

Corporate Presentation
2Q2026

The background of the slide is a creative illustration where a city skyline is composed entirely of various sizes and shades of wood blocks. Two green trees are positioned on the left and right sides of the scene. In the center, the Arauco logo is displayed on a white, torn-edge paper strip. The logo itself is in a bold, dark, sans-serif font, with a registered trademark symbol (®) to its upper right.

arauco®

From Nature and Renewables,
we contribute to **people** and the **planet**.



Security

Is always our
**first
priority.**



Teamwork

Together we are
better.



Commitment

We Work with **passion.**



Excellence and Innovation

We want to be
better.



Good Citizen

We **respect** our
environment
while creating
value

ARAUCO AT A GLANCE

SHAREHOLDER STRUCTURE



FINANCIAL HIGHLIGHTS

In US\$ million, as of June 2026, LTM

REVENUES	6,109	NET INCOME	123
ADJUSTED EBITDA	1,267	CAPEX	2,913
EBITDA MARGIN	20.7%	NET DEBT/ EBITDA*	6.24x

(*) Considers 50% of Hybrid instruments issued by the company, in accordance with Rating Agencies methodology.

CREDIT RATINGS

INTERNATIONAL SCALE

FitchRatings BBB- ✓

S&P Global BBB- ✗

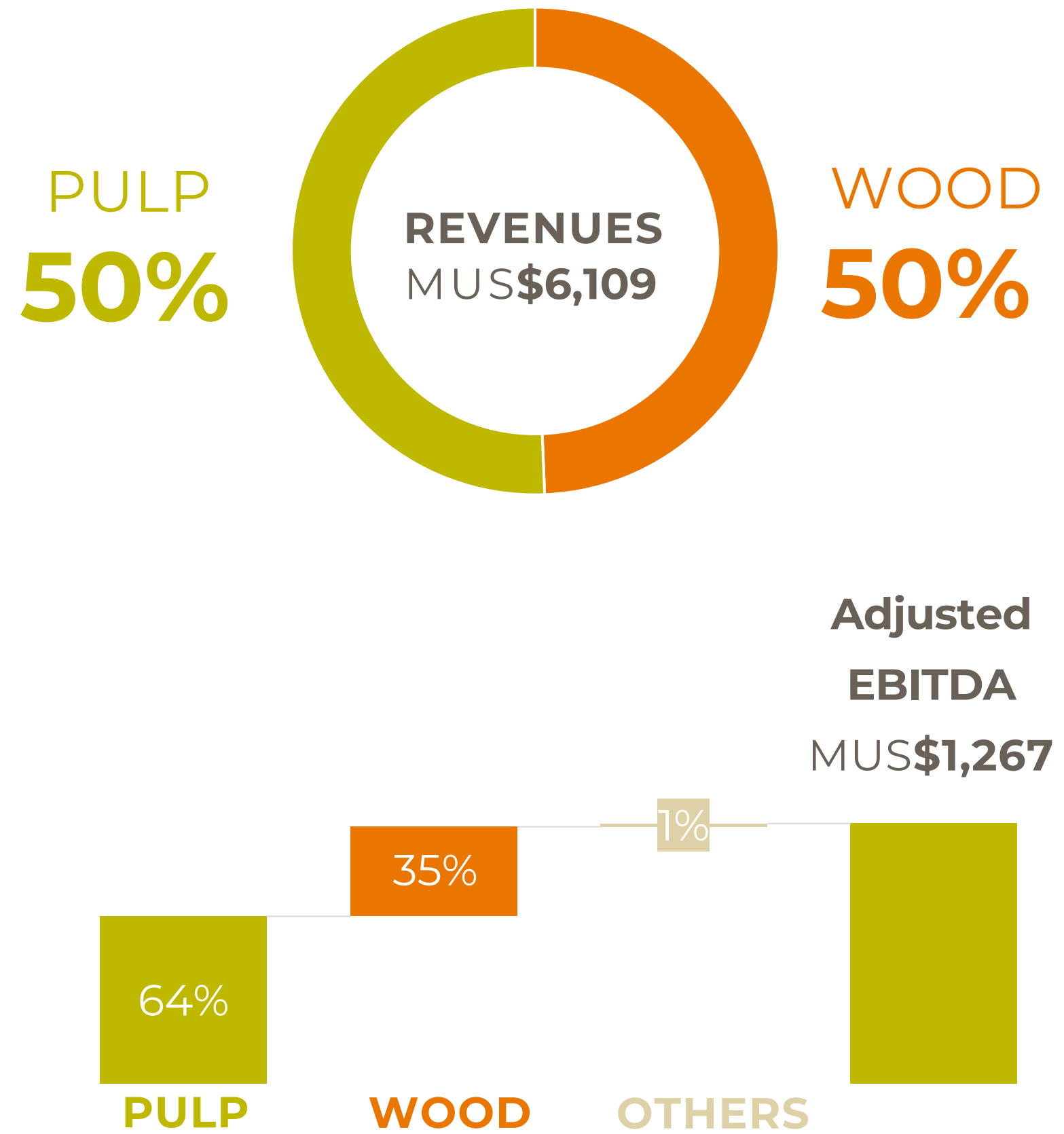
MOODY'S Baa3 ✗

NATIONAL SCALE

FitchRatings AA- ✓

Feller.Rate AA ✓
Clasificadora de Riesgo

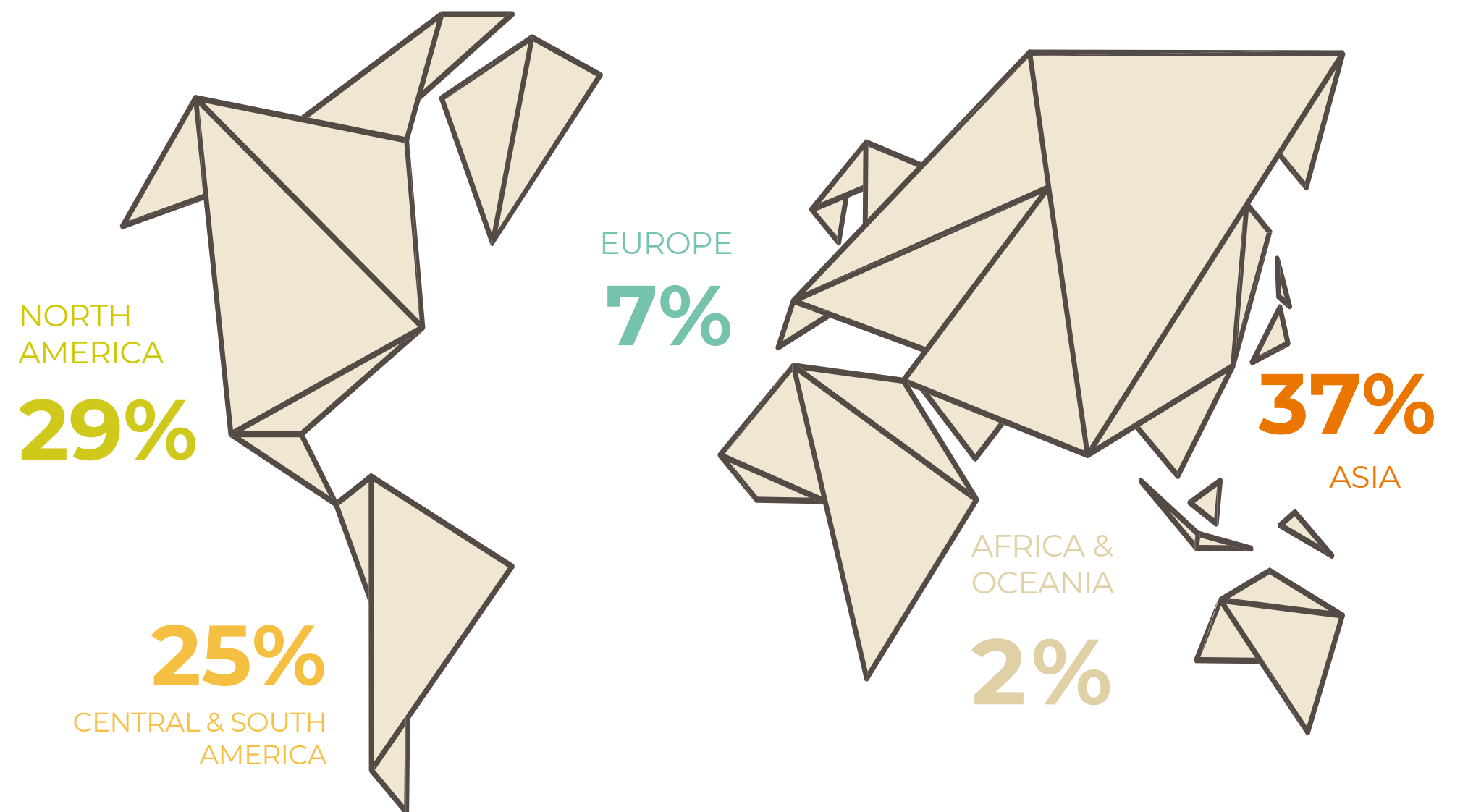
- ✓ Outlook: stable
- ✗ Outlook: negative



As of June 2026, LTM

DIVERSIFIED SALES AROUND THE WORLD

REVENUES BY REGION



As of December 2025

TWO
STRATEGIC
BUSINESS
SEGMENTS

Forestry and Pulp Business

Wood Products Business



Forest Plantations⁽¹⁾

Pulp Mills

Energy Operations

Panels

Solid Wood



607 thousand ha

4 Mills
4,045 thousand tons

9 Mills
875 MW

2 Mills
PB: 335 thousand m³
MDF: 500 thousand m³

7 Mills
Sawn Timber: 2,073 thousand m³
Plywood: 700 thousand m³
4 Remanufacturing facilities



129 thousand ha

1 Mill
350 thousand tons

2 Mills
85 MW

2 Mills
PB: 260 thousand m³
MDF: 300 thousand m³

1 Mill
Sawn Timber: 330 thousand m³
1 Remanufacturing facility



241 thousand ha



1 Mill
1 MW

4 Mills
PB: 450 thousand m³
MDF: 1,520 thousand m³



95 thousand ha

1 Mill⁽²⁾
720 thousand tons

1 Mill
90 MW



Total

1,071 thousand ha

5.1 million tons

1,051 MW



7 Mills
PB: 1,630 thousand m³
MDF: 1,015 thousand m³



2 Mills
PB: 220 thousand m³
MDF: 275 thousand m³



9 Mills⁽³⁾⁽⁴⁾
PB: 1,191 thousand m³
MDF: 615 thousand m³
OSB: 230 thousand m³

1 Mill
Sawn Timber: 35 thousand m³

1) Considers hectares planted mainly with eucalyptus (globulus, nitens), pine (radiata, taeda, elliottii) and others.
2) Considers 50% of Montes del Plata.
3) Considers 50% of Sonae Arauco.
4) One PB mill in South Africa is currently shut down.

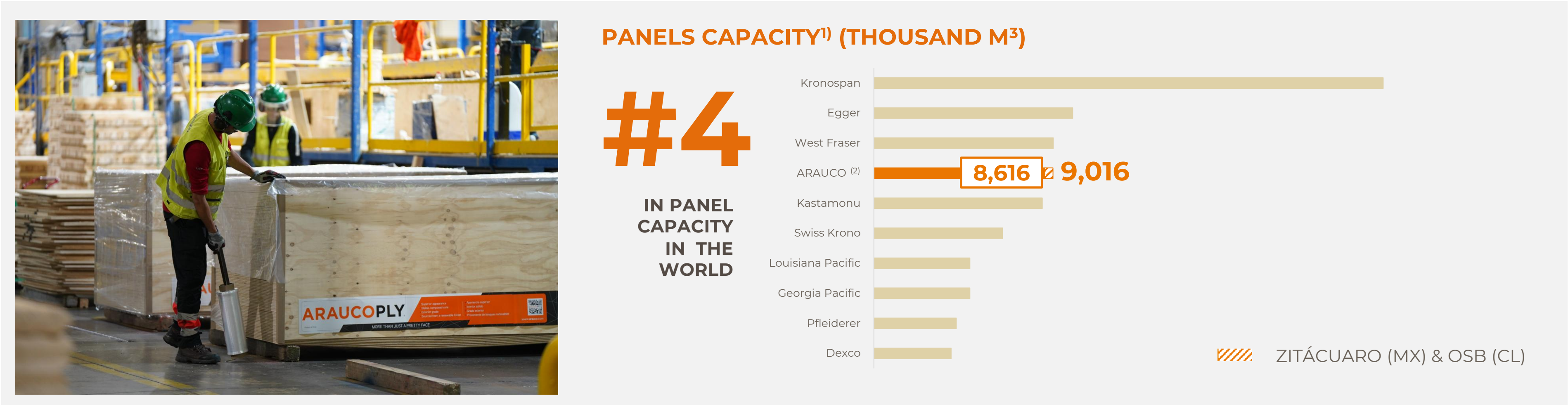
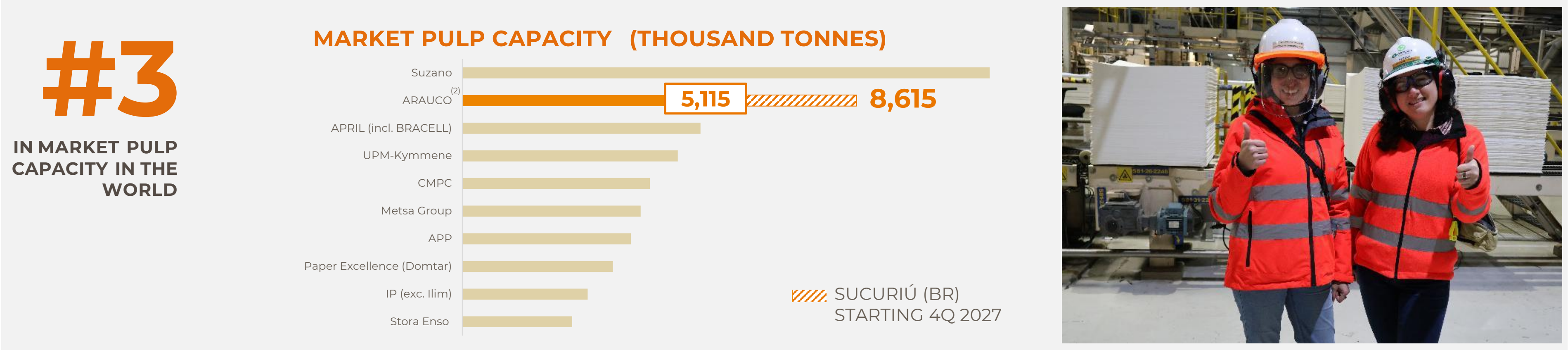
As of December 2025

