Arauco.

4) One PB mill in South Africa is currently shut down.

5) Licancel mill indefinitely suspended operations in August 2023

As of December 2024

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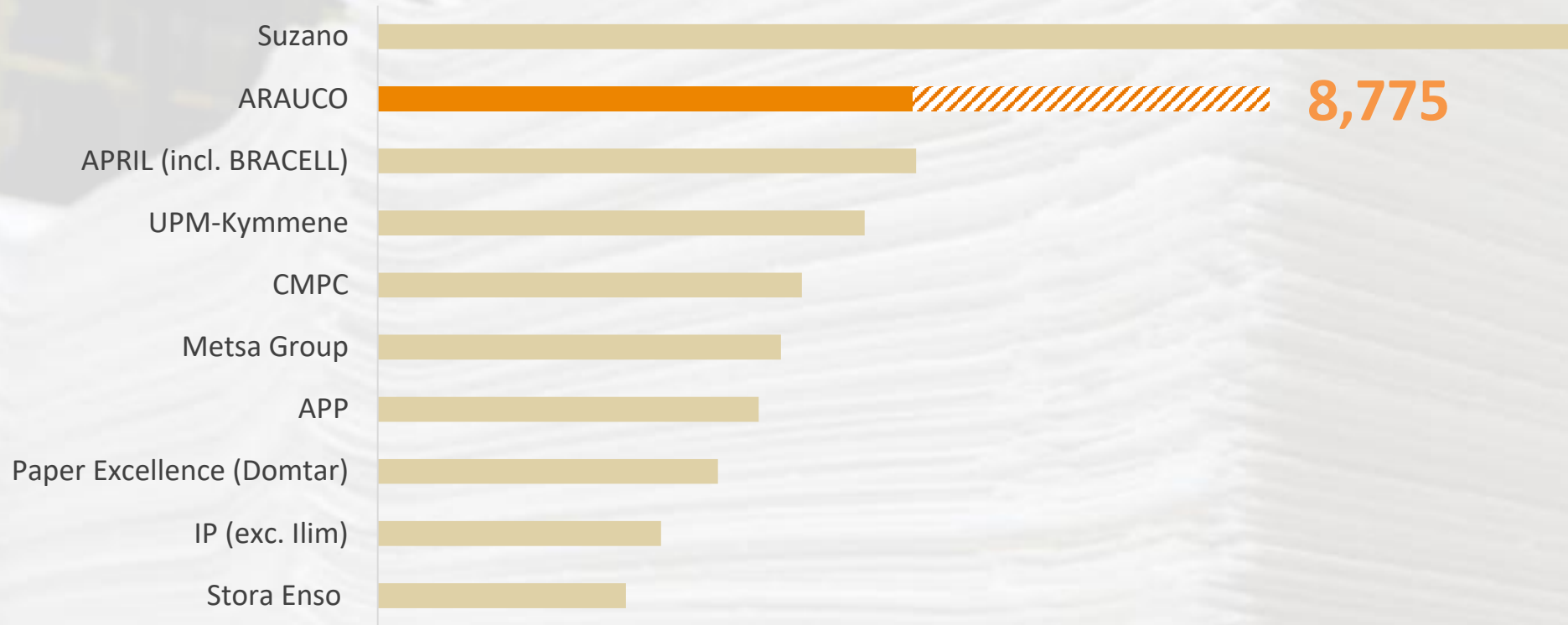
4) One PB mill in South Africa is currently shut down.

5) Licancel mill indefinitely suspended operations in August 2023

WE ARE A MAIN PLAYER IN THE GLOBAL MARKET

MARKET PULP CAPACITY (THOUSAND TONNES)

3rd
IN MARKET PULP CAPACITY IN
THE WORLD



SUCURIÚ (BR) PROJECT
STARTING 4Q 2027

PANELS** CAPACITY (THOUSAND CUBIC METERS)

3rd
IN PANEL CAPACITY
IN THE WORLD



ZITÁCUARO (MX) & OSB (CL)
PROJECTS
STARTING 1H 2026



World market pulp and panel competitors capacity as of December 2024.

** Panels refers to Composite Panels, which corresponds to MDF, PB and OSB.

* Arauco capacity includes 50% of Montes del Plata and 50% of Sonae Arauco.

Source: Hawkins Wright, public fillings, Arauco's estimations, information and fillings.

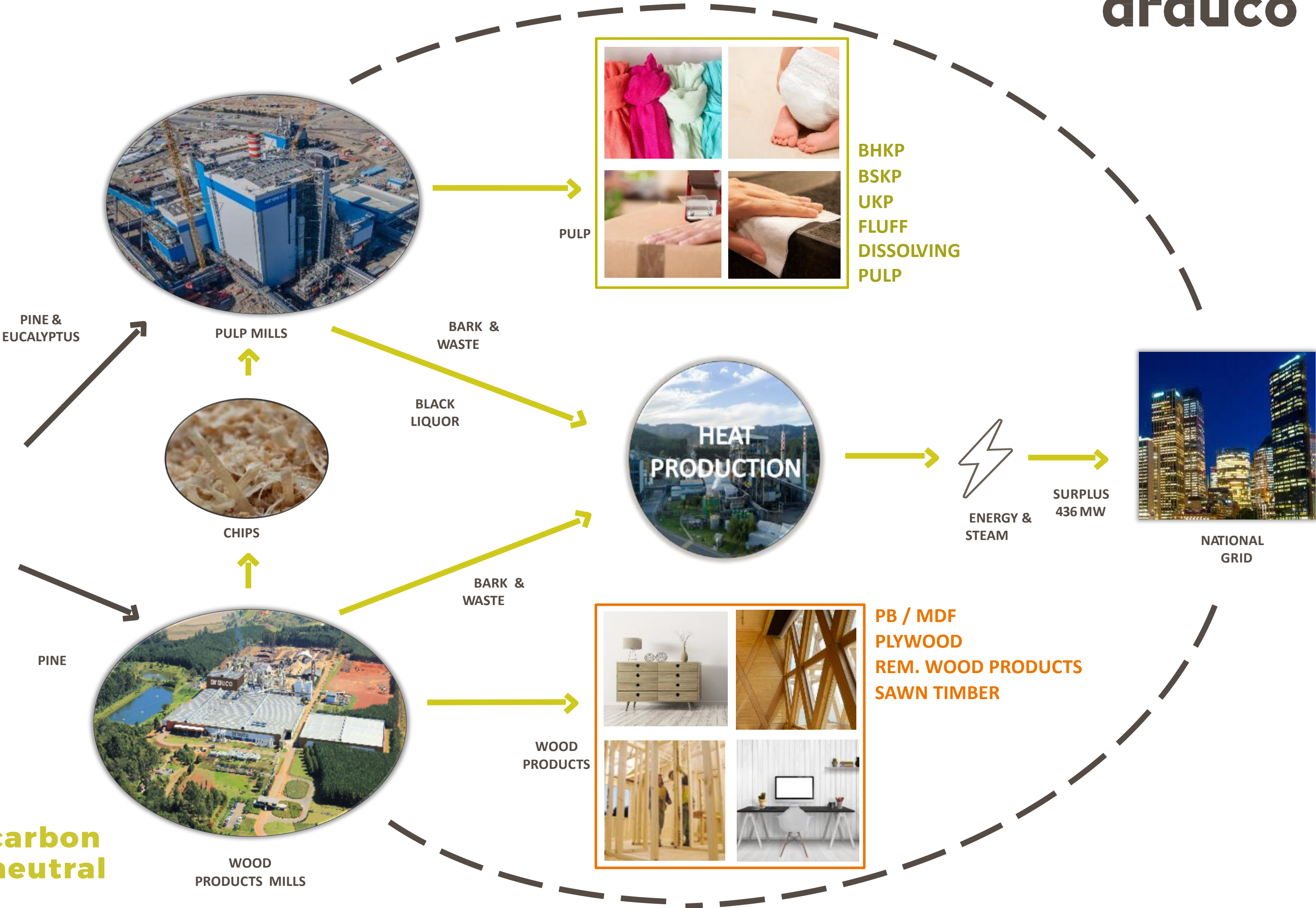
MAXIMIZING
THE VALUE
OF OUR FOREST



arauco



arauco



BUSINESS SEGMENTS: PULP

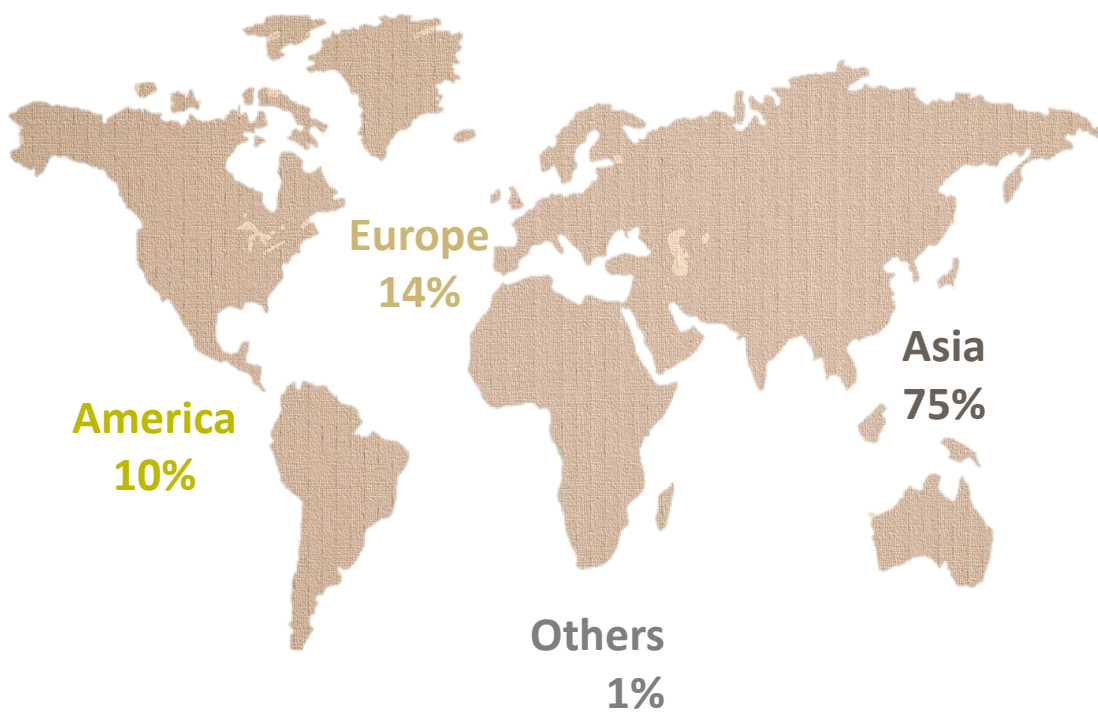
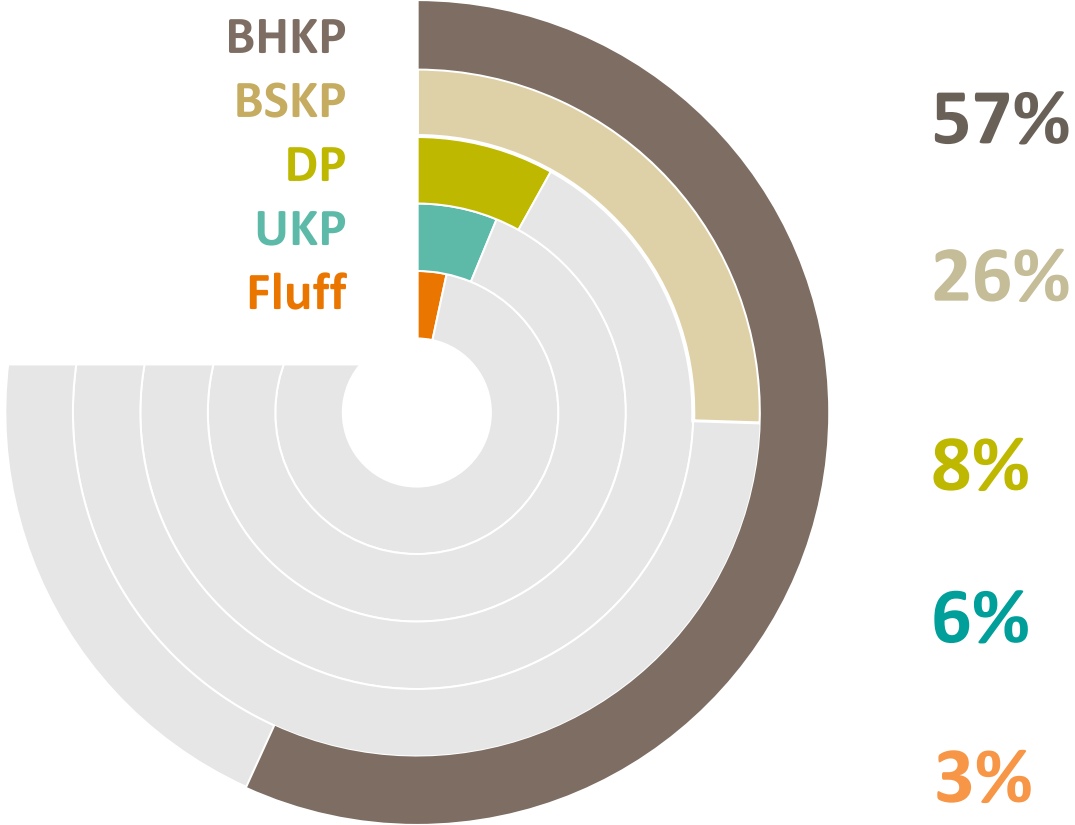
PULP
BUSINESS