Total

8.4 million m³

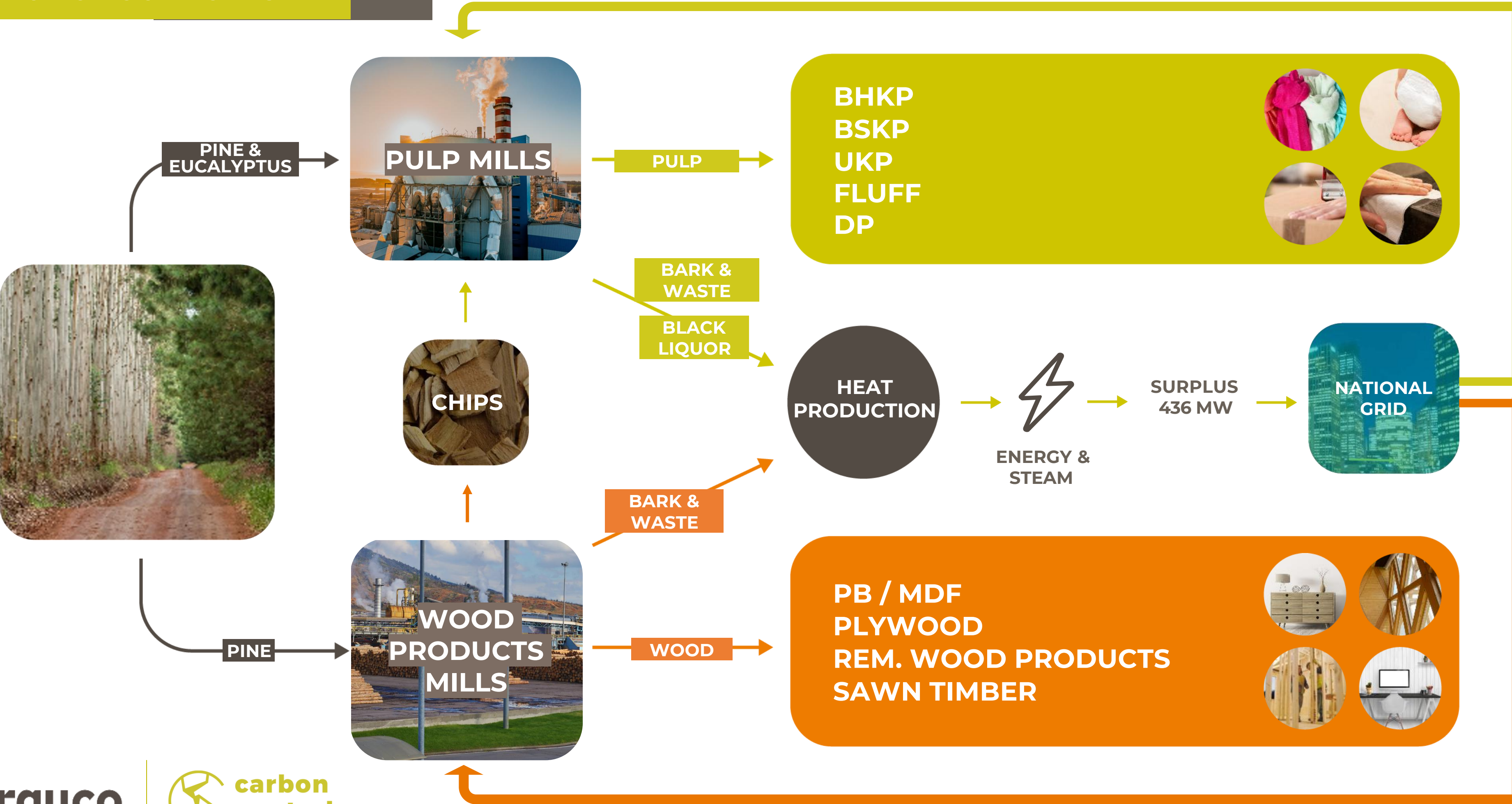
3.1 million m³

WE ARE A MAIN PLAYER IN THE GLOBAL MARKET



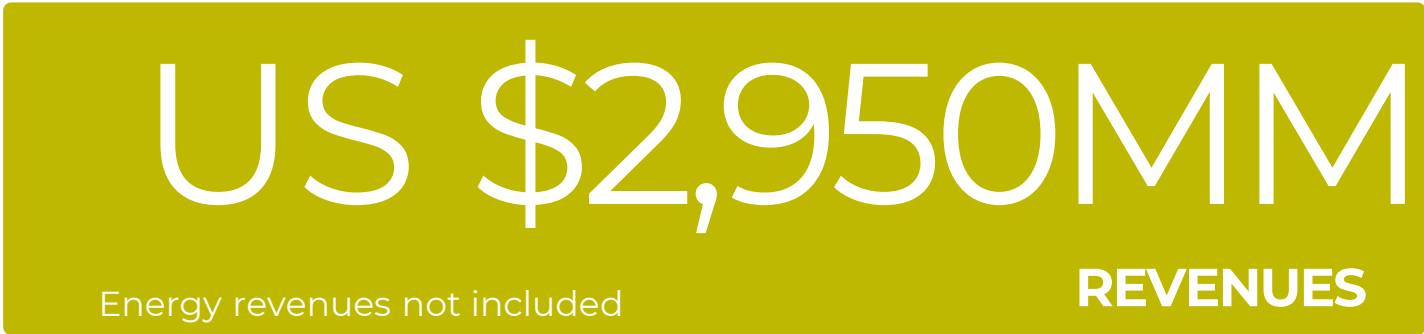
World market pulp and panel competitors capacity as of December 2025.
Source: Hawkins Wright, public fillings, Arauco's estimations, information and fillings..
1) Panels refers to Composite Panels, which corresponds to MDF, PB and OSB.
2) Arauco capacity includes 50% of Montes del Plata and 50% of Sonae Arauco

MAXIMIZING THE
VALUE OF OUR FOREST



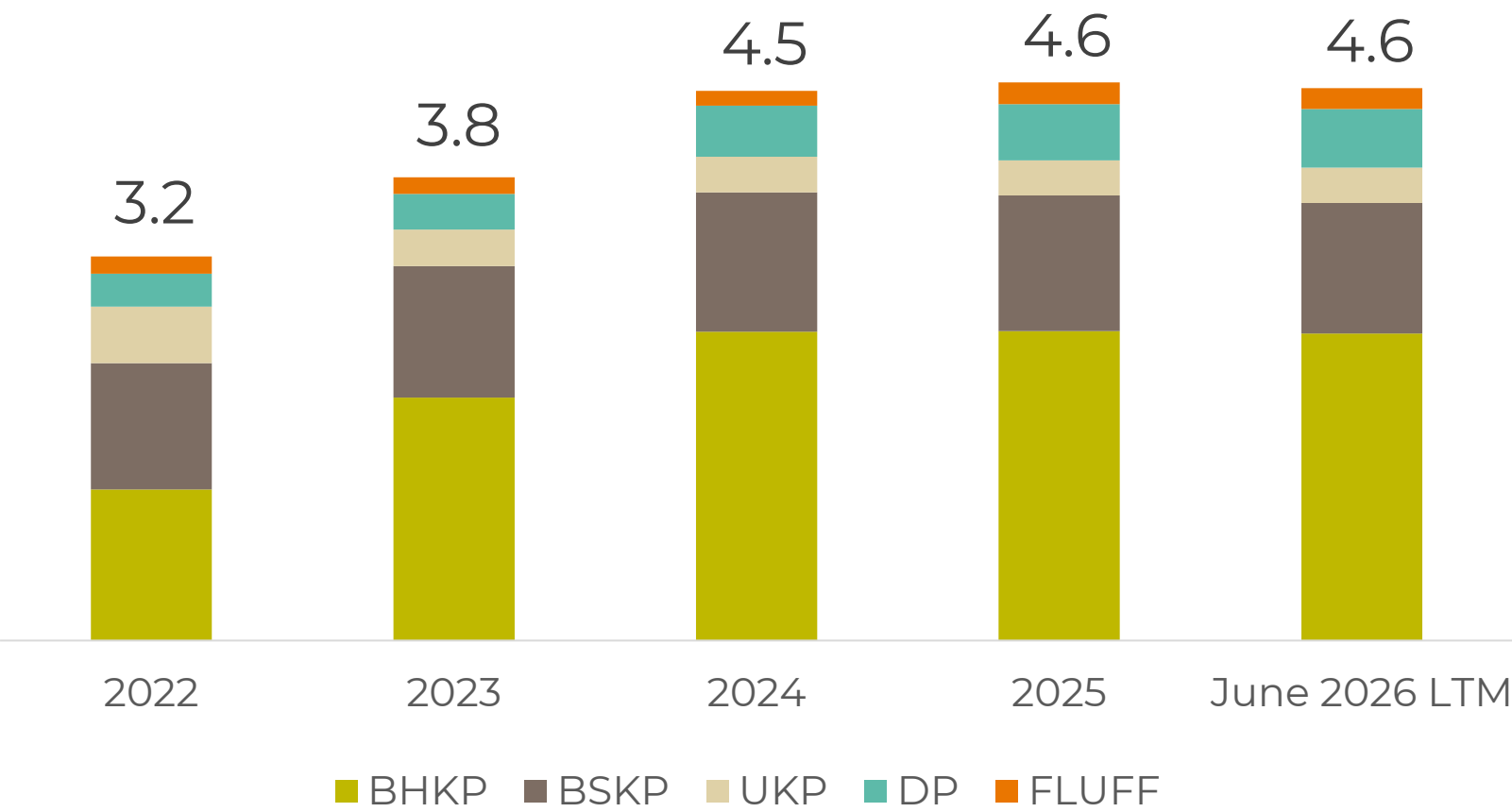
BUSINESS SEGMENTS: PULP

PULP BUSINESS | OVERVIEW



PRODUCTION

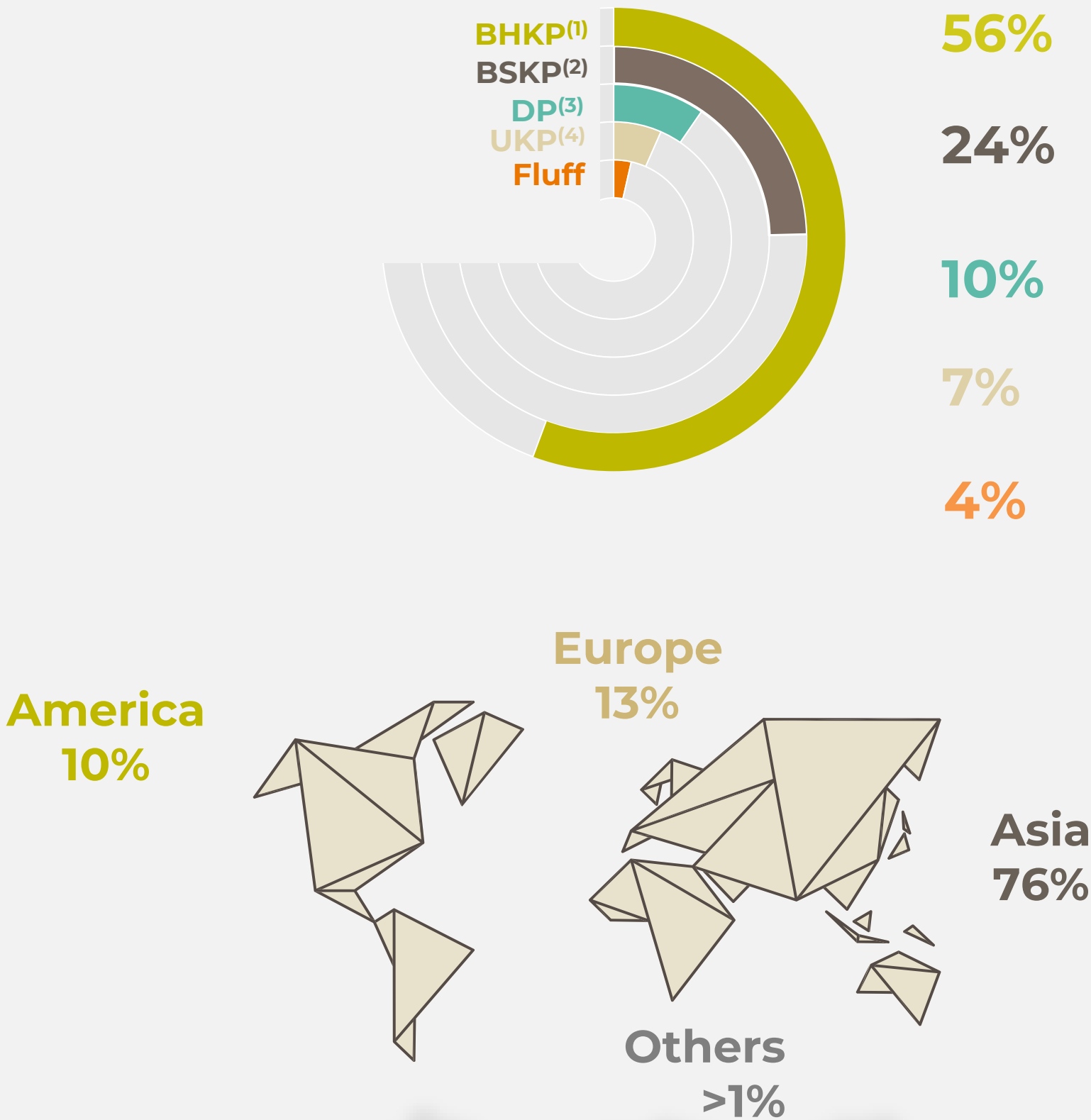
million tonnes



As of June 2026 LTM

1) Bleached Hardwood Kraft Pulp; 2) Bleached Softwood Kraft Pulp; 3) Dissolving Pulp; 4) Unbleached Kraft Pulp

SALES VOLUME: 4.6 million tonnes



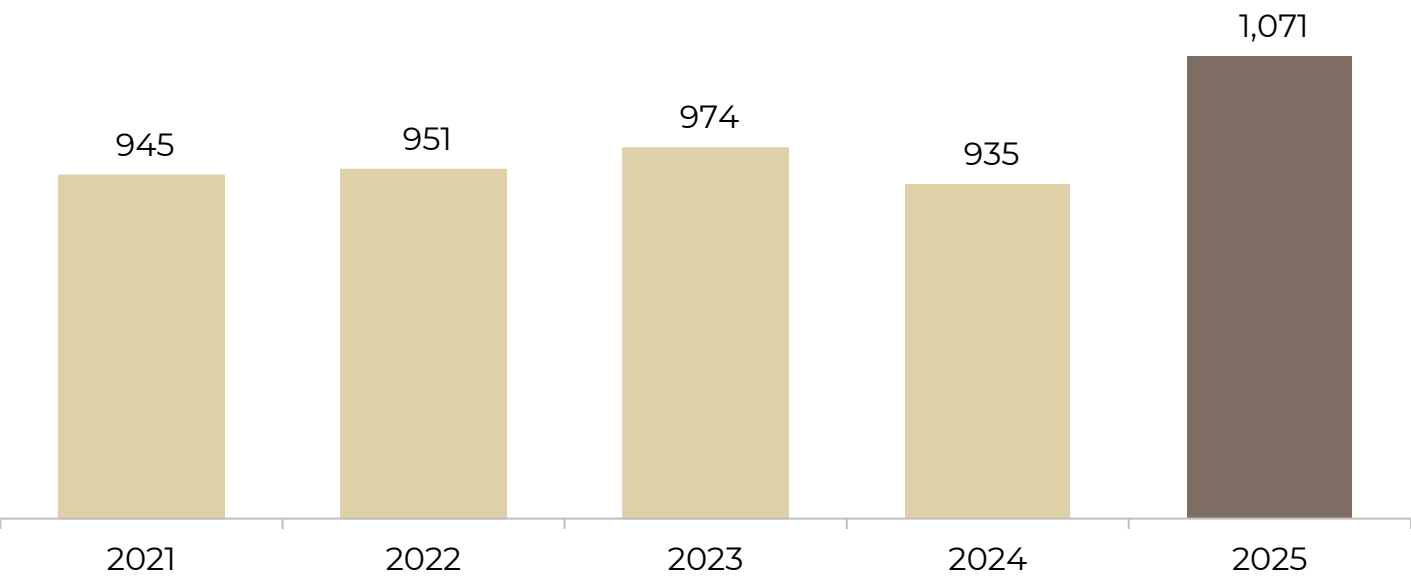
PULP BUSINESS

FORESTRY OPERATIONS

TOTAL PLANTATIONS

Includes plantations in Chile, Argentina, Brazil and Uruguay

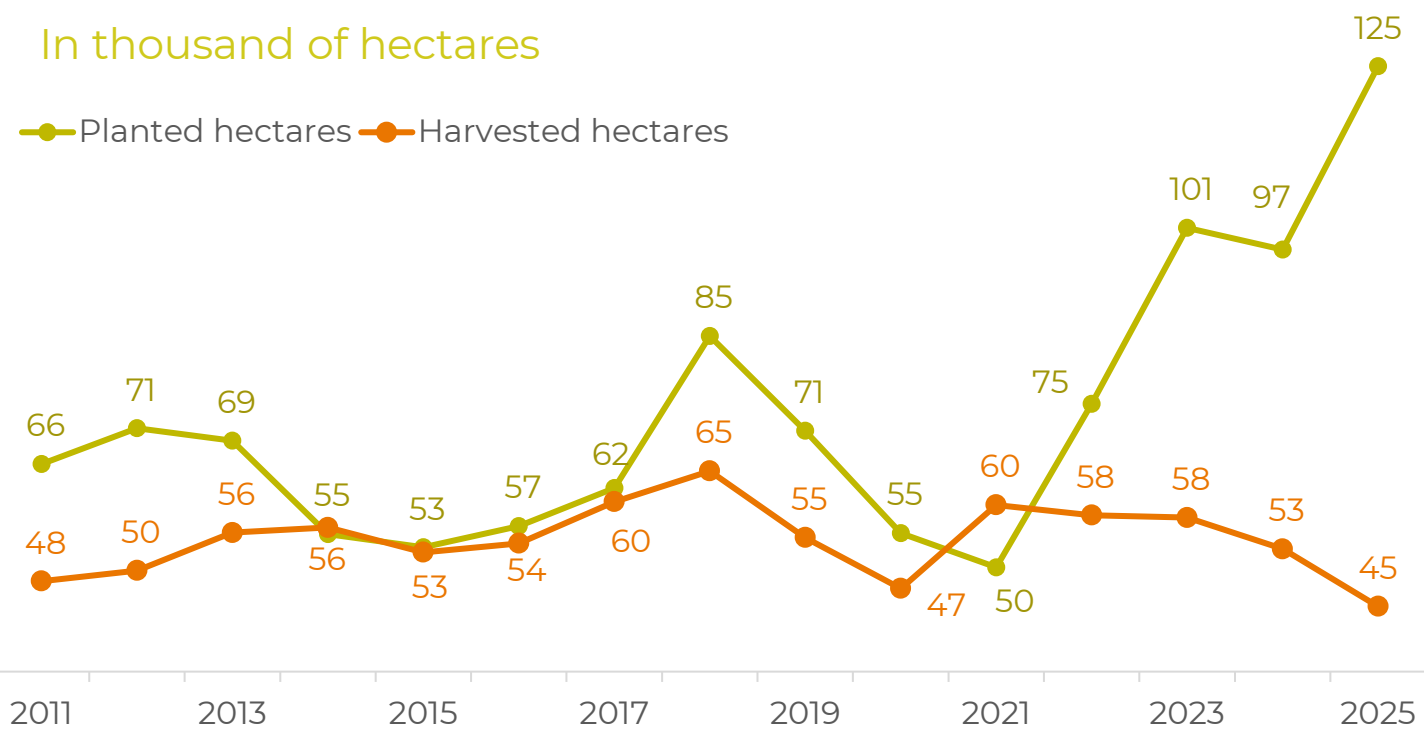
In thousand of hectares



PLANTING AND HARVESTING

In thousand of hectares

Planted hectares Harvested hectares



1.8

MILLION HECTARES OWNED



1,071

THOUSAND HECTARES PLANTED

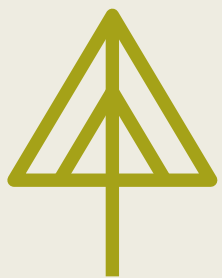


490

THOUSAND OF HECTARES OF NATIVE FOREST

491

THOUSAND HECTARES OF PINE



560

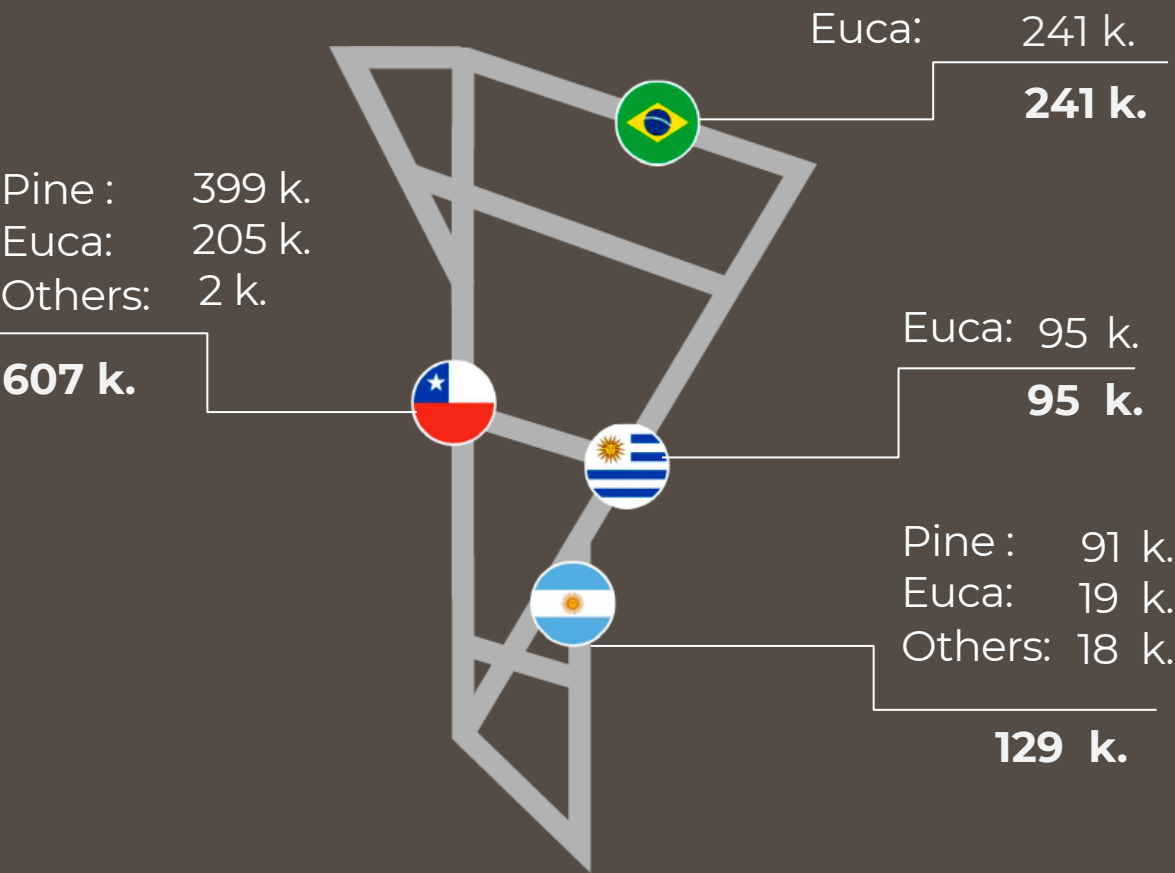
THOUSAND HECTARES OF EUCALYPTUS



21

THOUSAND HECTARES OF OTHERS

HECTARES PLANTED



ENVIRONMENTAL CERTIFICATIONS

Our forests plantations have international certification in **Forestry Management** and **Chain of Custody**

For detailed information about each certification, you can visit our web site www.arauco.com

BIOFOREST | RESEARCH & DEVELOPMENT

+35 years researching, developing, and applying innovative technologies to enhance the productivity of our forest and industrial resources.