OVERVIEW

MUS \$3,019
REVENUES

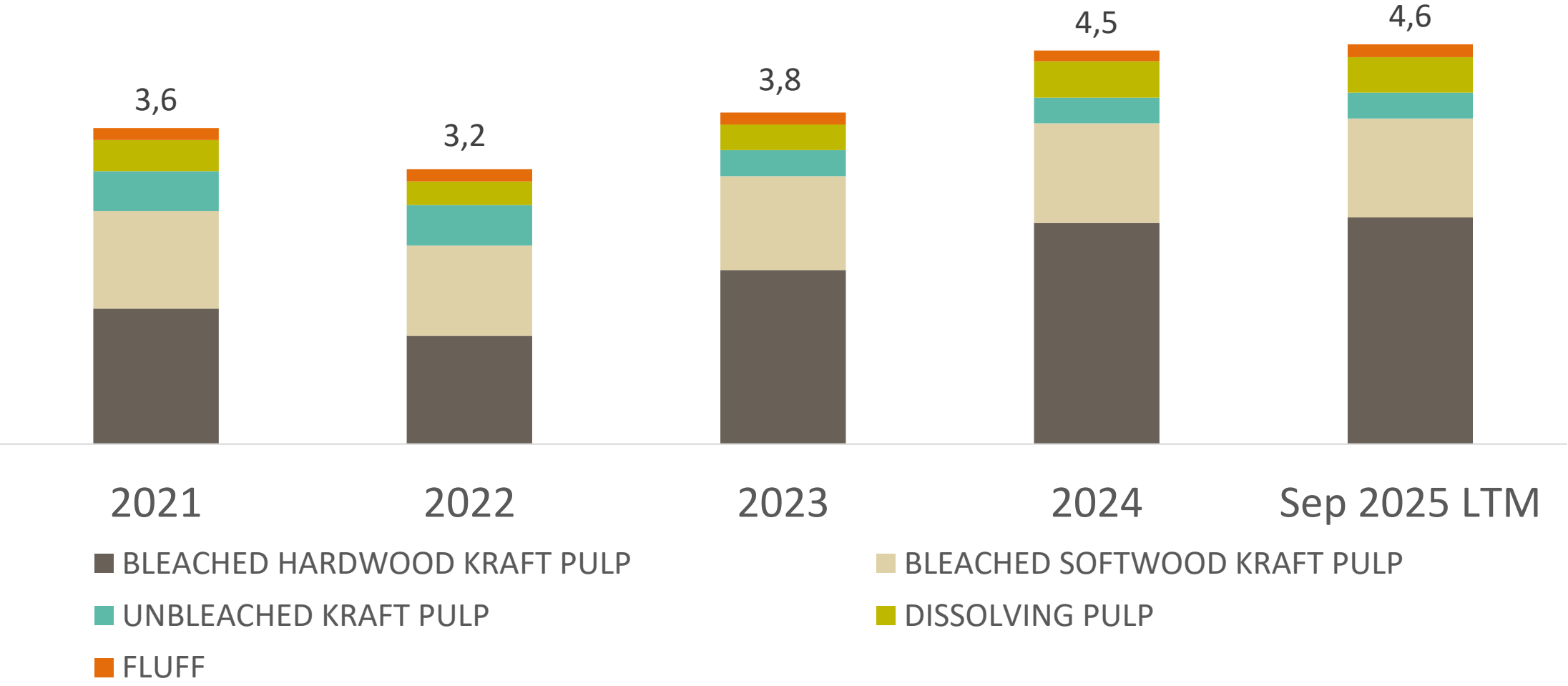
Energy revenues not included

SALES VOLUME: 4.7 million tonnes



PRODUCTION

million tonnes



As of June 2025

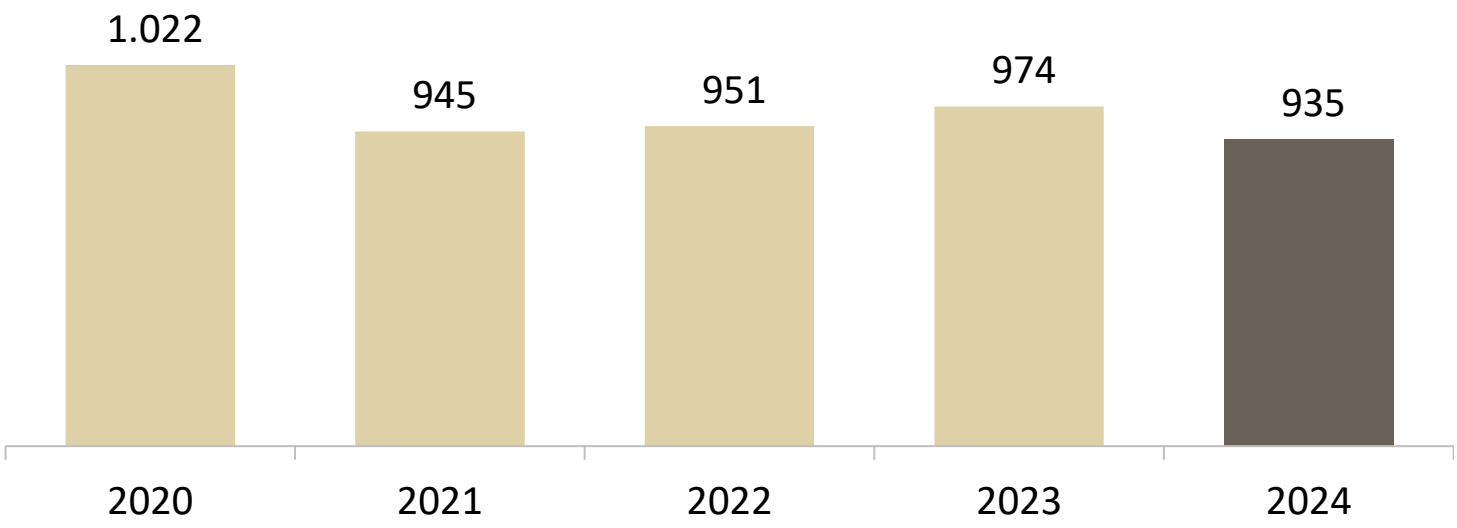
PULP
BUSINESS

FORESTRY
OPERATIONS

TOTAL PLANTATIONS

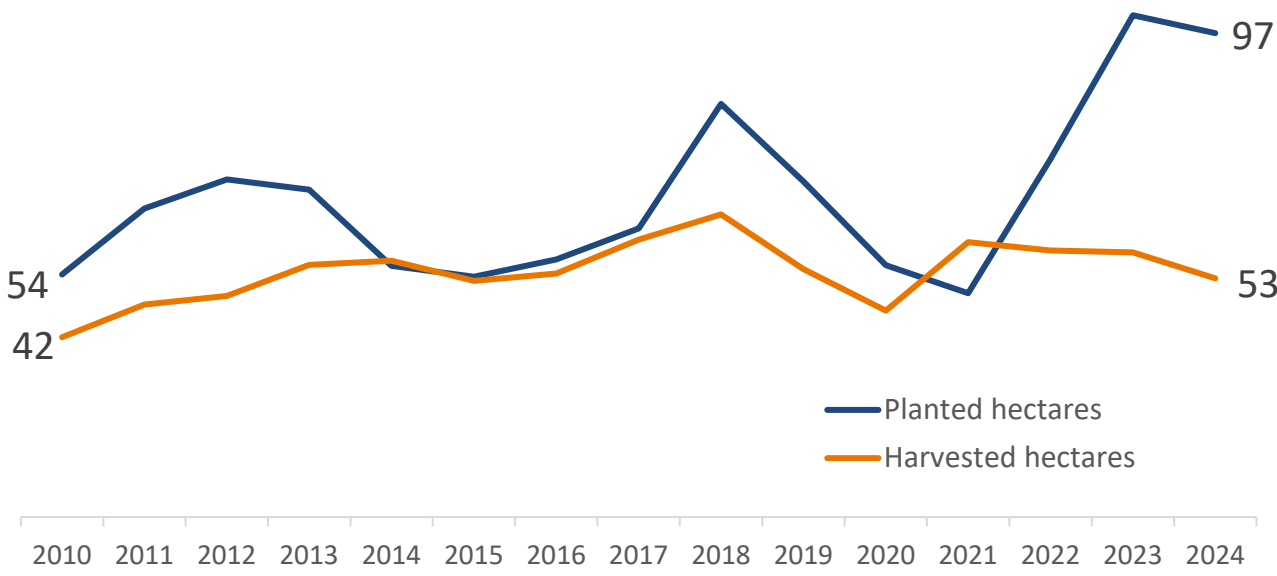
In thousand hectares

Includes plantations in Chile,
Argentina, Brazil and Uruguay



PLANTING AND HARVESTING

In thousand hectares



1.7
MILLION
HECTARES OWNED

935
THOUSAND
HECTARES PLANTED

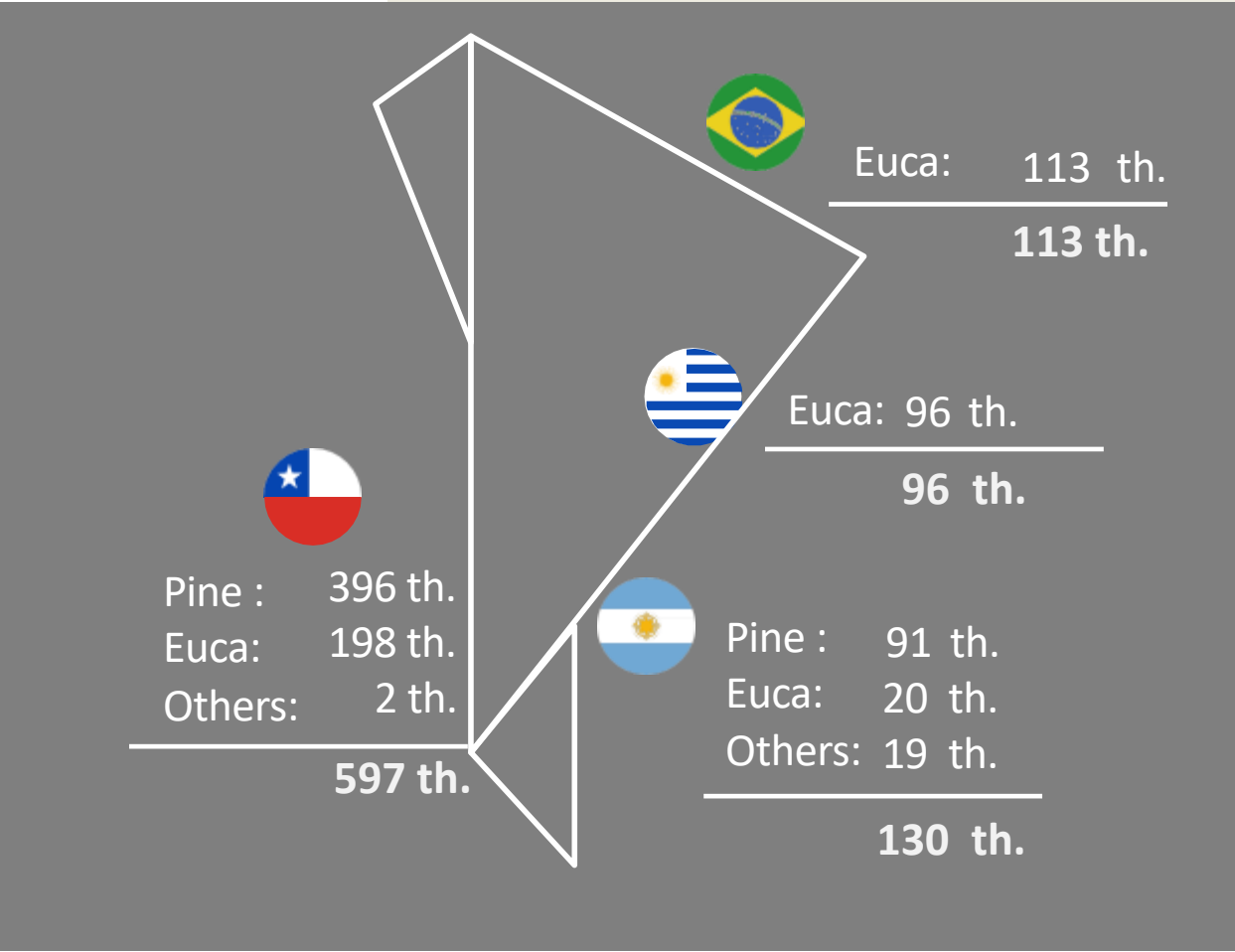
482
THOUSANDS OF
NATIVE FOREST

488
THOUSANDS
OF PINE

427
THOUSANDS
OF EUCALYPTUS

21
THOUSANDS OF
OTHER SPECIES

HECTARES PLANTED



ENVIROMENTAL
CERTIFICATIONS

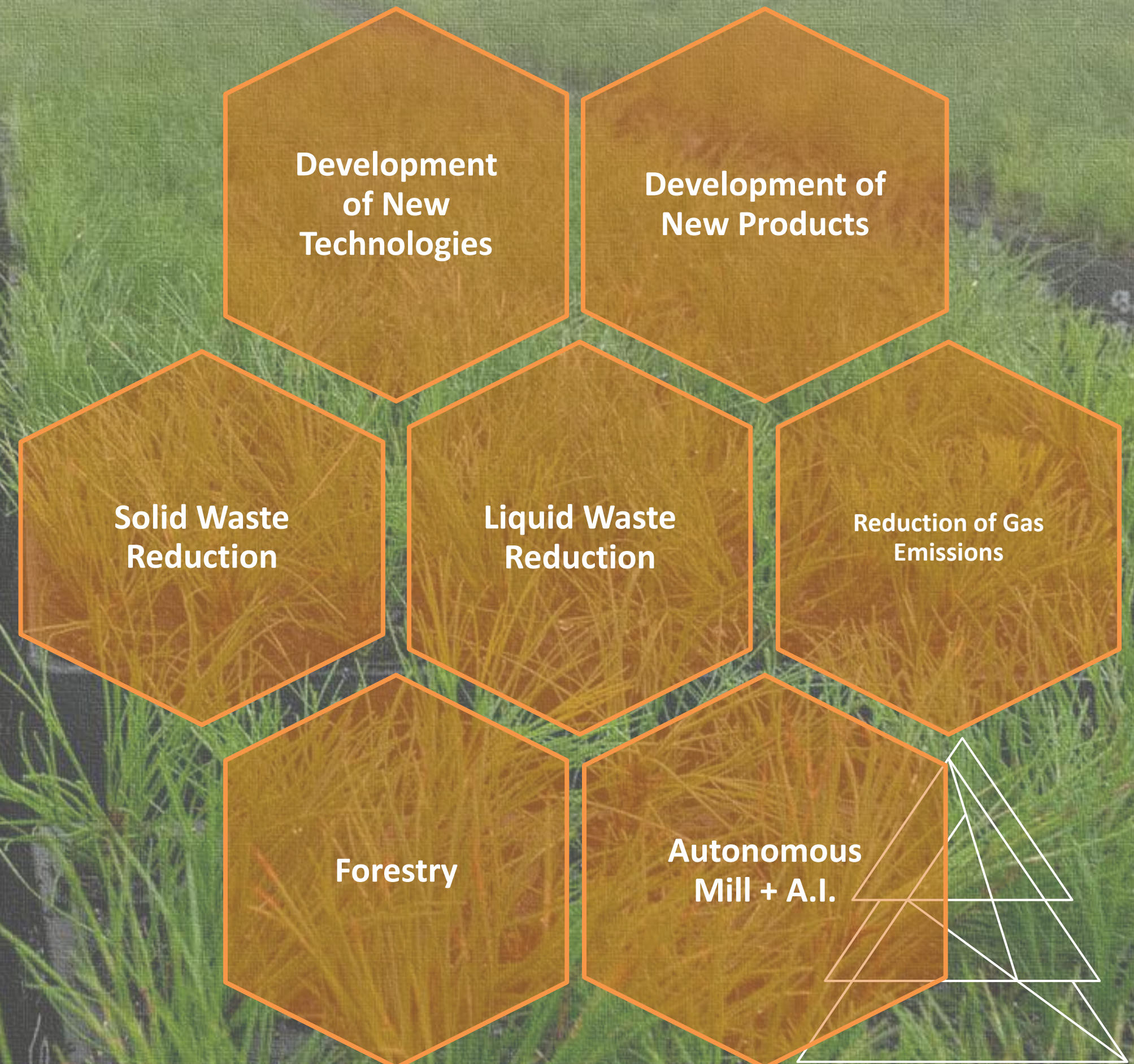
Our forests plantations have
international certification in
Forestry Management and
Chain of Custody

For detailed information about each certification,
you can visit our web site www.arauco.com

BIOFOREST RESEARCH AND DEVELOPMENT