OUR STRATEGIC FOCUS POINTS ARE



PULP BUSINESS

OUR MILLS

CAPACITY IN THOUSAND
OF TONNES ⁽¹⁾

CONSTITUCIÓN
355 UKP

NUEVA ALDEA
520 BHKP
520 BSKP

ARAUCO
1,560 BHKP
540 BSKP

VALDIVIA
502 DP /
550 BHKP

Swing Mill

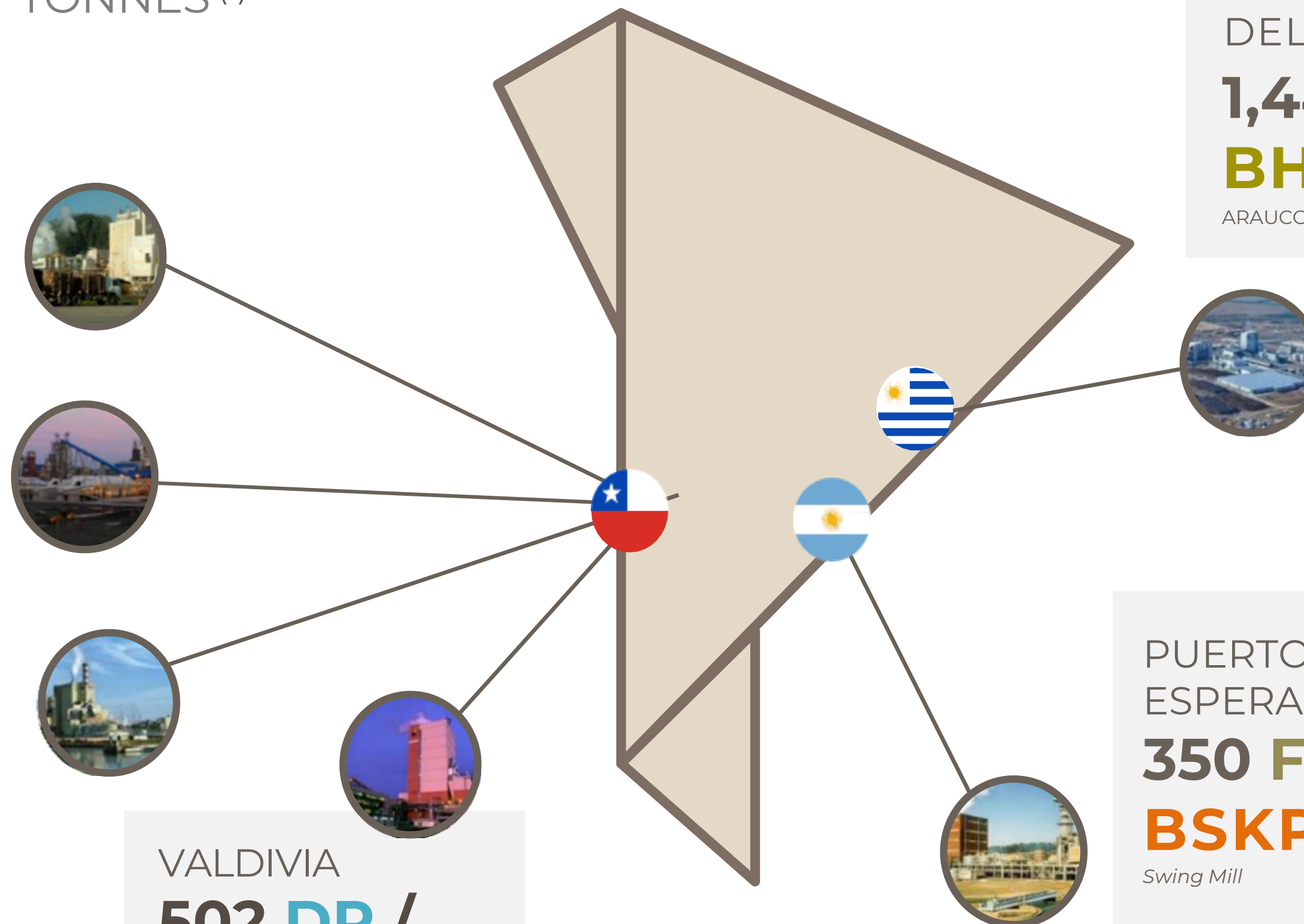
MONTES
DEL PLATA

1,440
BHKP

ARAUCO owns 50%

PUERTO
ESPERANZA
350 FLUFF /
BSKP

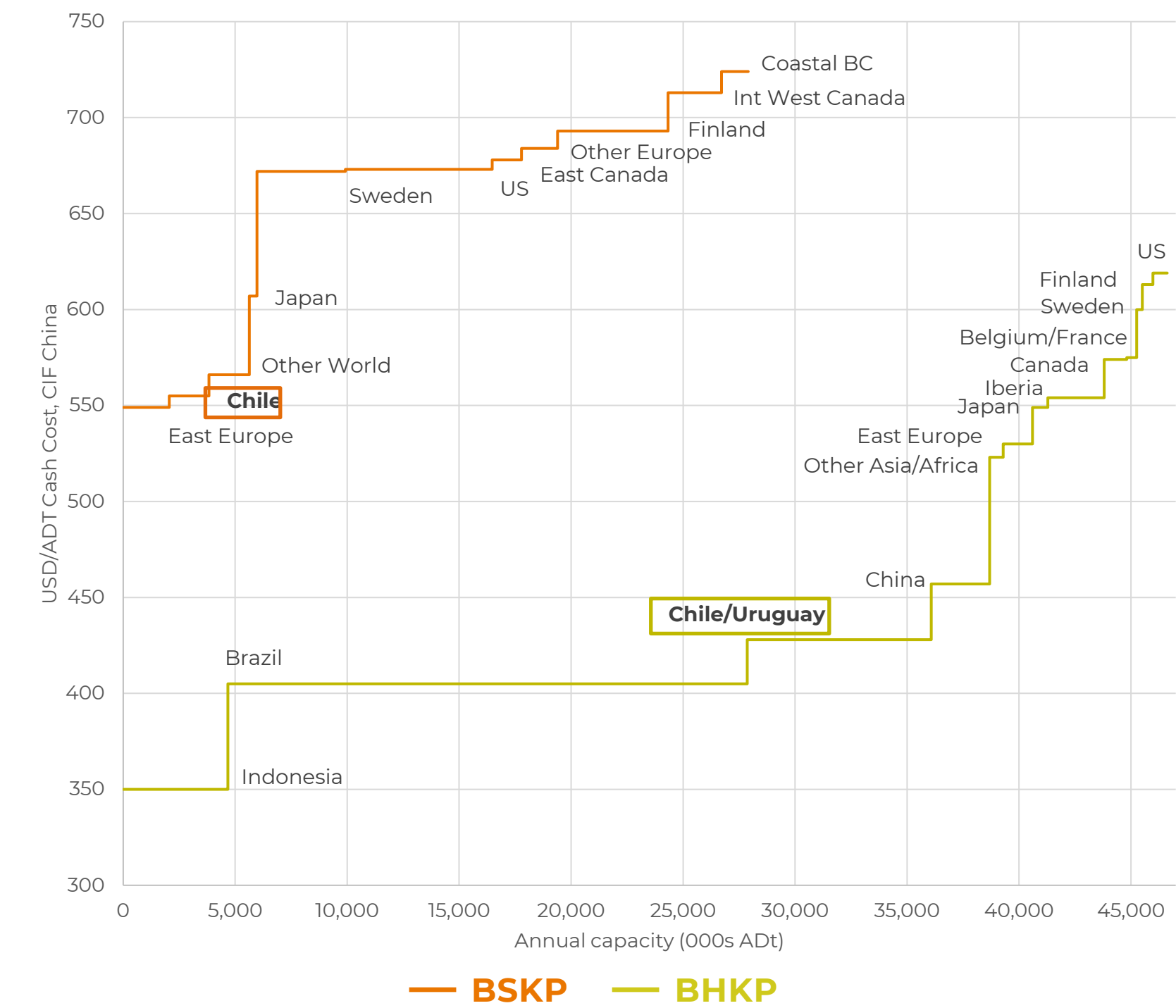
Swing Mill



¹⁾ Annual capacities

PULP BUSINESS | COMPETITIVE ADVANTAGES

1. COST ADVANTAGES



2. LOGISTICAL EFFICIENCIES



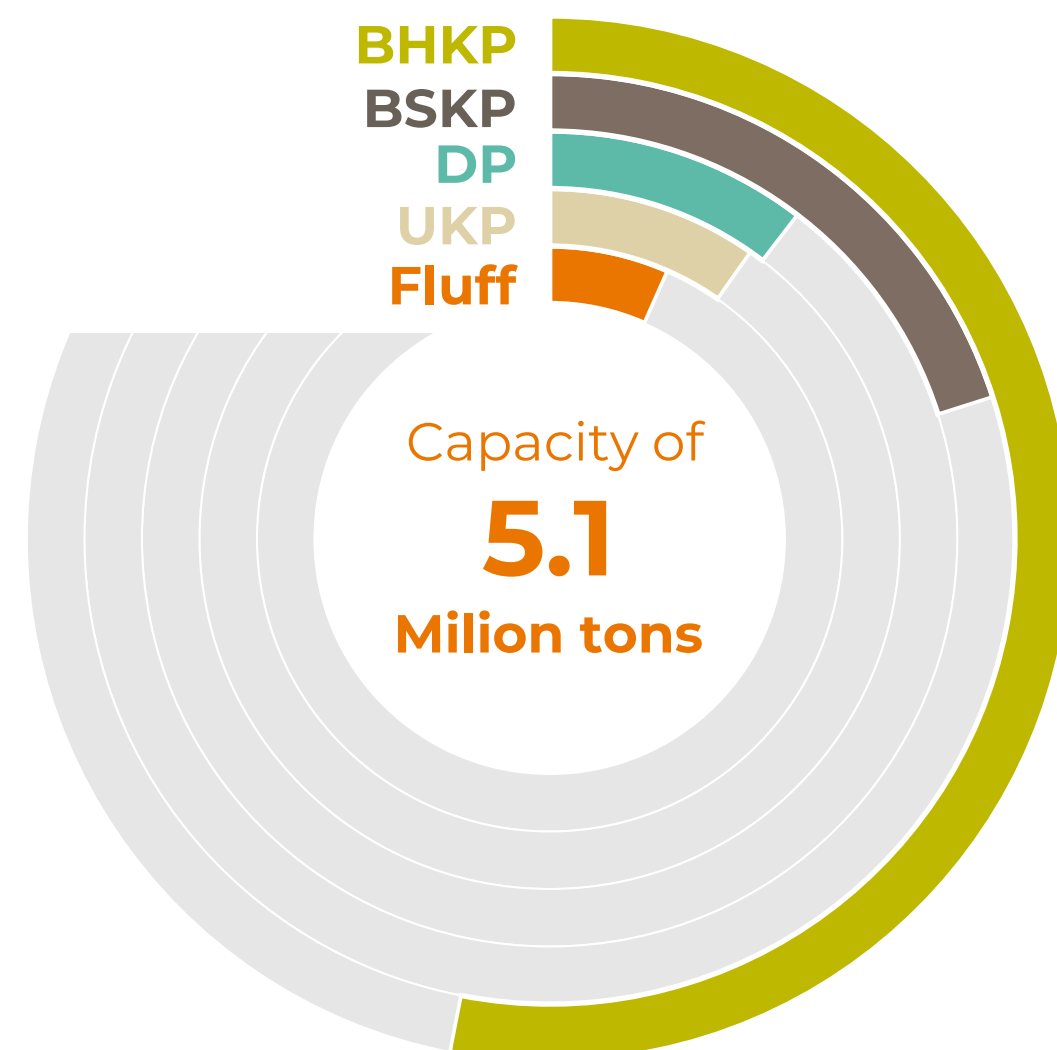
FORREST TO MILLS ⁽¹⁾			MILLS TO PORTS		
ARGENTINA	>	80	MONTES DEL PLATA	>	0
CHILE	>	85	ARAUCO	>	35
URUGUAY	>	282	NUEVA ALDEA	>	63
			VALDIVIA	>	301
			CONSTITUCIÓN	>	316
			PUERTO ESPERANZA	>	1.200
			WEIGHTED AVERAGE	>	148 ⁽²⁾

Source: Hawkins Wright.
Other world includes Argentina, China and Oceania.
(1) Average distance between forrests and mills.
(2) Calculated using sales volume of 2025

PULP BUSINESS

COMPETITIVE ADVANTAGES

3. PRODUCT DIVERSIFICATION



57% } **Short Fiber**
(Eucaliptus)

8% }
24% } **Long Fiber**
(Pine)