+30 years researching, developing, and applying innovative technologies to enhance the productivity of our forest and industrial resources.

Our strategic focus points are:



PULP
BUSINESS

OUR MILLS
CAPACITY IN THOUSAND TONNES

CONSTITUCIÓN
355 UKP



NUEVA ALDEA
520 BHKP
520 BSKP



ARAUCO MILL
1,560 BHKP
540 BSKP



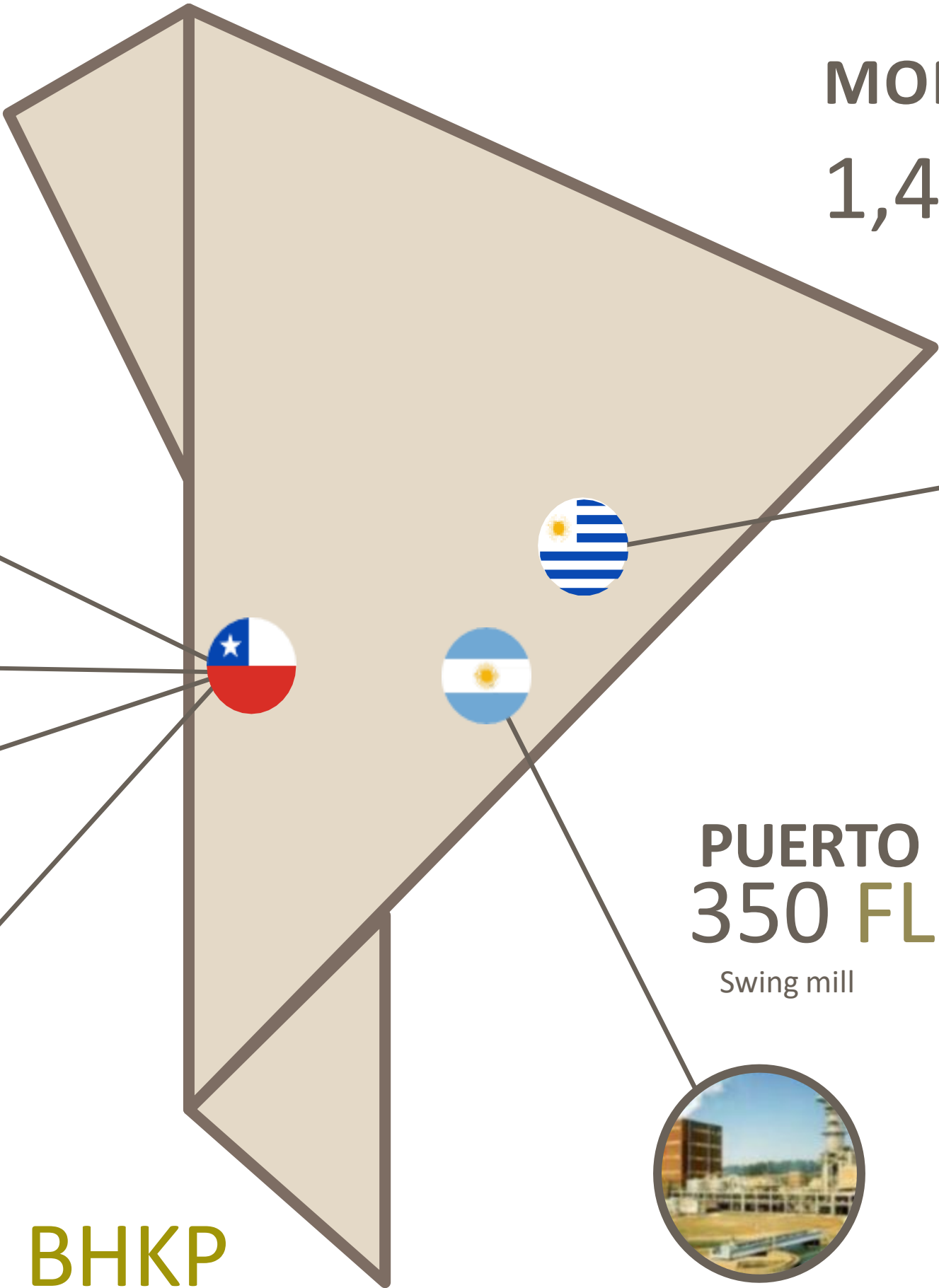
VALDIVIA
502 DP or 550 BHKP
Swing mill



MONTES DEL PLATA
1,440 BHKP
ARAUCO owns 50%



PUERTO ESPERANZA
350 FLUFF or BSKP
Swing mill

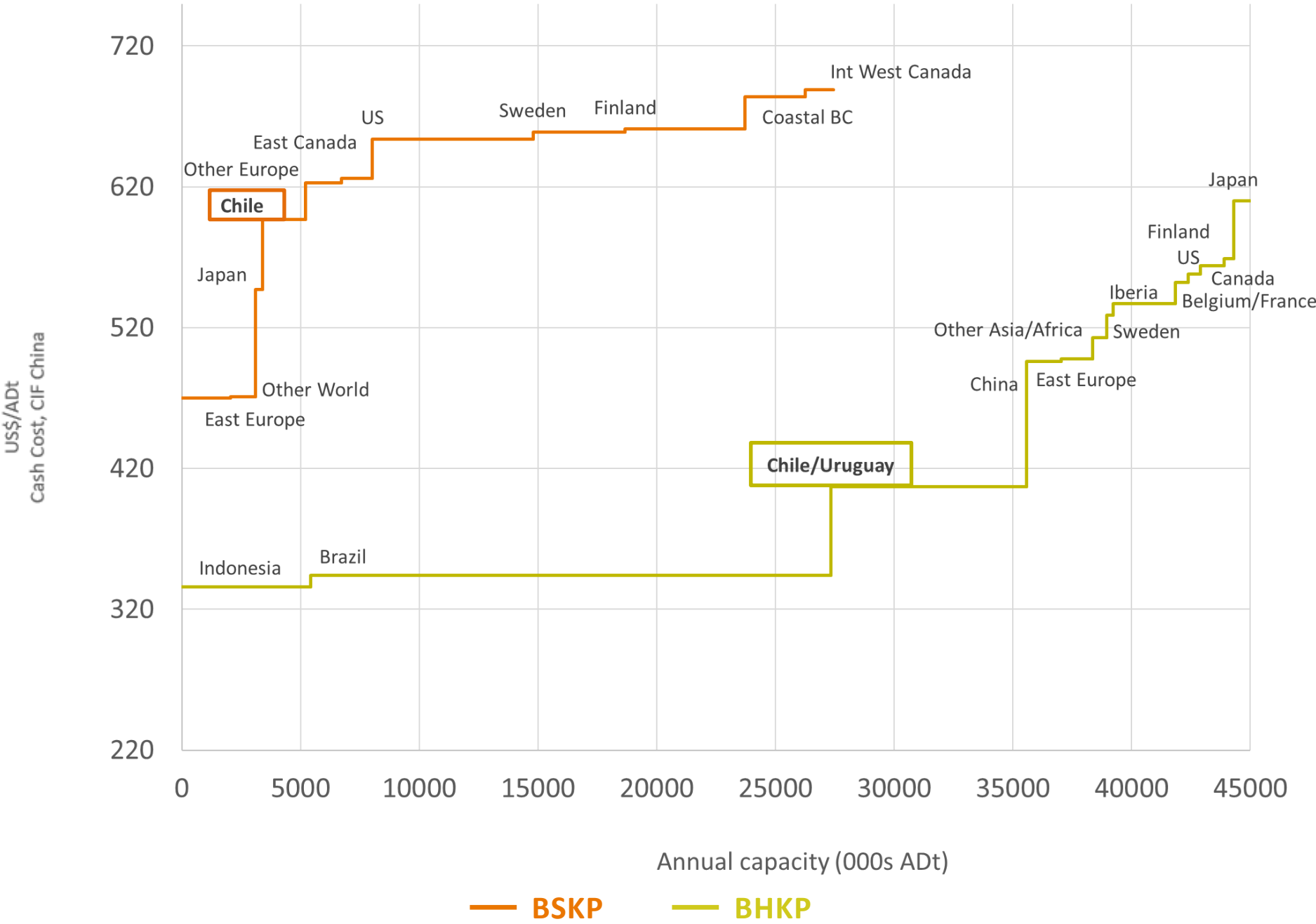


PULP
BUSINESS

COMPETITIVE
ADVANTAGES



COST ADVANTAGES



LOGISTIC EFFICIENCY



AVERAGE DISTANCES (km) FROM

FORESTS TO MILLS		
ARGENTINA	>	80
CHILE	>	85
URUGUAY	>	282

MILLS TO PORTS		
MONTES DEL PLATA	>	0
ARAUCO	>	35
NUEVA ALDEA	>	63
VALDIVIA	>	301
CONSTITUCIÓN	>	316
PUERTO ESPERANZA	>	1.200

WEIGHTED AVG. > 164 ⁽¹⁾

As of December 2024

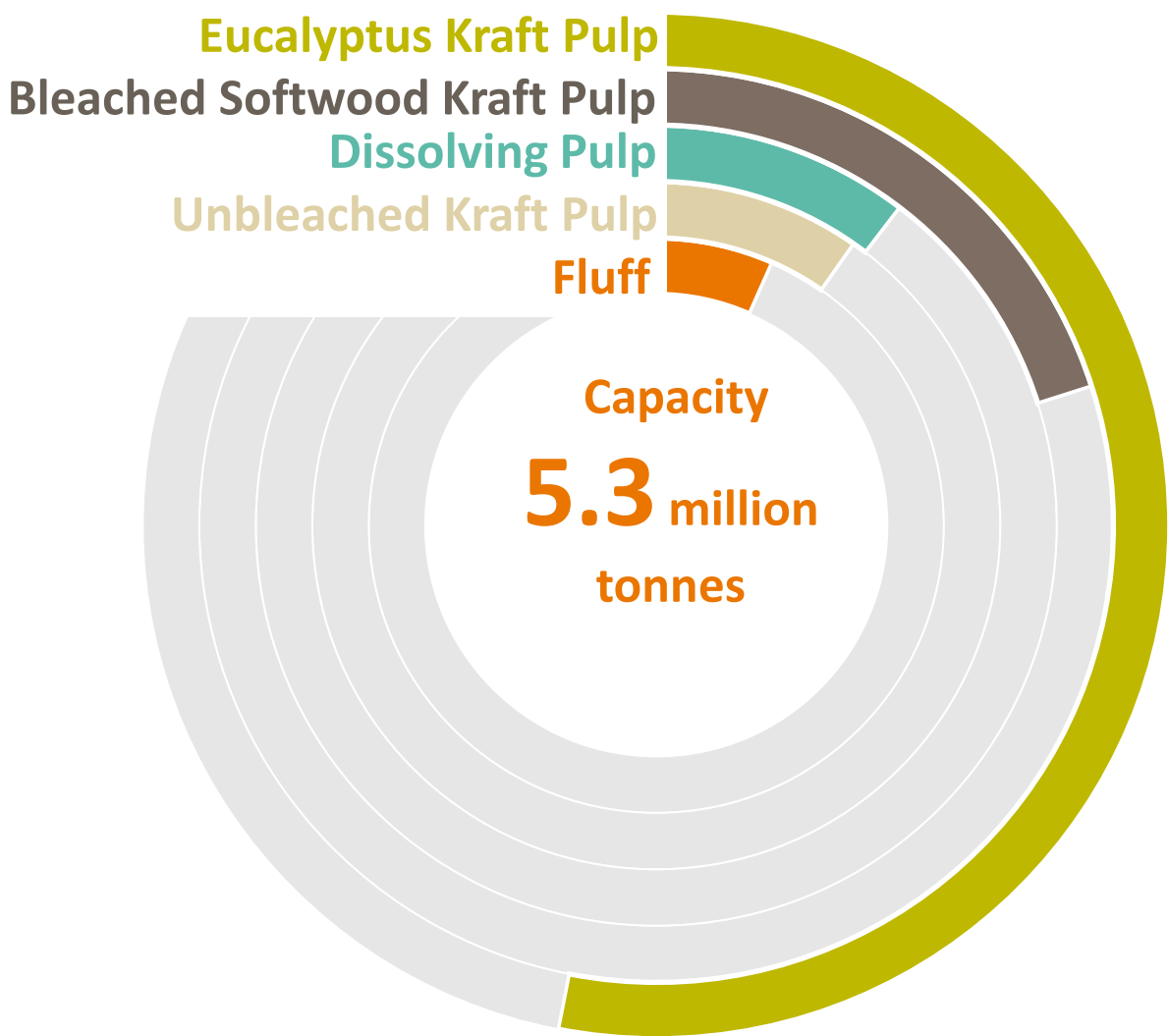
Source: Hawkins Wright.
Other world includes Argentina, China and Oceania.