7% }
4% }



BUSINESS SEGMENTS: WOOD

WOOD PRODUCTS
BUSINESS

OVERVIEW

US \$2,970MM

Energy revenues not included

REVENUES

SUBDIVISIONS

PANELS

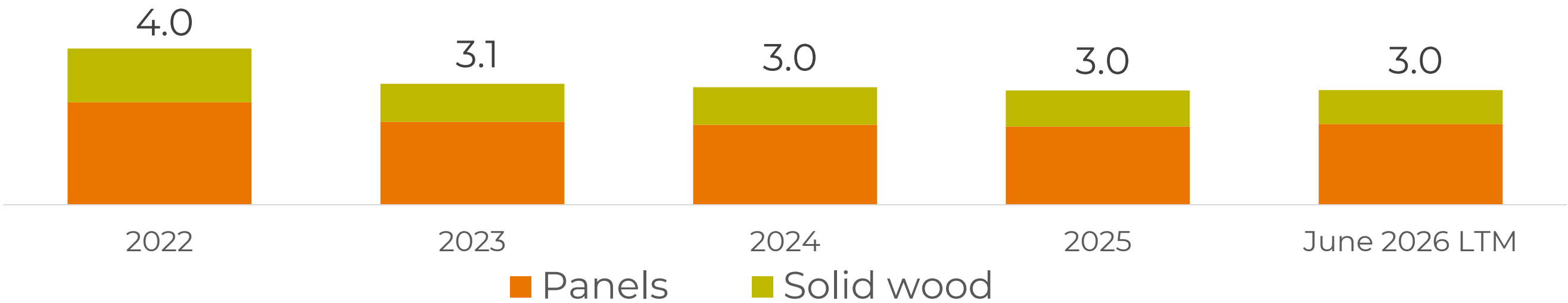


SOLID WOOD



SALES EVOLUTION

US\$ Billion



WOOD PRODUCTS BUSINESS | PANELS

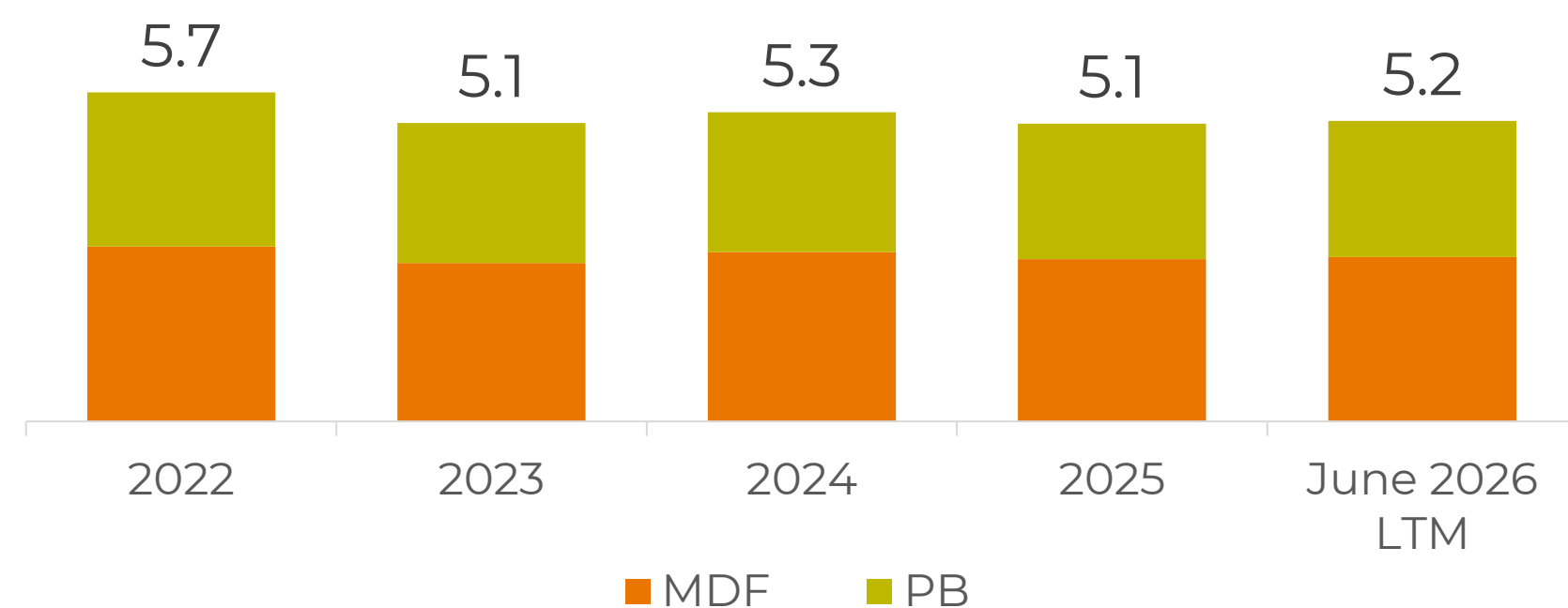
US \$2,092MM

Energy revenues not included

REVENUES

PRODUCTION

Million m³



SALES VOLUME

USA & Canada
42%

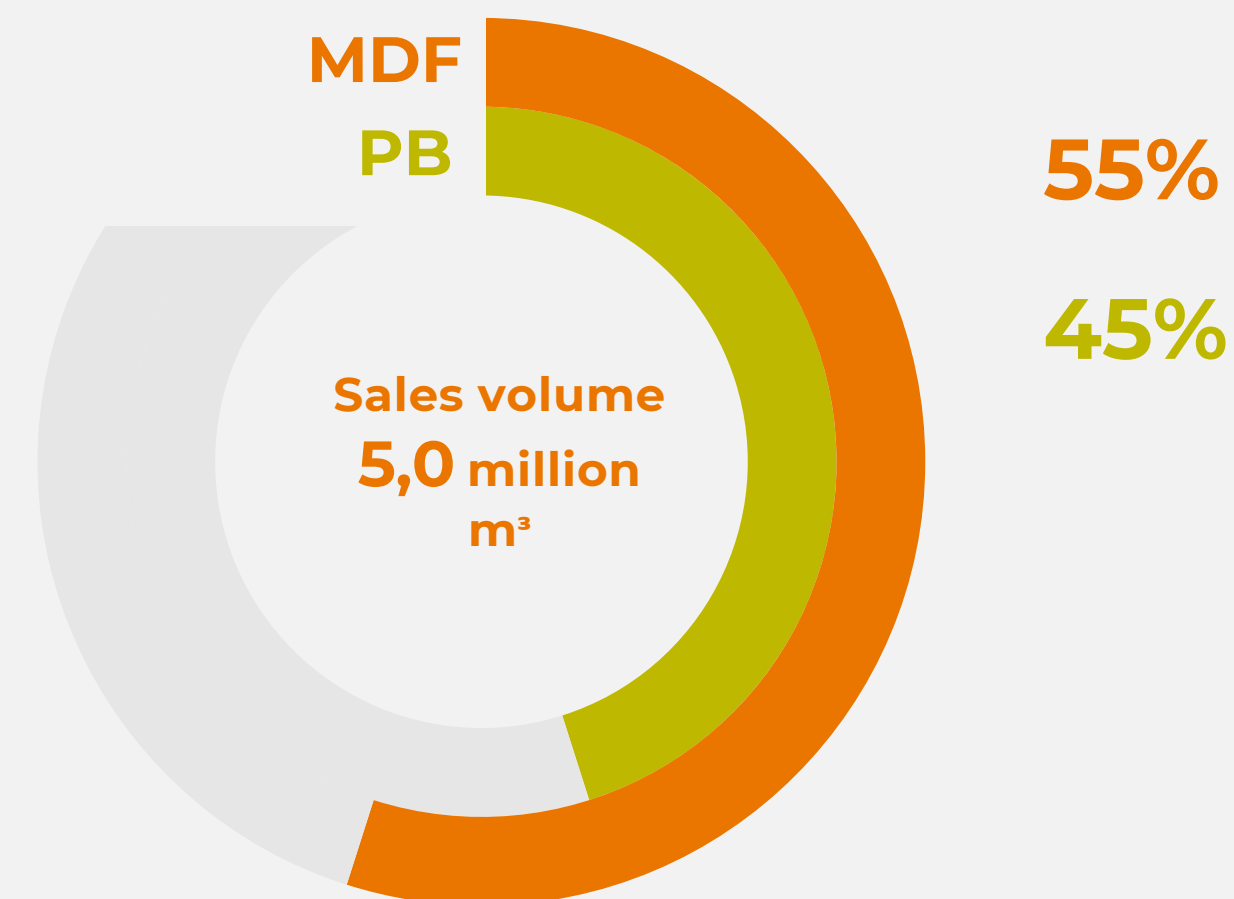
Mexico
11%

Chile
5%

Brazil
28%

Argentina
10%

Otros⁽¹⁾
4%



(1) EMEA, Asia, Oceania and Rest of Latam

WOOD PRODUCTS BUSINESS

SOLID WOOD

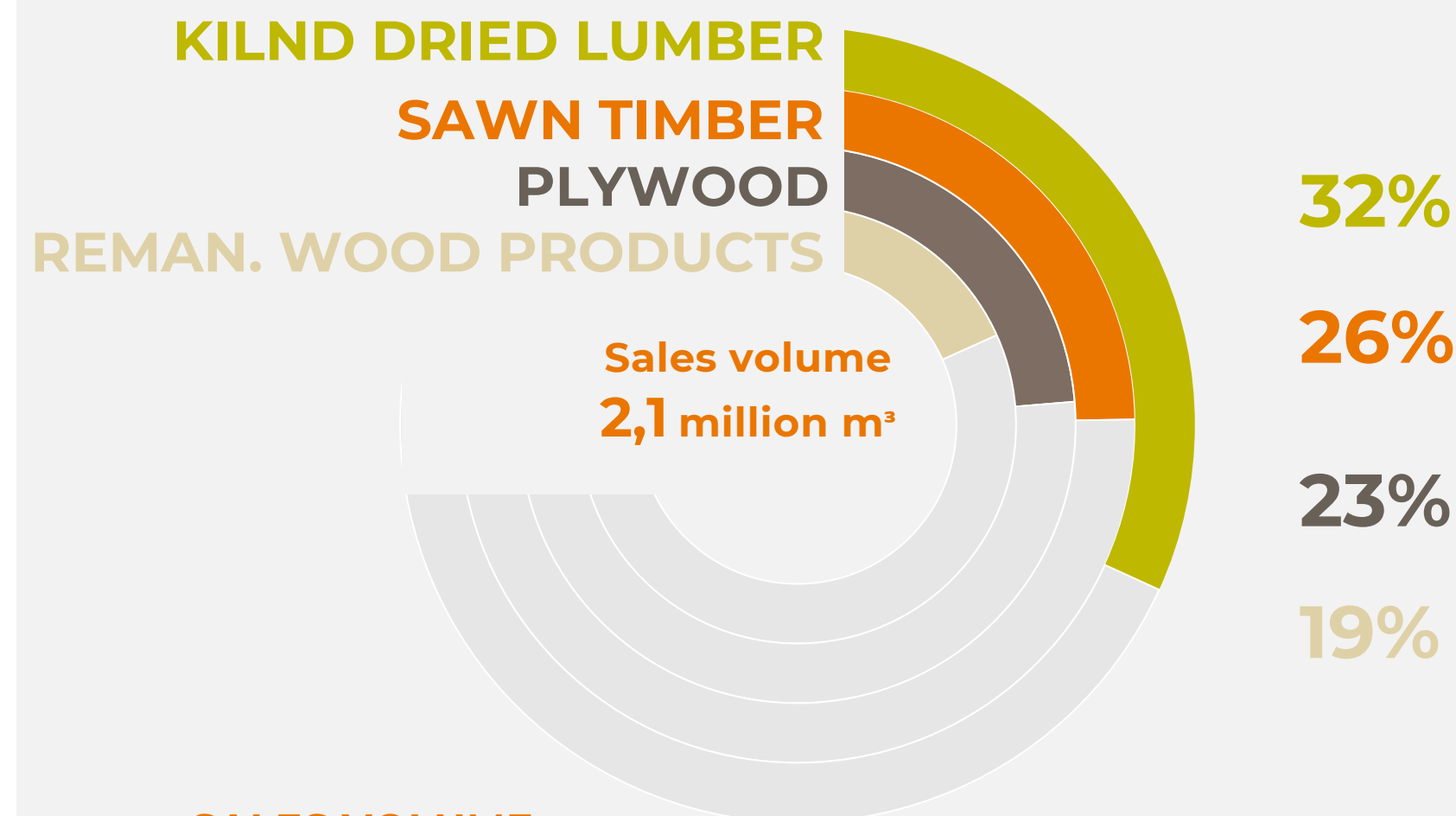
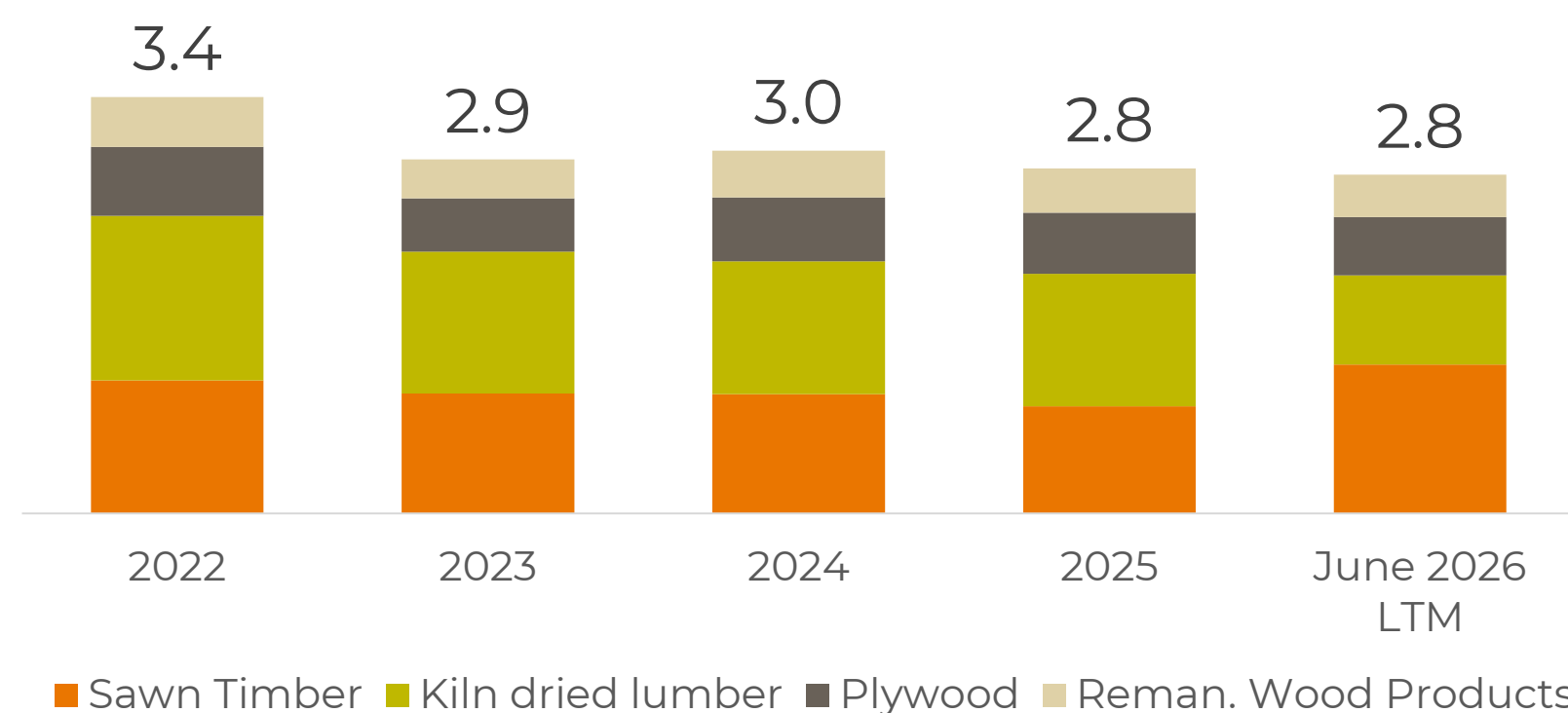
US \$878MM

Energy revenues not included

REVENUES

PRODUCTION

Million m³



SALES VOLUME

USA & Canada
37%

EMEA
7%

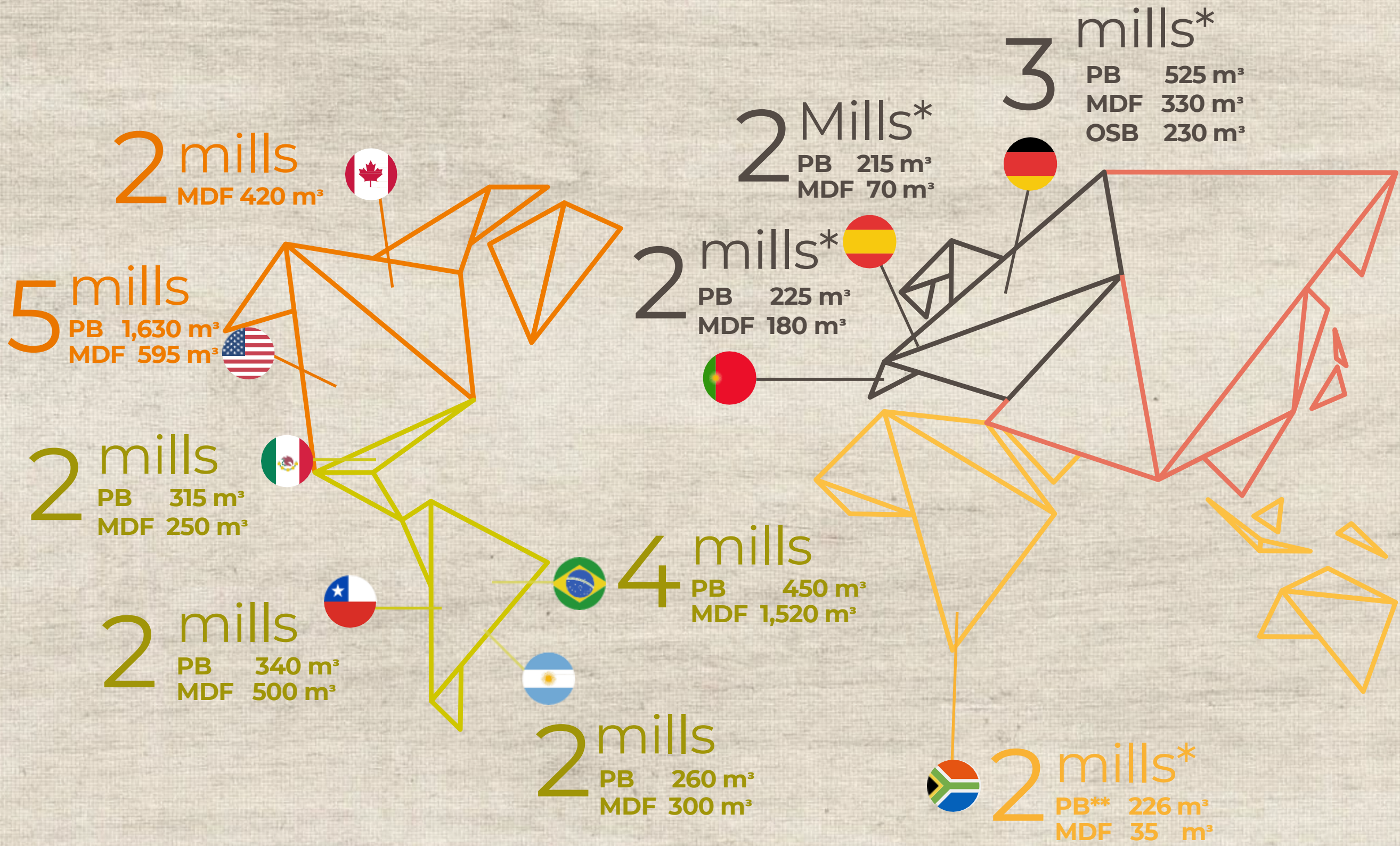
Chile
17%

Rest of Latam
9%

Asia & Oceania
30%

PANELS
OUR
MILLS

IN
THOUSANDS
As of December 2025



PB: Particle Board
MDF: Medium Density Fiberboard
OSB: Oriented Strand Board

*Arauco owns 50% of Sonae Arauco
**One PB mill in South Africa is currently shut down

**SOLID
WOOD
OUR
MILLS**

**IN
THOUSANDS**
As of December 2025



7 Mills**
ST 2,073 m³
Plywood 710 m³
4 Rem. Facilities



1 mill
ST 318 m³
1 Rem. Facility

1 Sawmill*
ST 35 th. m³



ST: Sawn Timber
Rem: Remanufactured Wood Products

As of December 2025

*Arauco owns 50% of Sonae Arauco

**One mill in Chile (Horcones II) is currently shut down

ENERGY COMPLEMENTARY OPERATIONS

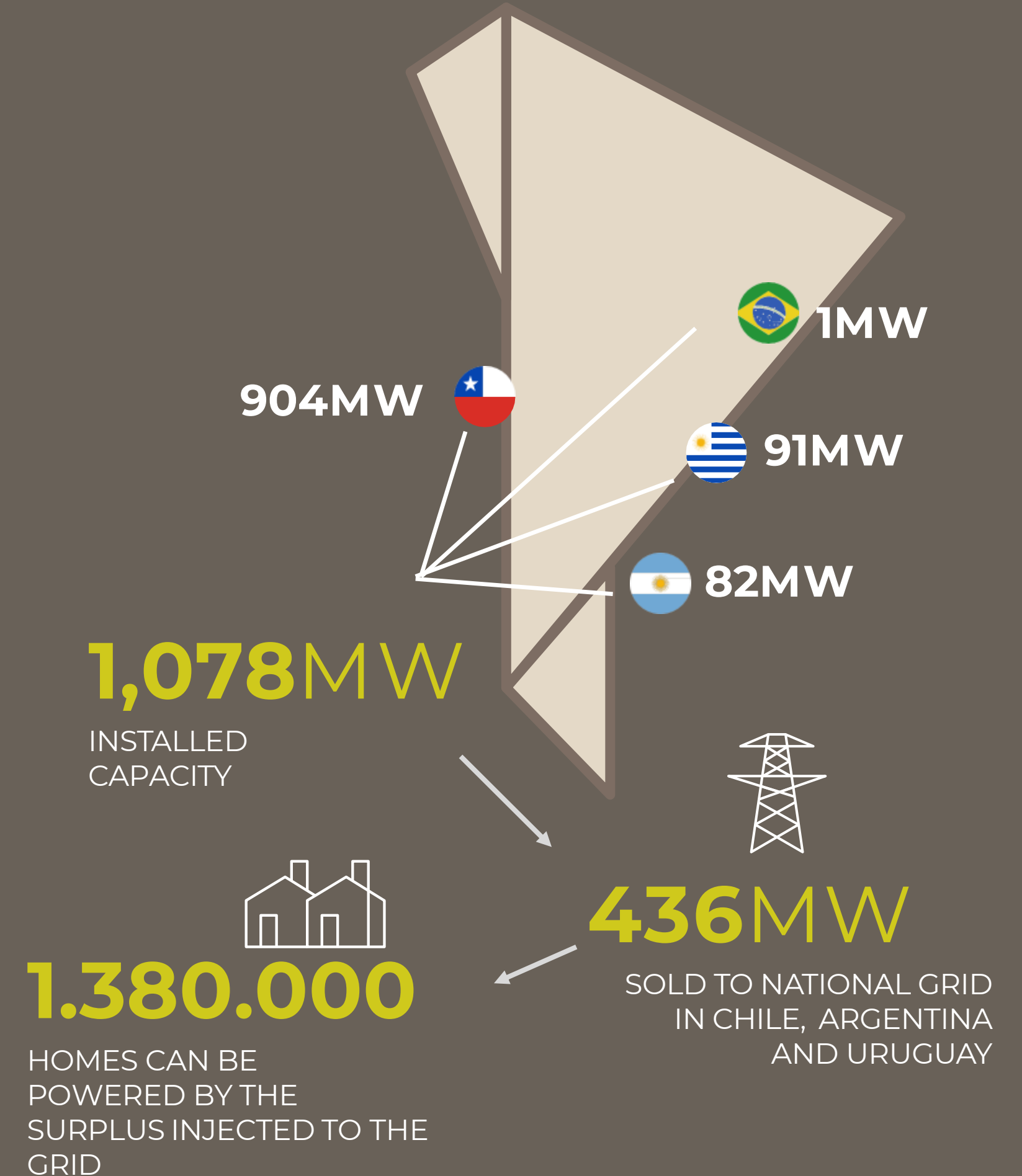


HIGHLIGHTS

Arauco generates renewable energy from forestry biomass and uses it in the production processes.

In Chile, Argentina and Uruguay, we are self-sufficient in net electricity consumption and we sell the surplus to the local grid.

5 cogeneration plants in Chile and 1 plant in Uruguay are registered under the Kyoto Protocol Clean Development Mechanism (CDM).