PULP
BUSINESS

COMPETITIVE
ADVANTAGES



PRODUCT DIVERSIFICATION



53% } **Hardwood**
10% }
20% } **Softwood**
10% }
7% }



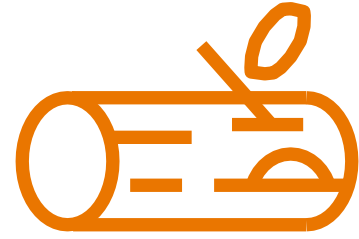
Source: ARAUCO.
(1) Dissolving Pulp
The Valdivia mill will keep the ability to switch from producing dissolving pulp to paper grade (BHKP).

Source: ARAUCO.
(1) Calculated using sales volume for 2024.

BUSINESS SEGMENTS: WOOD

WOOD
PRODUCTS
BUSINESS

OVERVIEW

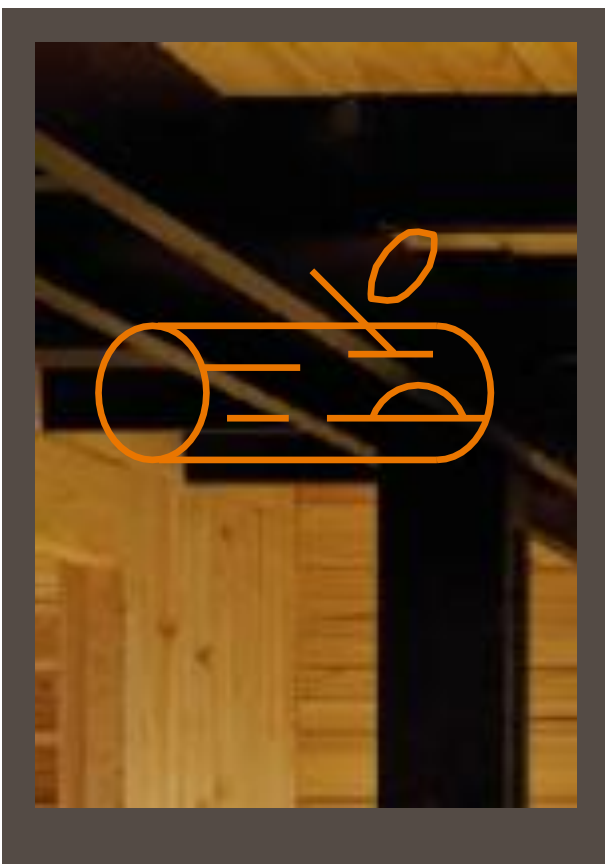


MUS \$3,011
Energy revenues not included REVENUES

SUBDIVISIONS

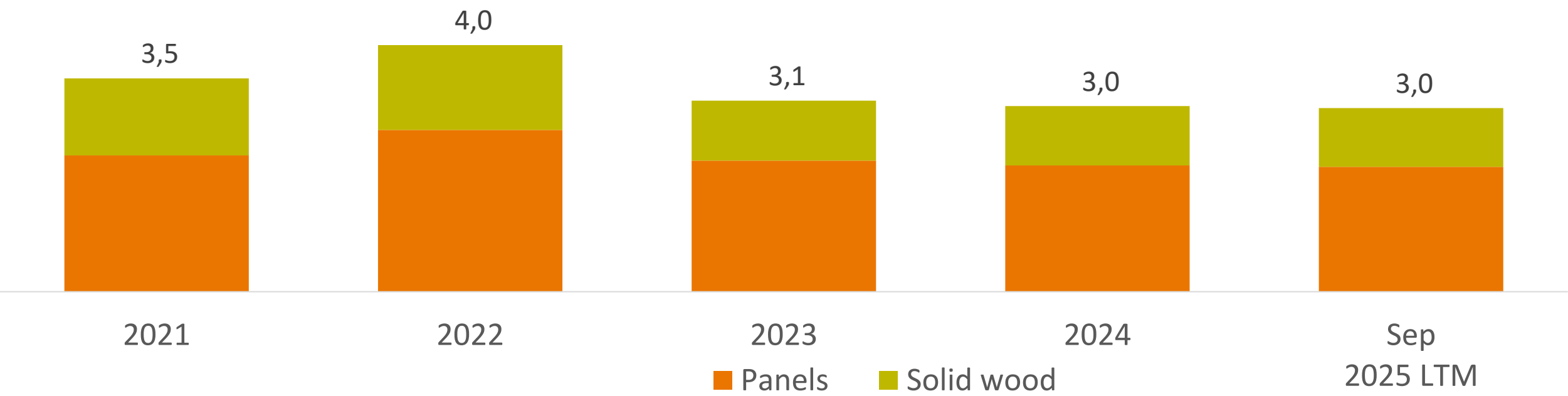


PANELS



SOLID WOOD