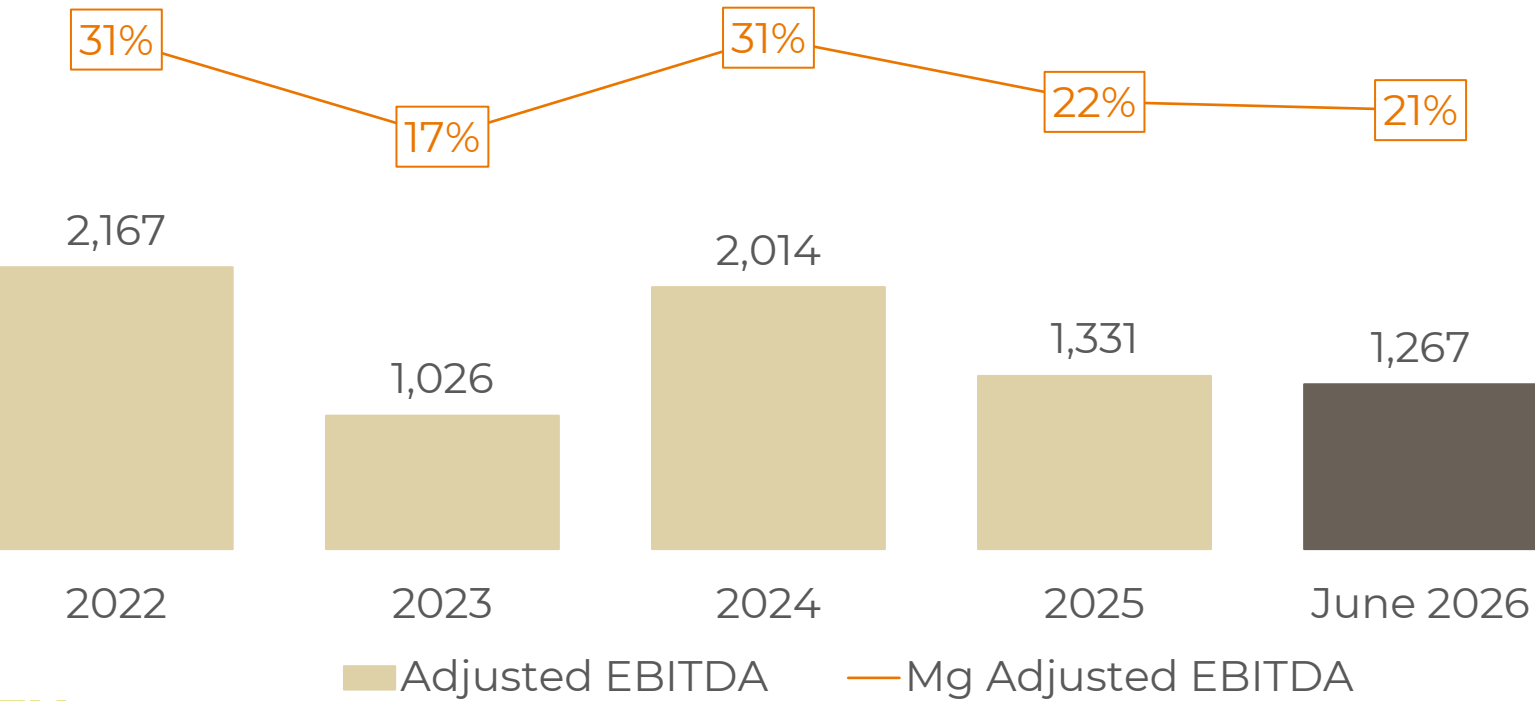


MAIN FIGURES

As of June 2026

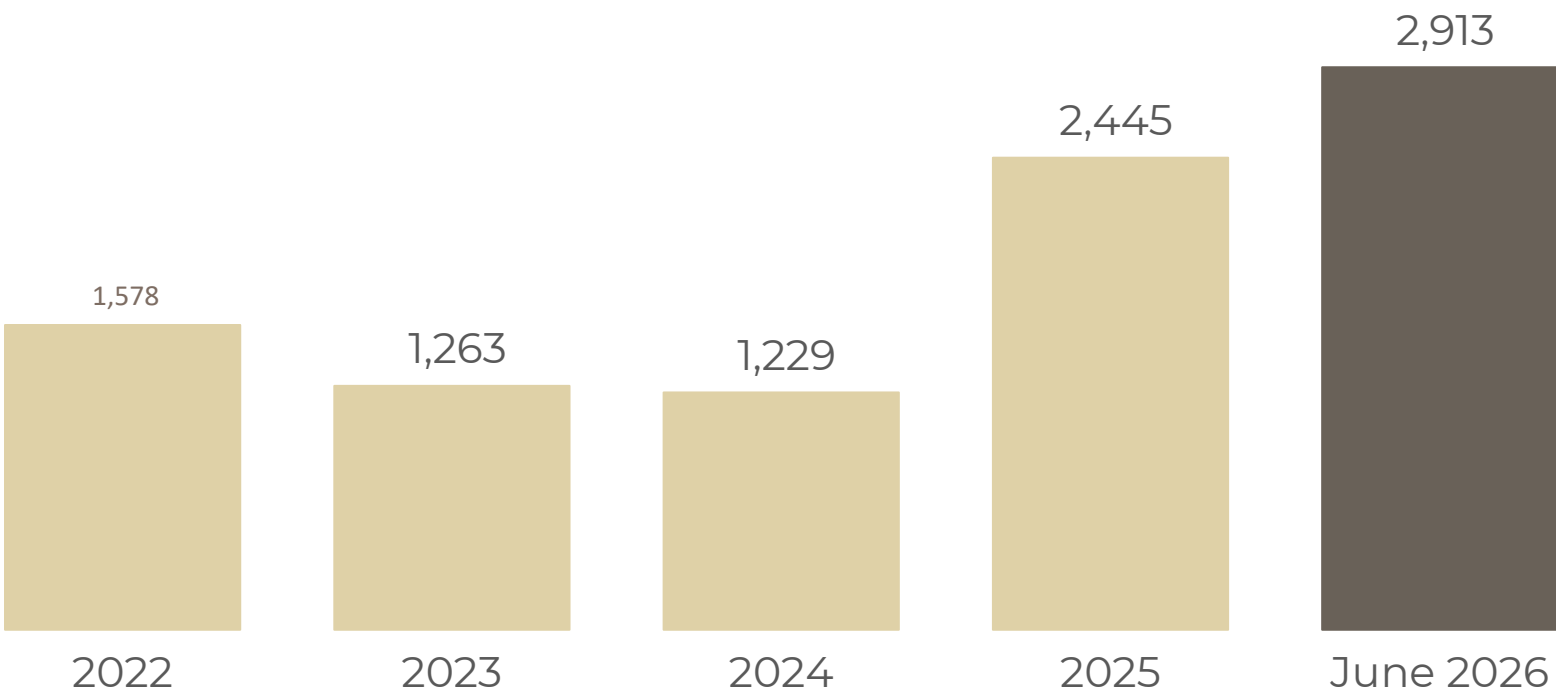
ADJUSTED EBITDA

US\$ Millions



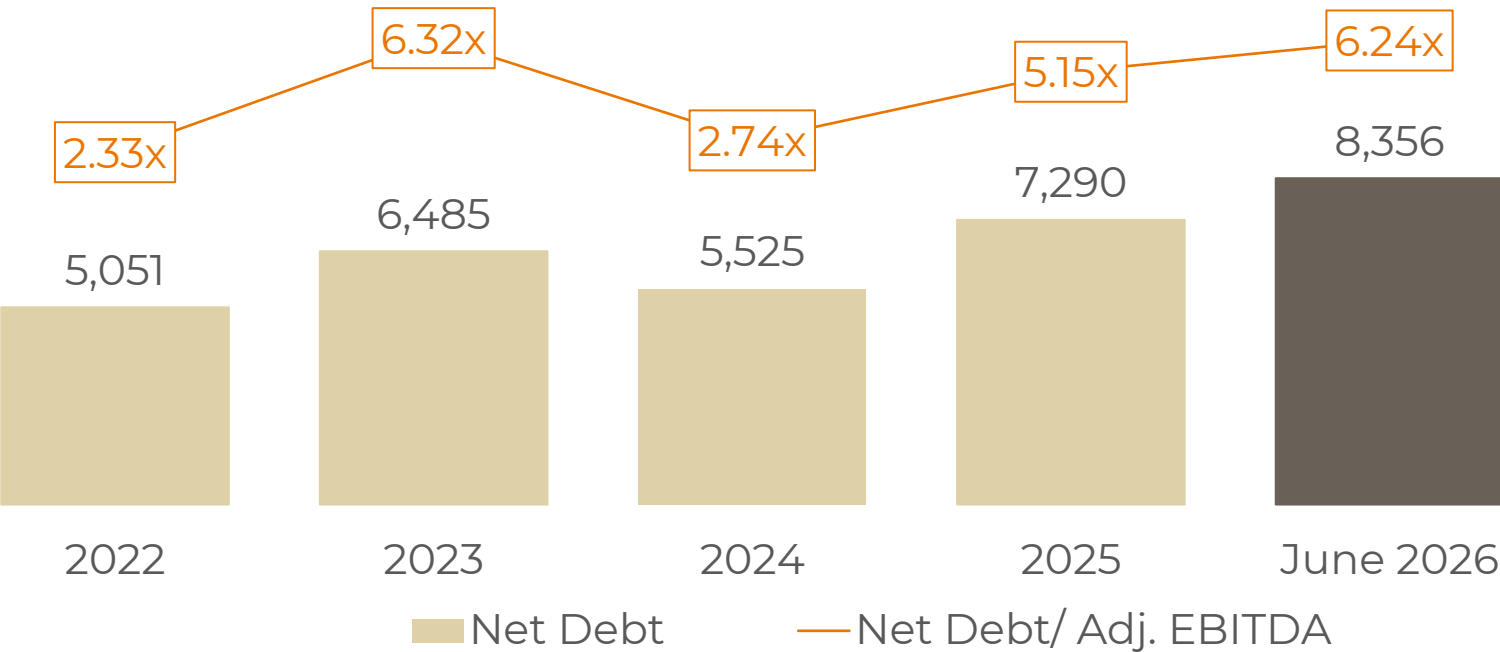
CAPEX

US\$ Millions



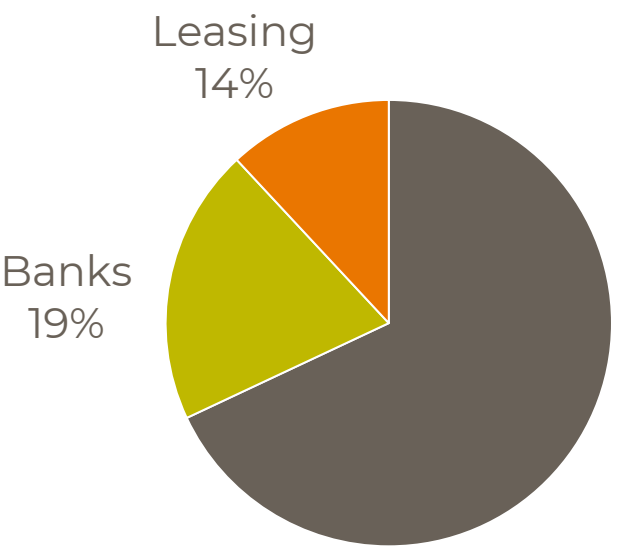
NET DEBT

US\$ Millions

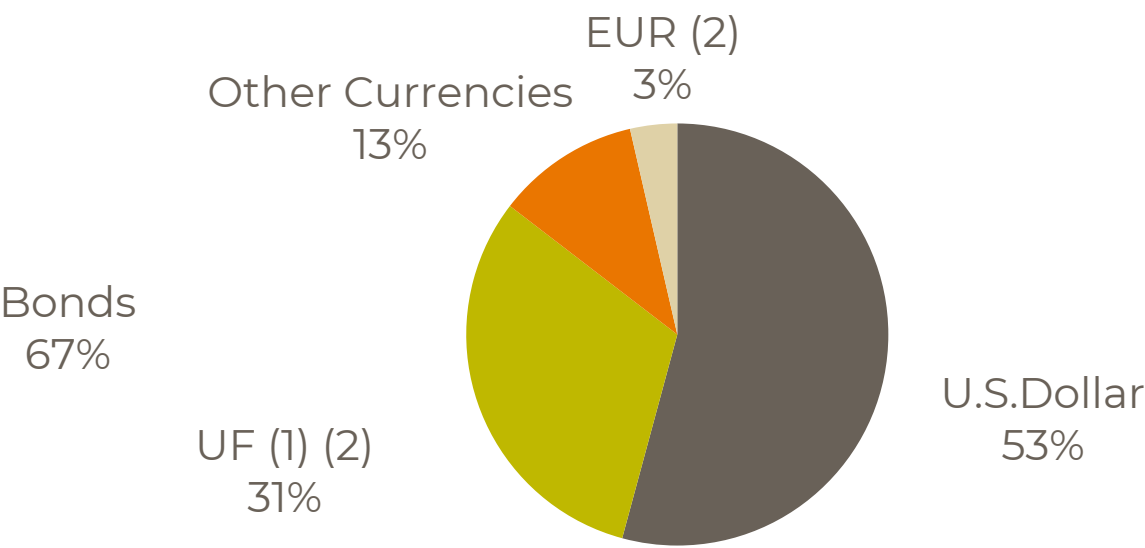


DEBT

By Instrument



By currency



(1) UF is a Chilean monetary unit indexed to inflation.
(2) Swapped to USD

SUCURIÚ PROJECT

arauco®

Capacity of **3,500,000** ADt/year of BHKP

Forestry area of **400,000**
ha of eucalyptus plantation

Energy self-sufficiency of
400 MW of clean energy

Surplus energy of
220 MW
to be sold in Brazil's
interconnected system.

Physical progress of **75%** as
of July 2026



6,000 Jobs in operation
(Forestry, mil and Logistics)

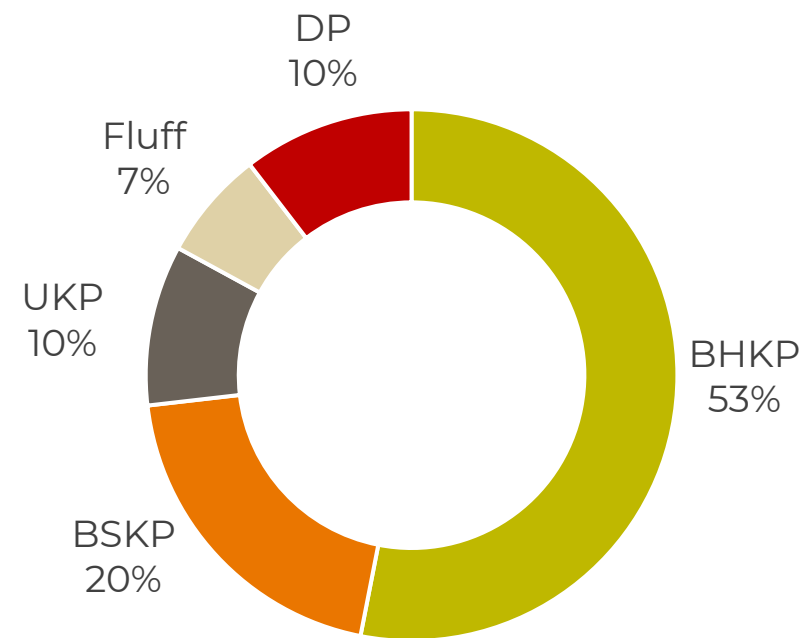
14,000 Jobs at the peak of
construction



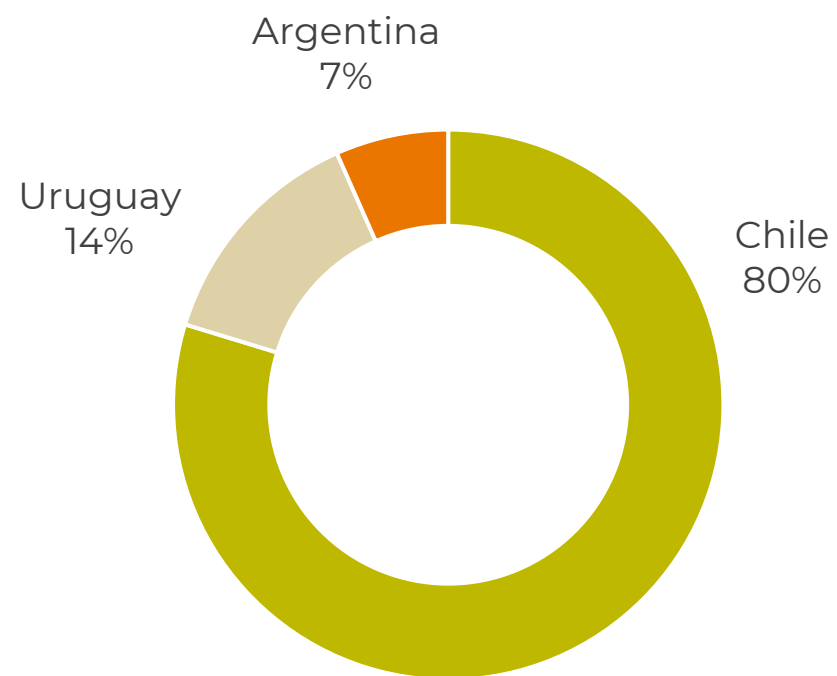
SUCURIÚ PROJECT

Our Pulp Business diversification (tons)