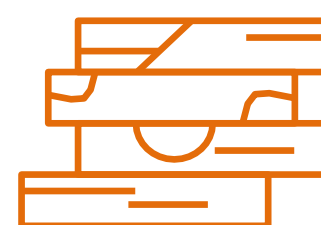
US\$ BILLION



Sonae Arauco's volume not included.
As of Sep,2025 LTM

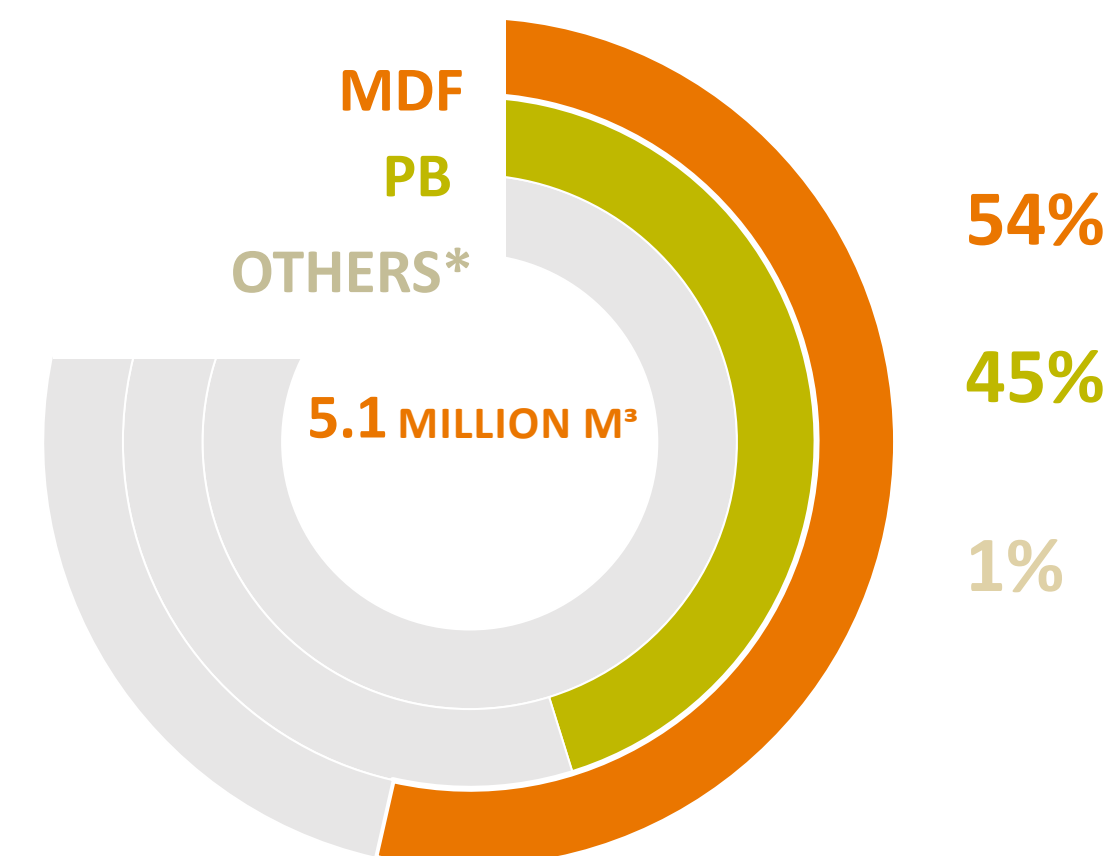
WOOD
PRODUCTS
BUSINESS

PANELS



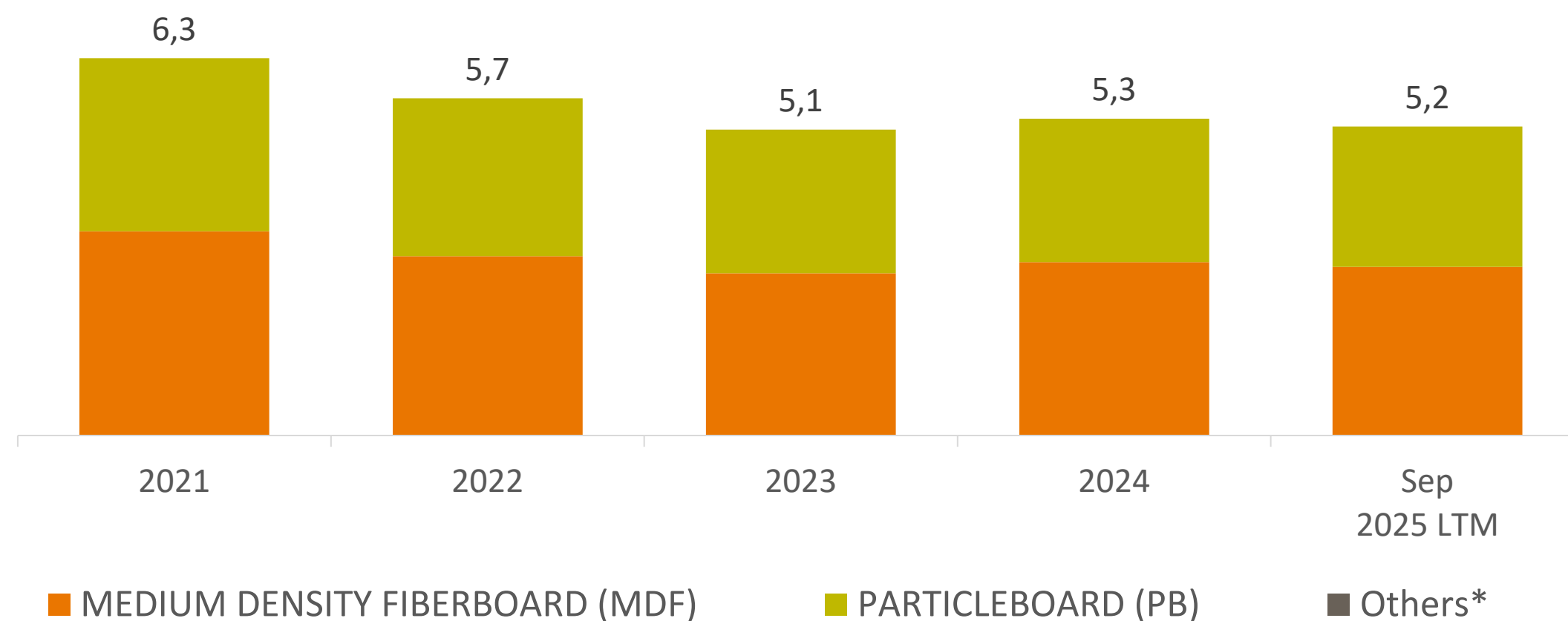
MUS \$2,047
REVENUES

Energy revenues not included

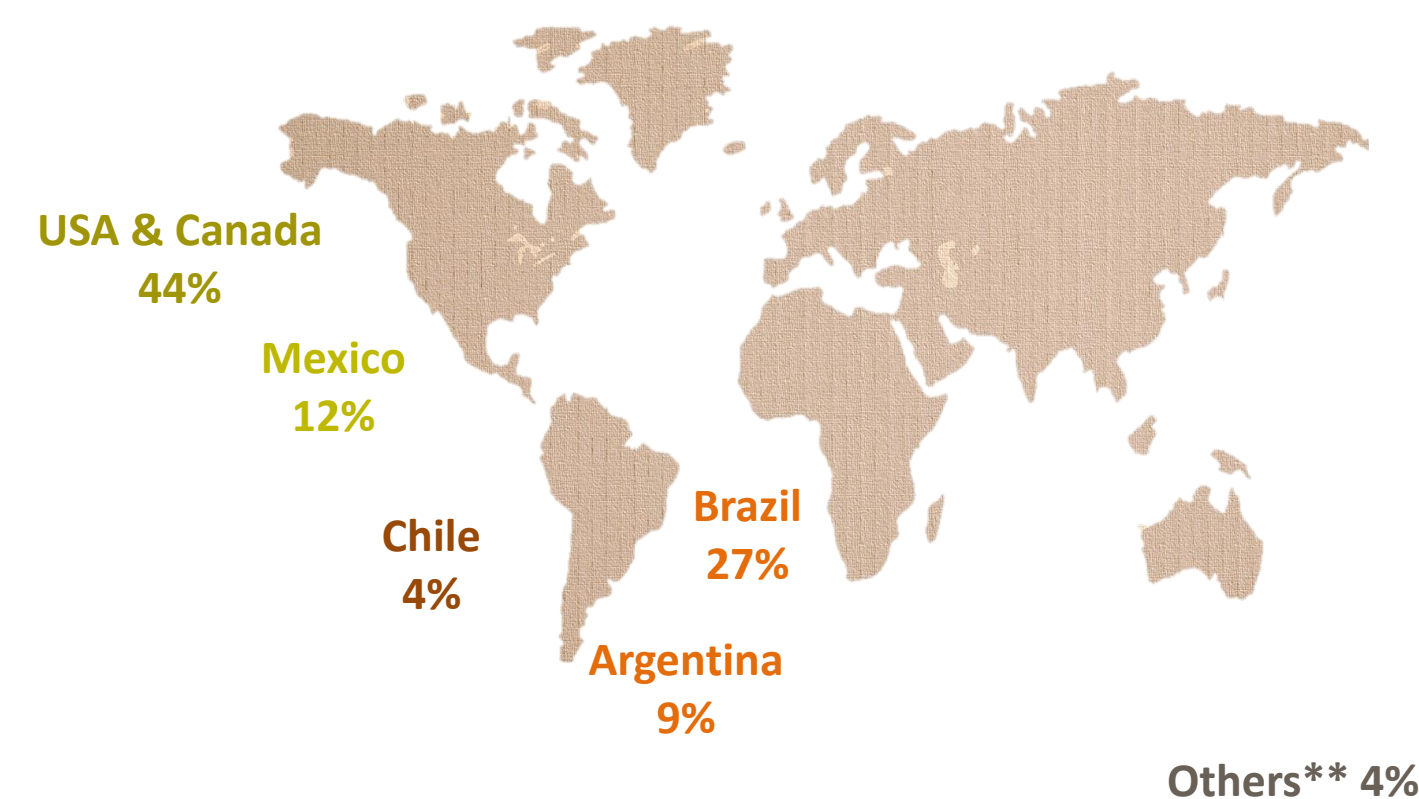


PRODUCTION

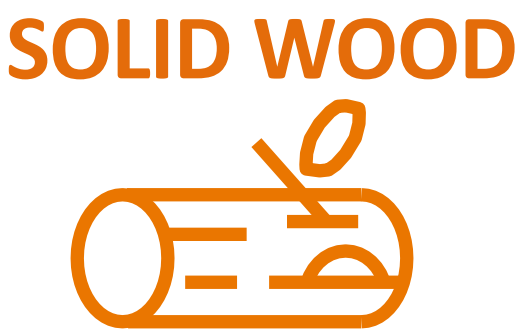
million m³



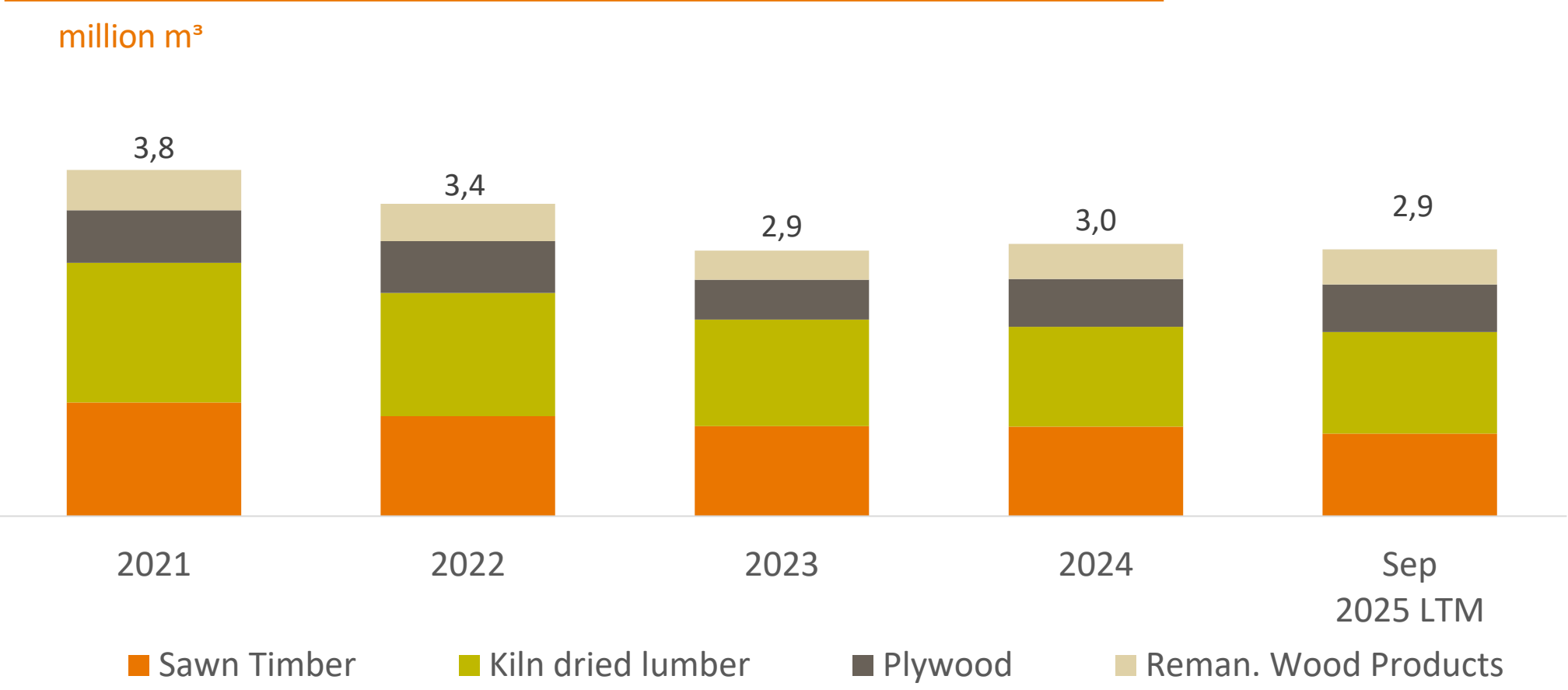
SALES VOLUME



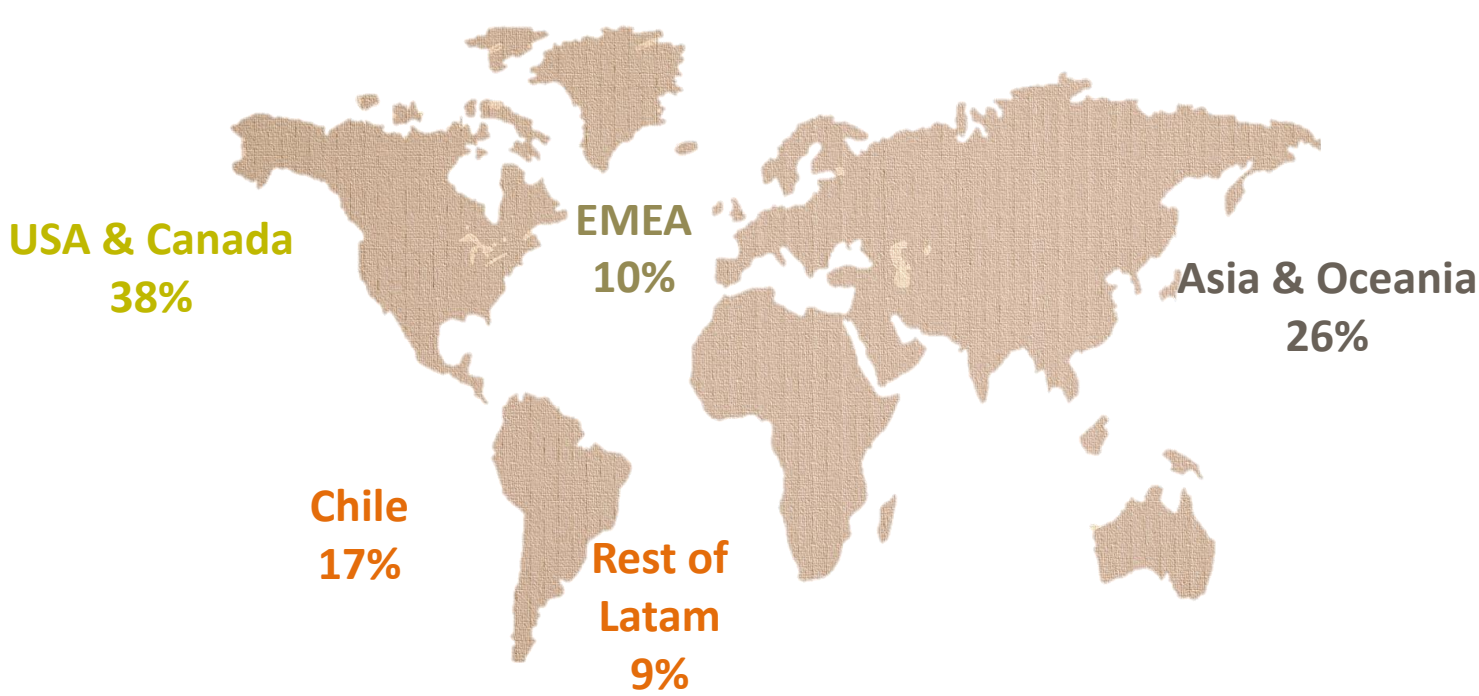
WOOD
PRODUCTS
BUSINESS



PRODUCTION



SALES VOLUME

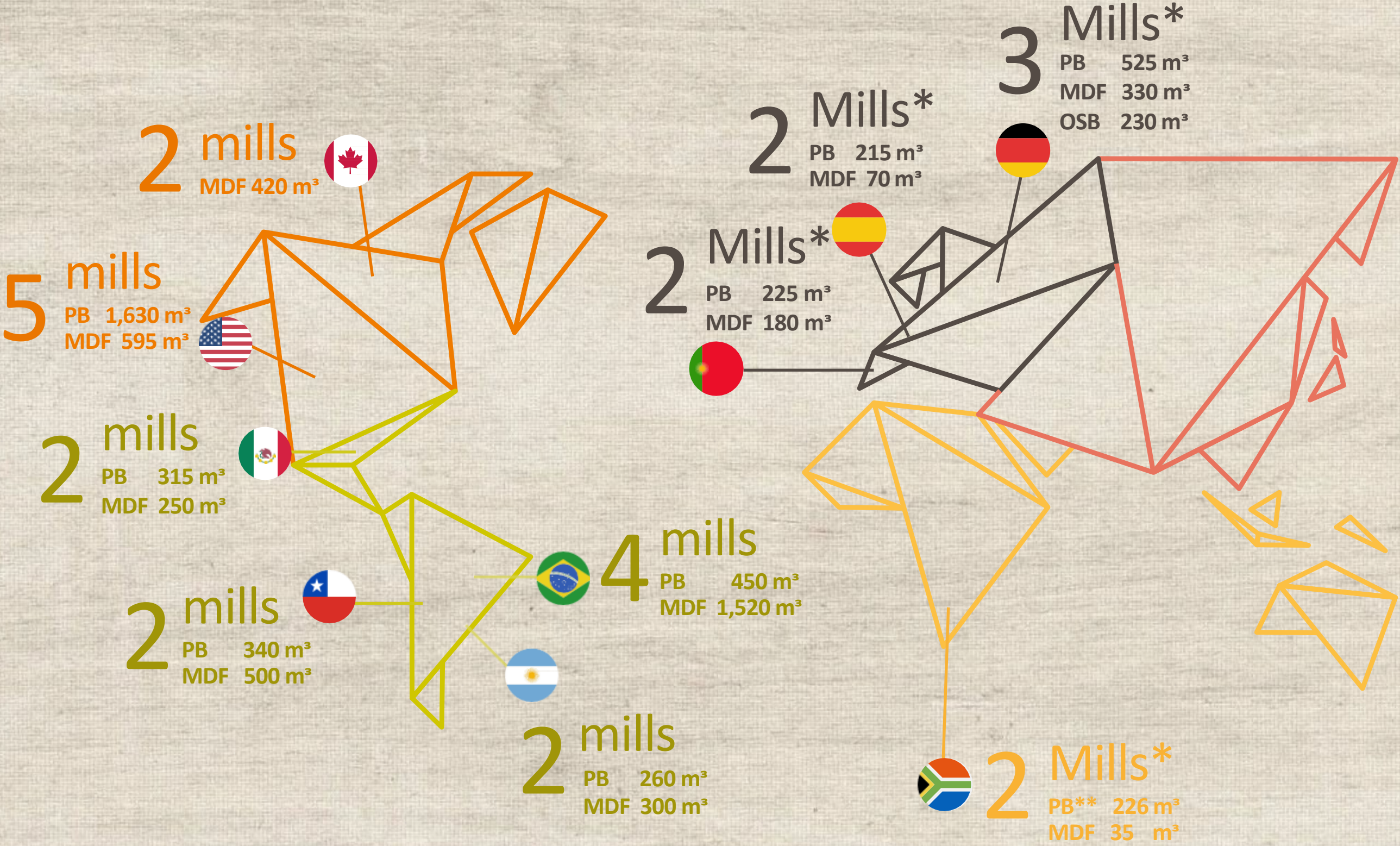


Sonae Arauco's volume not included.

As of Sep 2025 LTM

PANELS
OUR
MILLS

IN
THOUSANDS
As of December 2024



PB: Particle Board
MDF: Medium Density Fiberboard
OSB: Oriented Strand Board

*Arauco owns 50% of Sonae Arauco
**One PB mill in South Africa is currently shut down

**SOLID
WOOD
OUR
MILLS**

**IN
THOUSANDS**

As of December 2024



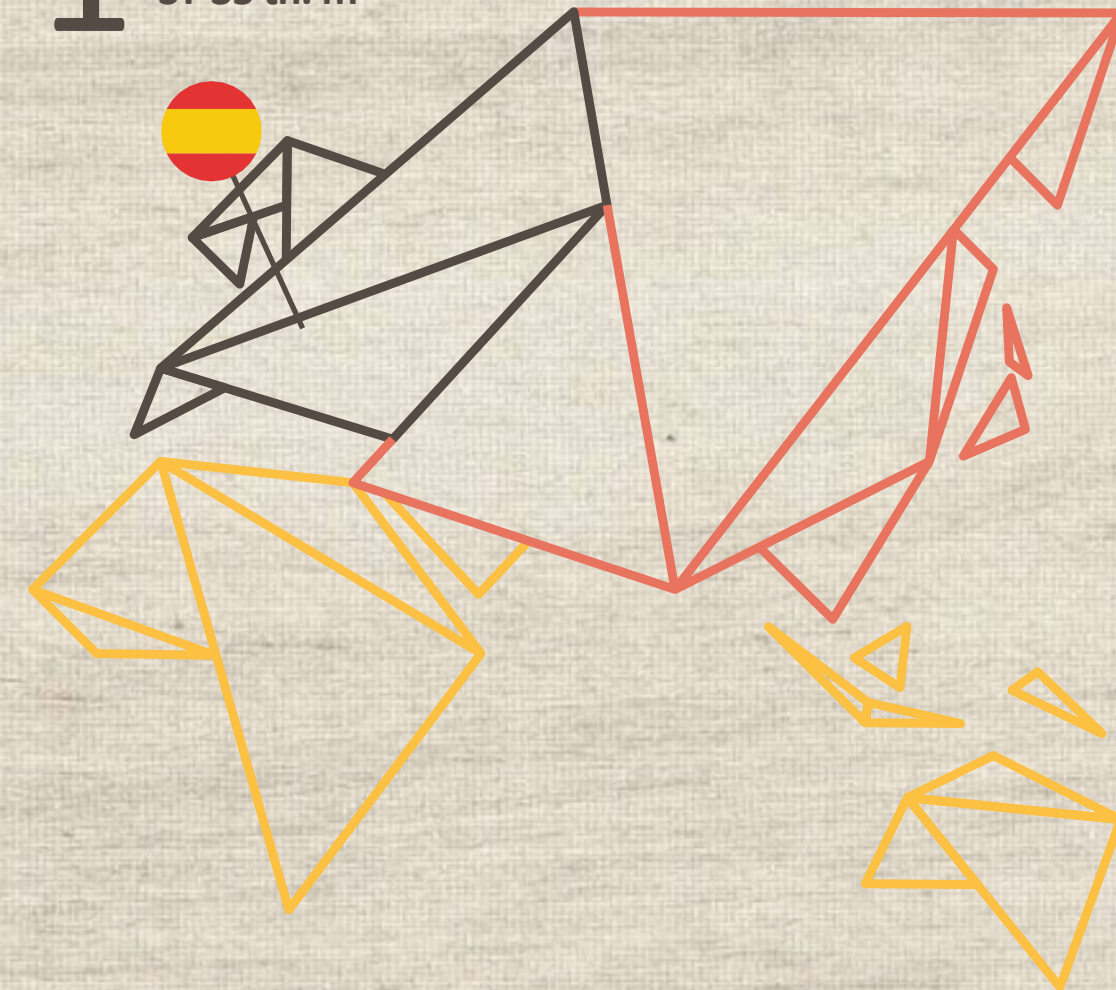
7 Mills**

ST 2,073 m³
Plywood 710 m³
4 Rem. Facilities



1 mill
ST 318 m³
1 Rem. Facility

1 Sawmill*
ST 35 th. m³



ST: Sawn Timber
Rem: Remanufactured Wood Products

As of December 2023

*Arauco owns 50% of Sonae Arauco

**One mill in Chile (Horcones II) is currently shut down

ENERGY COMPLEMENTARY OPERATIONS

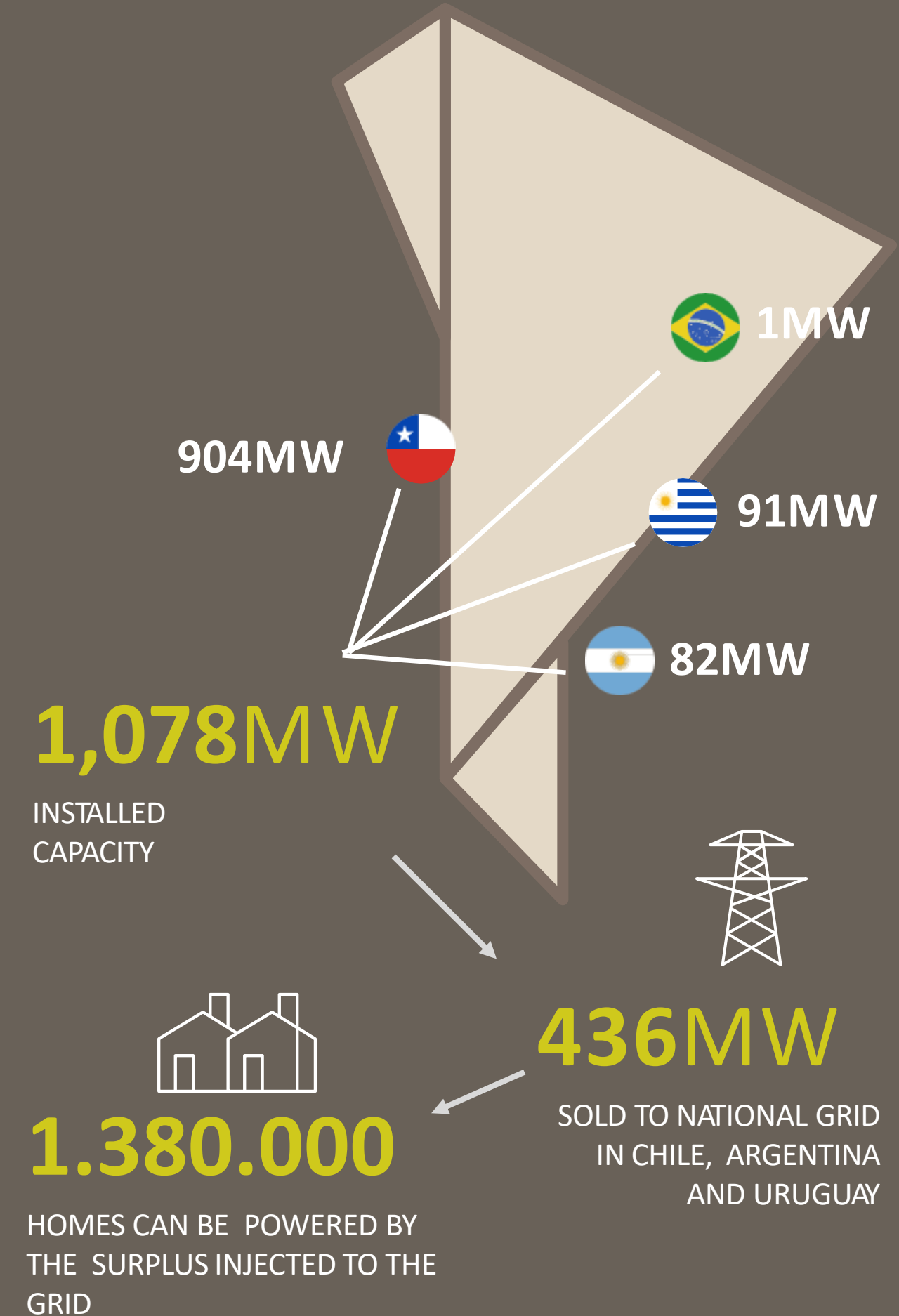


HIGHLIGHTS

Arauco generates renewable energy from forestry biomass and uses it in the production processes.

In Chile, Argentina and Uruguay, we are self-sufficient in net electricity consumption and we sell the surplus to the local grid.

5 cogeneration plants in Chile and 1 plant in Uruguay are registered under the Kyoto Protocol Clean Development Mechanism (CDM).

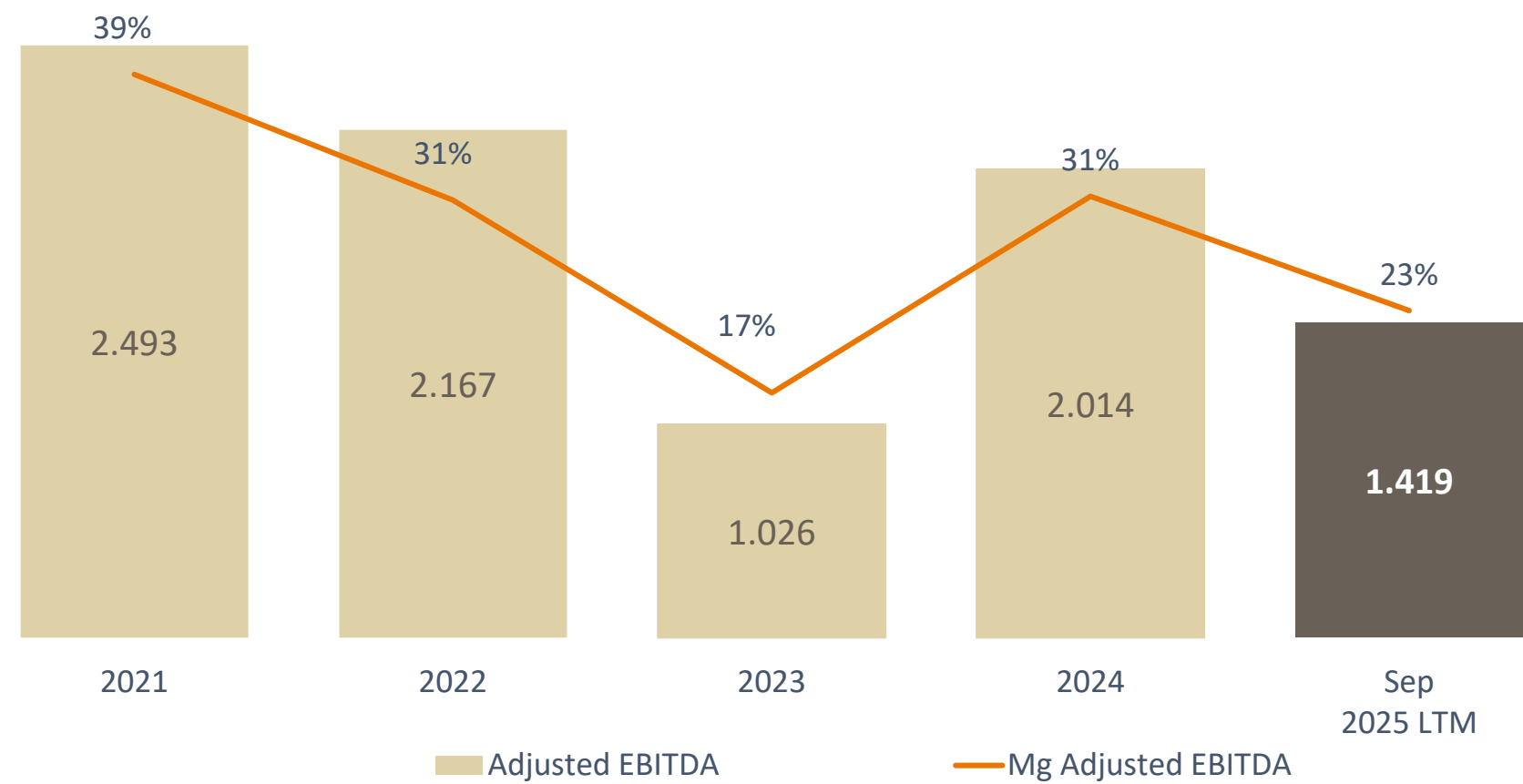


MAIN FIGURES

As of September 2025 LTM

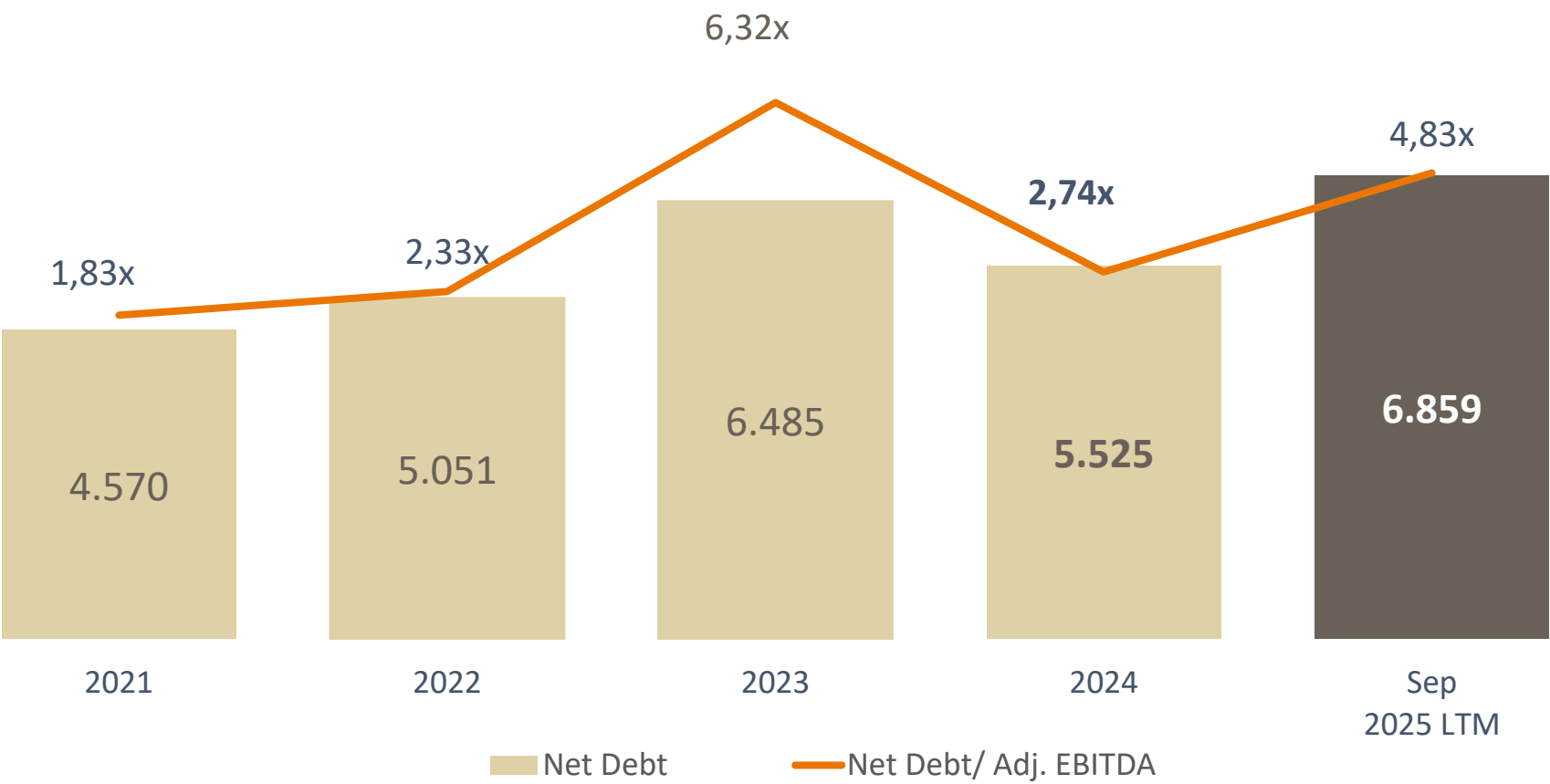
ADJUSTED EBITDA

US\$ million



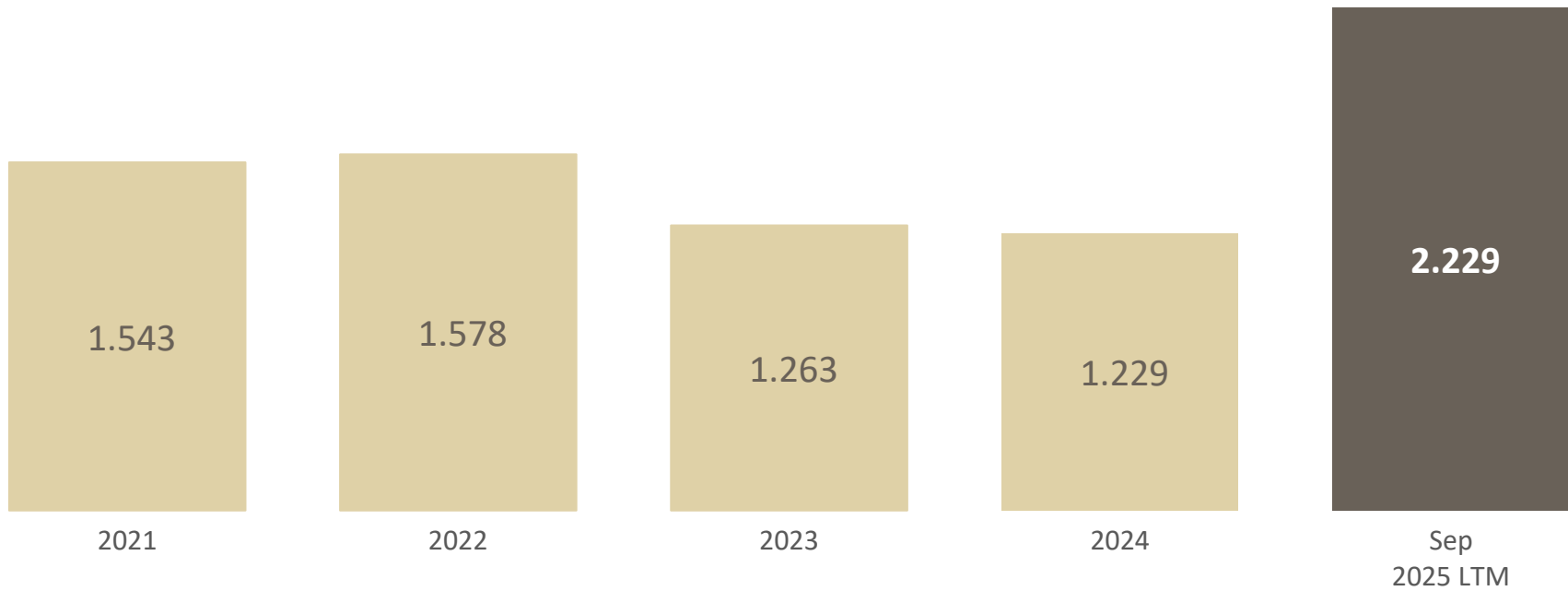
NET DEBT

US\$ million

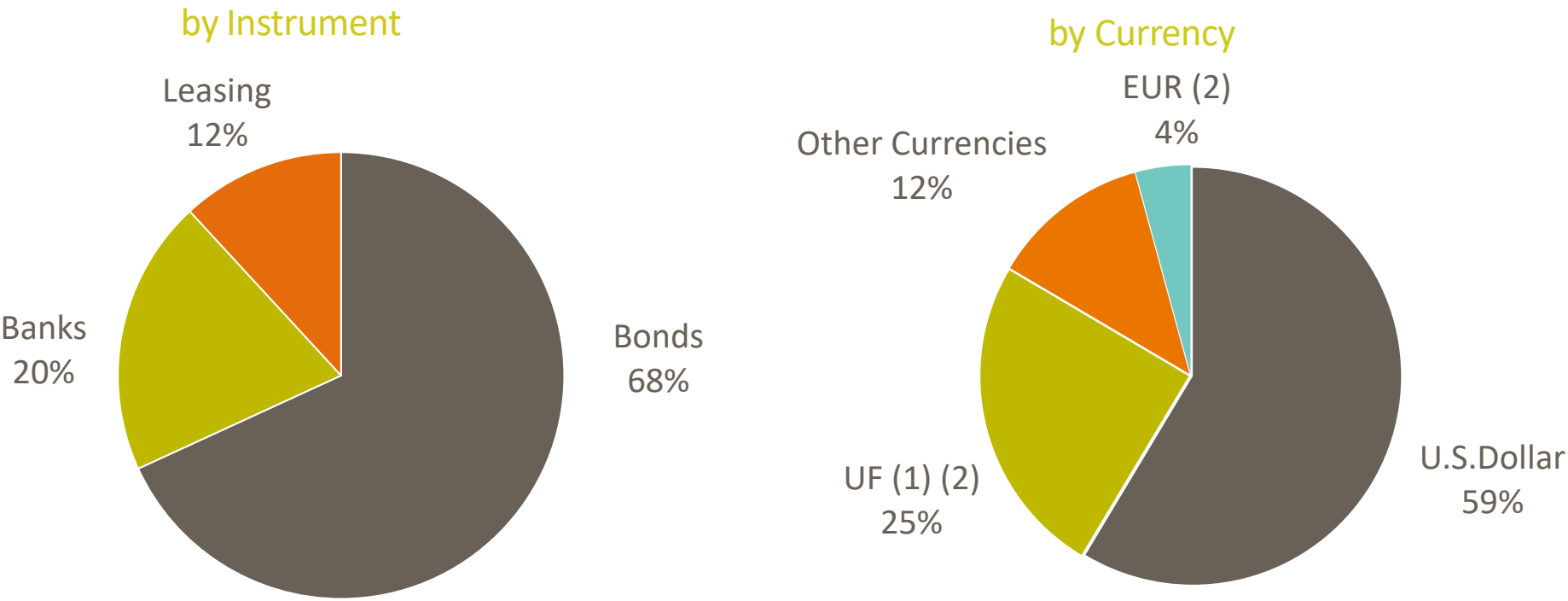


CAPEX

US\$ million



DEBT BREAKDOWN



(1) UF is a Chilean monetary unit indexed to inflation.
(2) Swapped to USD

Our Sucuriú Project

For internal use only within the organization

arauco

The largest mill in the world built in a single stage



FORESTRY



400.000 ha of eucalyptus plantations

INVESTMENT

US\$ 4.6 billion

ELECTRIC TRANSMISSION LINE

Surplus energy of
220 MW
to be sold in Brazil's interconnected system

CAPACITY

3.5 million tons of pulp per year

WORKFORCE



14,000 employees at peak of construction
6,000 jobs in operation (Forestry, Mill and Logistics)



FINANCING MILESTONES

ARAUCO WAS THE
FIRST LATIN
AMERICAN
FORESTRY COMPANY
TO ISSUE SUSTAINABLE BONDS IN
OCTOBER 2019
(IN U.S MARKET).



IN 2023 ARAUCO ISSUED THE
FIRST
SUSTAINABLE
BONDS
IN THE CHILEAN DEBT
MARKET.



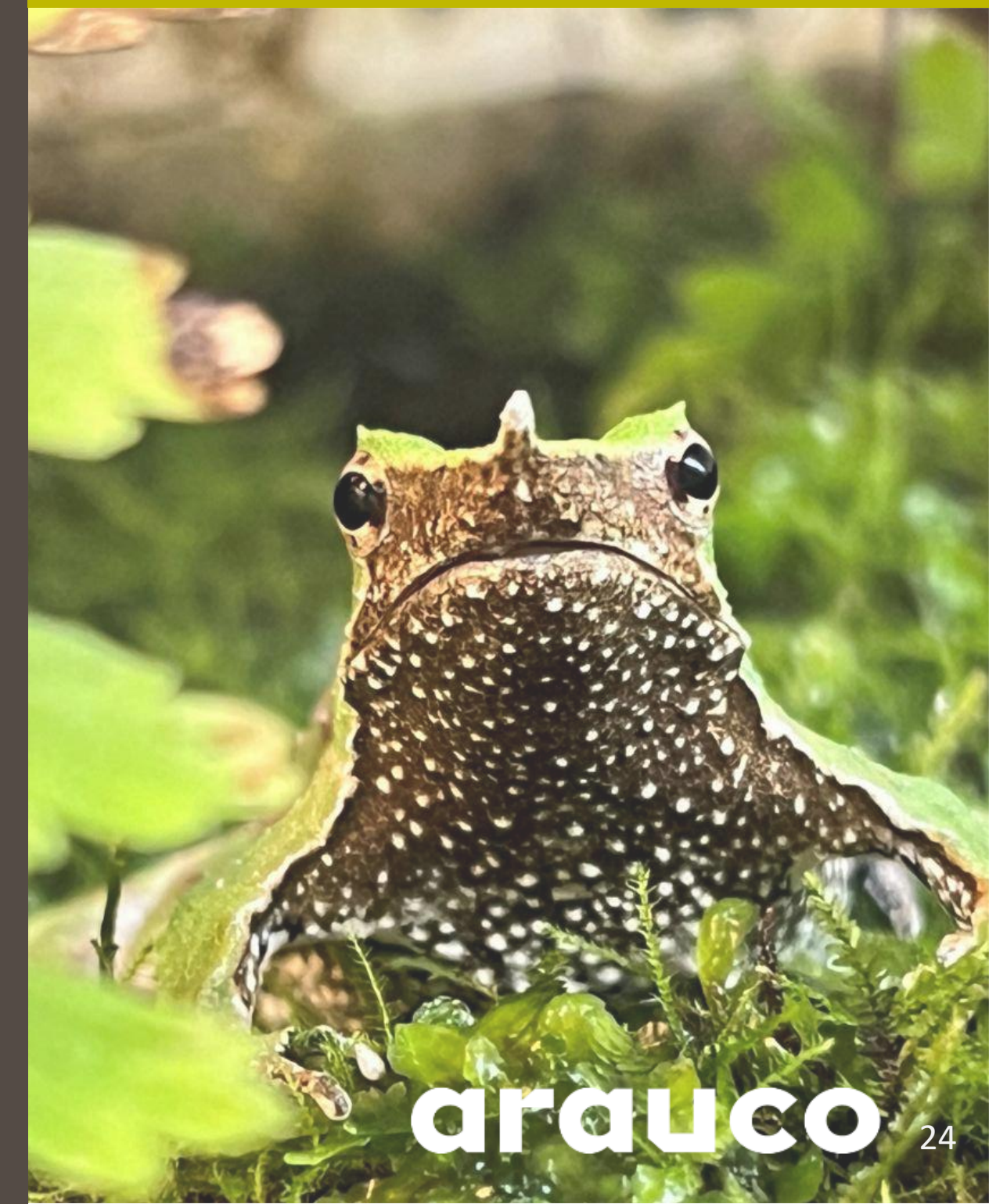
SUCURIÚ FINANCING



IN 2025 ARAUCO
ISSUED

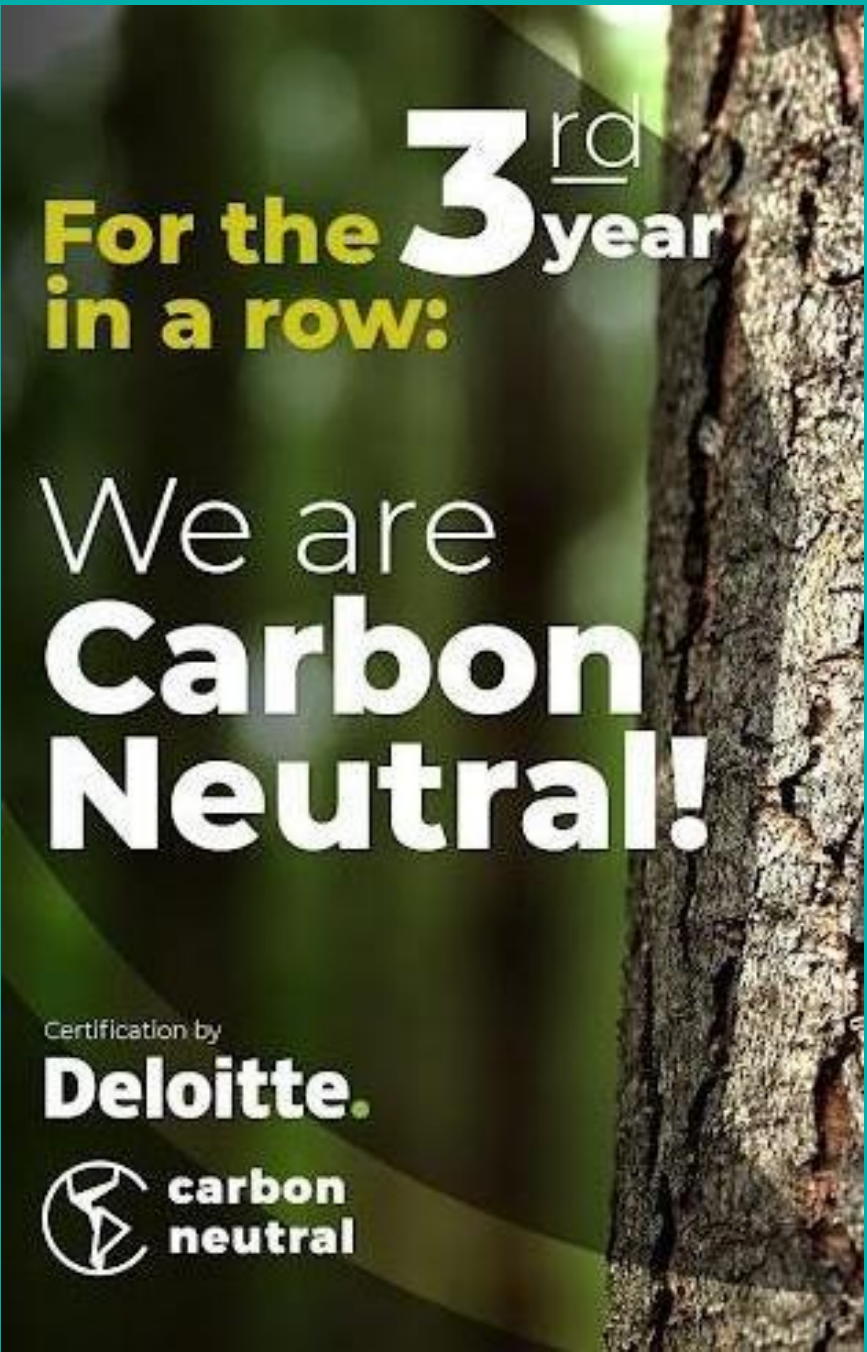
- **970 MM USD**
EXPORT CREDIT
FACILITY WITH
FINNVERA (ECA).
- **1,225 MM USD**
A/B LOAN WITH IDB,
IFC & 8 COMMERCIAL
BANKS.

IN 2025 ARAUCO ISSUED THE
LARGEST
CORPORATE BOND
IN THE CHILEAN DEBT
MARKET: 844 MM USD
HYBRID SUSTAINABLE BOND.





SUSTAINABILITY STRATEGY



ARAUCO ATTENDED COP30 IN
BELÉM BRAZIL (NOVEMBER 2025)
PRESENTING ITS



1. NATURE STRATEGY: ABC+

- EFFICIENT USE OF WATER
- PROTECTION OF BIODIVERSITY
- MITIGATION OF THE CLIMATE CRISIS
- FOSTER A CIRCULAR ECONOMY

2. SCIENCE BASED TARGETS (SBT)

WE AIM TO REDUCE MORE THAN 1.5 MILLION TONS
OF CO2 BY 2030 AND MOVE TOWARDS NET-ZERO BY
2050.

We want to be leaders in natural capital and become **Nature Net-Positive**

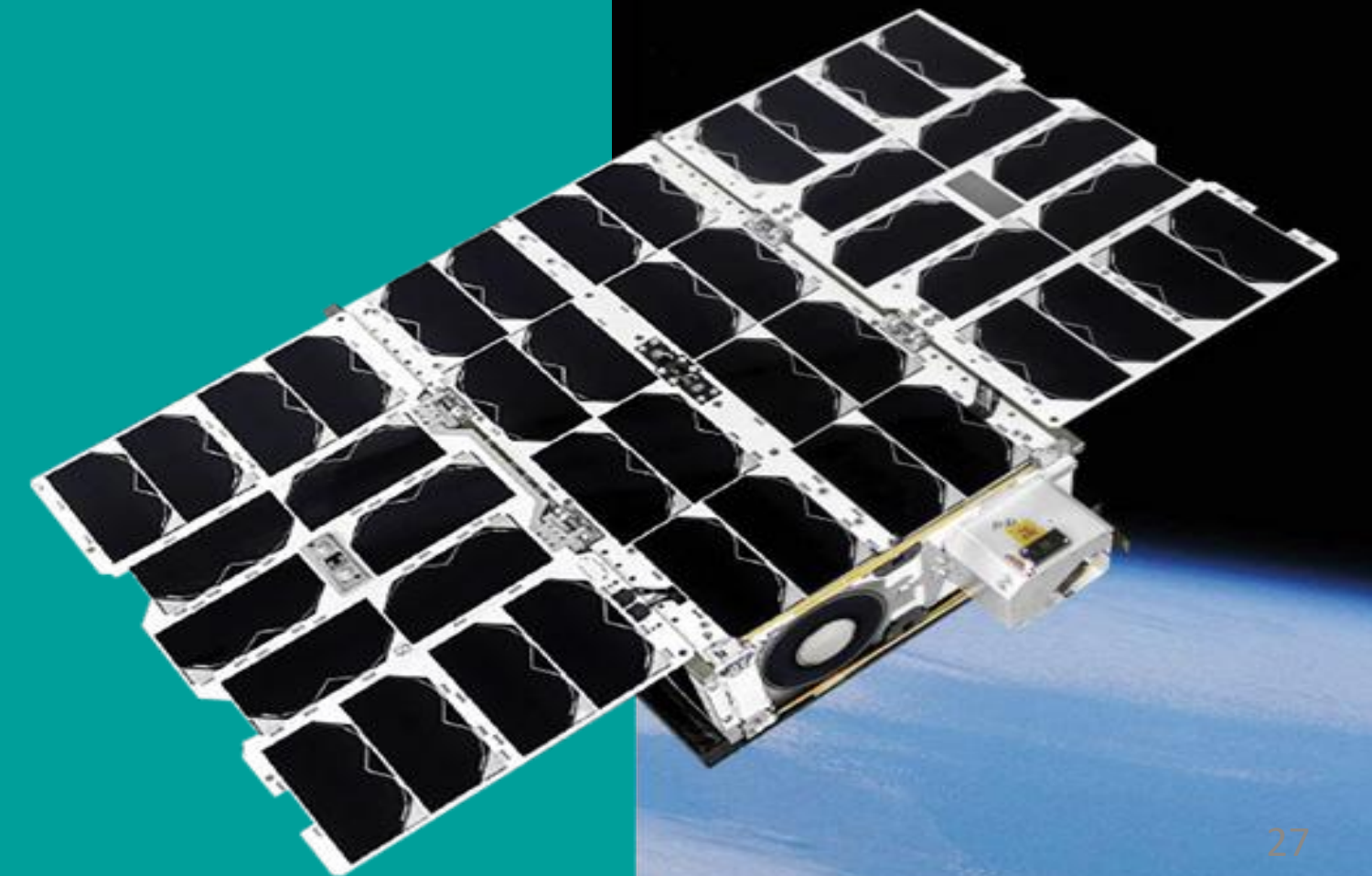


ARAUCO Invests in Satellite Technology to Protect Biodiversity

In 2023, ARAUCO's startup, **Lemu**, achieved a groundbreaking milestone by launching the world's first private **nanosatellite** dedicated to biodiversity monitoring.

- The satellite is shoebox-sized and equipped with a high-definition hyperspectral camera.
- It delivers 20 times greater precision than current methods.
- It will monitor:
 - Andean wetlands
 - Macroalgae forests
 - Land-use changes

The mission aims to revolutionize biodiversity tracking, detect environmental shifts, and support global conservation efforts.



Commitment to the Planet



Our main figures

71%

of non-hazardous solid industrial waste was recovered in pulp and wood mills worldwide.

88%

of our forest assets are **certified**.

Products

that replace fossil-based materials and **store carbon**

First

forestry company in the world certified as **carbon neutral**.

29%

of our forest assets are **native forest and protection areas**.

USD 51

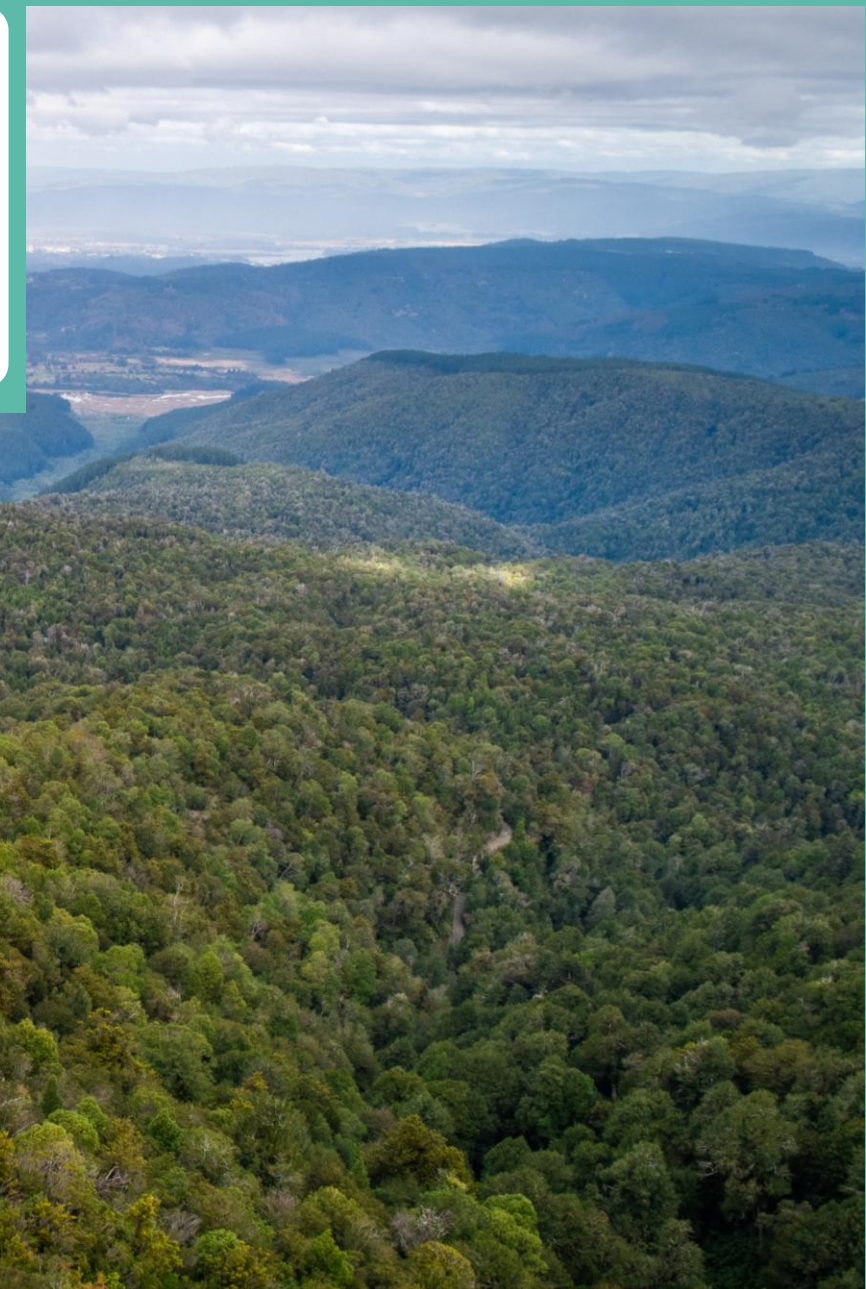
million invested in **environmental improvements**

87%

of energy consumption comes from **renewable sources**.

6,1

million tCO₂eq was our carbon footprint across all operations



WE CONTINUE TO EXPAND GLOBALLY, SEEKING NEW CHALLENGES TO MAXIMIZE THE COMPANY'S VALUE IN A **SOCIAL**, **ENVIRONMENTAL**, AND **ECONOMICAL** RESPONSIBLE WAY, CONTINUING AS PIONEERS IN **SUSTAINABILITY**



IF IT IS NOT WOOD
It will be concrete and steel
IF IT IS NOT NATURAL FIBER
It will be polyester

IF NOT PAPER
It will be plastic

**renewables for a
better life**

arauco

**FOR FURTHER INFORMATION,
PLEASE CONTACT:**

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For further information, please visit www.arauco.com

INTEGRATED REPORT 2024

IN APRIL, WE

PUBLISHED OUR INTEGRATED REPORT, AVAILABLE IN ENGLISH,
SPANISH AND PORTUGUESE.

<https://www.arauco.cl/en/sostenibilidad/reportes-de-sostenibilidad/>