Product diversification as of December 2025

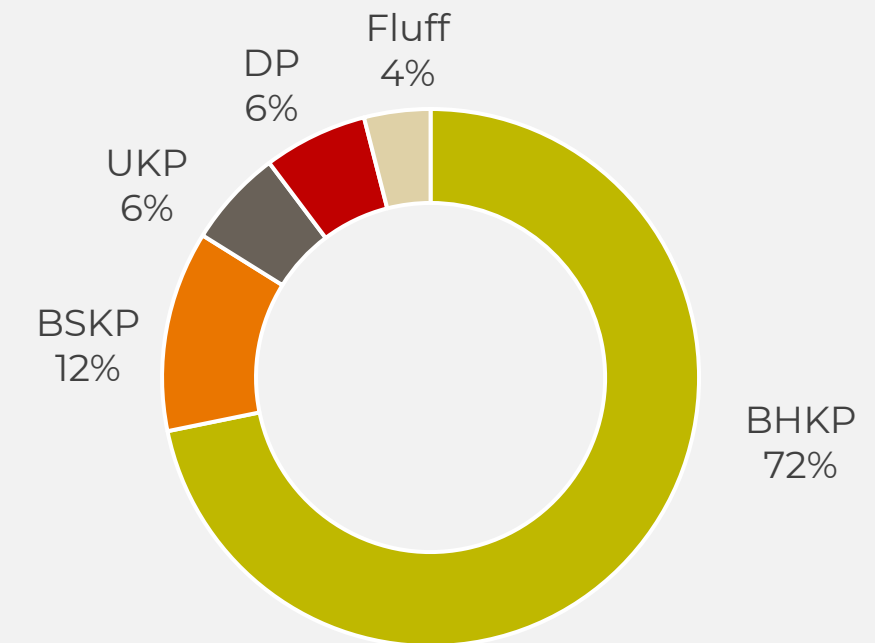


Diversification by country as of December 2025

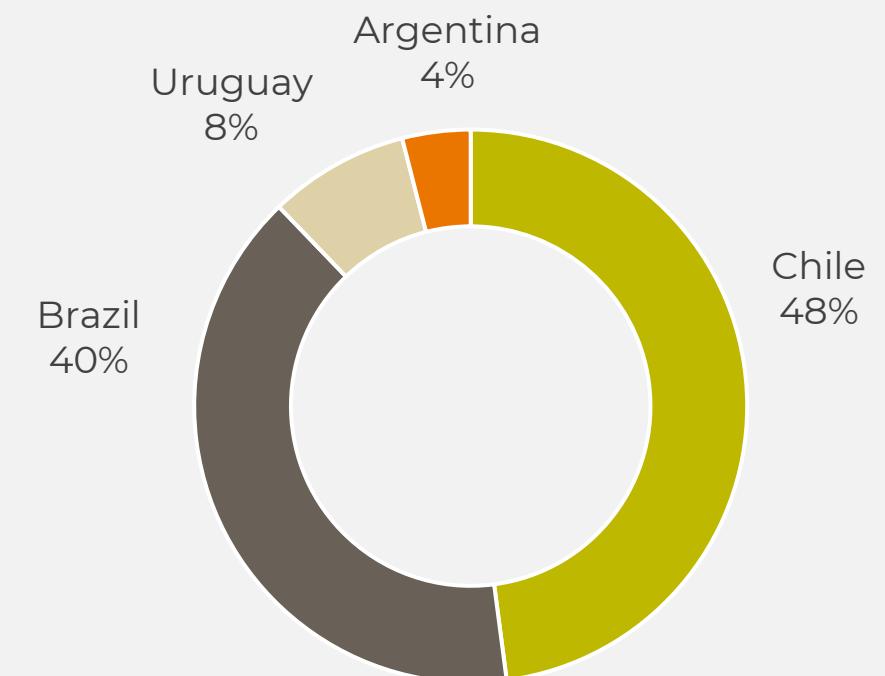


Pulp capacity as of December 2025:
5.1 MM tons

Product diversification with Sucuriú



Diversification by country with Sucuriú



Pulp capacity with Sucuriú:
8.6 MM tons

ARAUCO WAS THE
FIRST LATIN
AMERICAN
FORESTRY
COMPANY

TO ISSUE SUSTAINABLE BONDS IN
OCTOBER 2019
(IN U.S MARKET).



IN 2023 ARAUCO ISSUED THE
FIRST
SUSTAINABLE
BONDS
IN THE CHILEAN DEBT
MARKET.



SUCURIÚ FINANCING



IN **2025** ARAUCO ISSUED

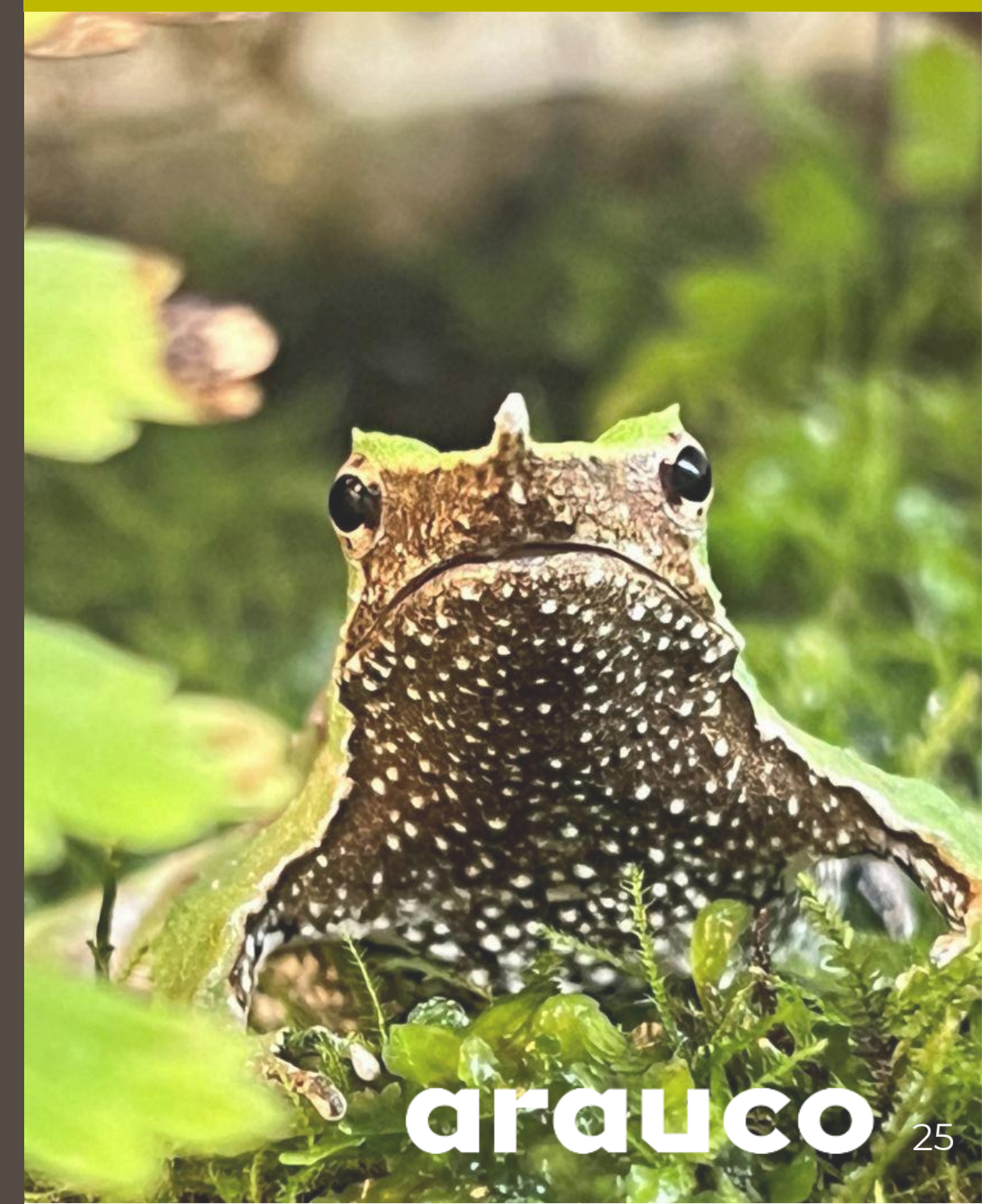
- **970 MM USD**

**EXPORT CREDIT
FACILITY** WITH
FINNVERA (ECA).

- **1,225 MM USD**

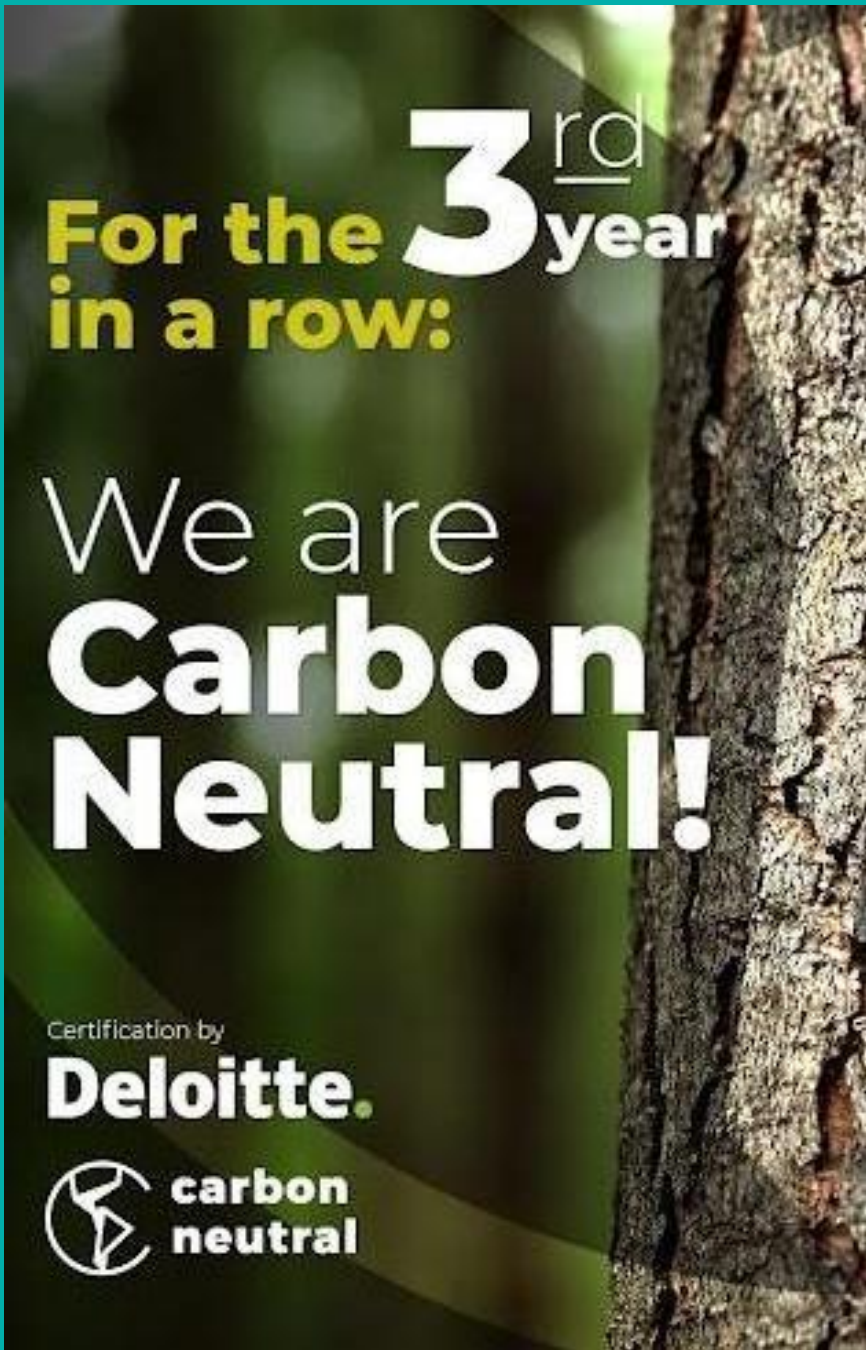
A/B LOAN WITH IDB,
IFC & 8 COMMERCIAL
BANKS.

IN 2025 ARAUCO ISSUED THE
LARGEST
**CORPORATE
BOND**
IN THE CHILEAN DEBT
MARKET: 844 MM USD
HYBRID SUSTAINABLE BOND.





SUSTAINABILITY STRATEGY



ARAUCO ATTENDED **COP30** IN
BELÉM BRAZIL (NOVEMBER 2025)
PRESENTING ITS



1. NATURE STRATEGY: ABC+

- EFFICIENT USE OF WATER
- PROTECTION OF BIODIVERSITY
- MITIGATION OF THE CLIMATE CRISIS
- FOSTER A CIRCULAR ECONOMY

2. SCIENCE BASED TARGETS (SBT)

WE AIM TO REDUCE MORE THAN **1.5 MILLION TONS** OF CO2 BY 2030 AND MOVE TOWARDS **NET-ZERO** BY 2050.

We want to be leaders in natural capital and become **Nature Net-Positive**



ARAUCO Invests in Satellite Technology to Protect Biodiversity

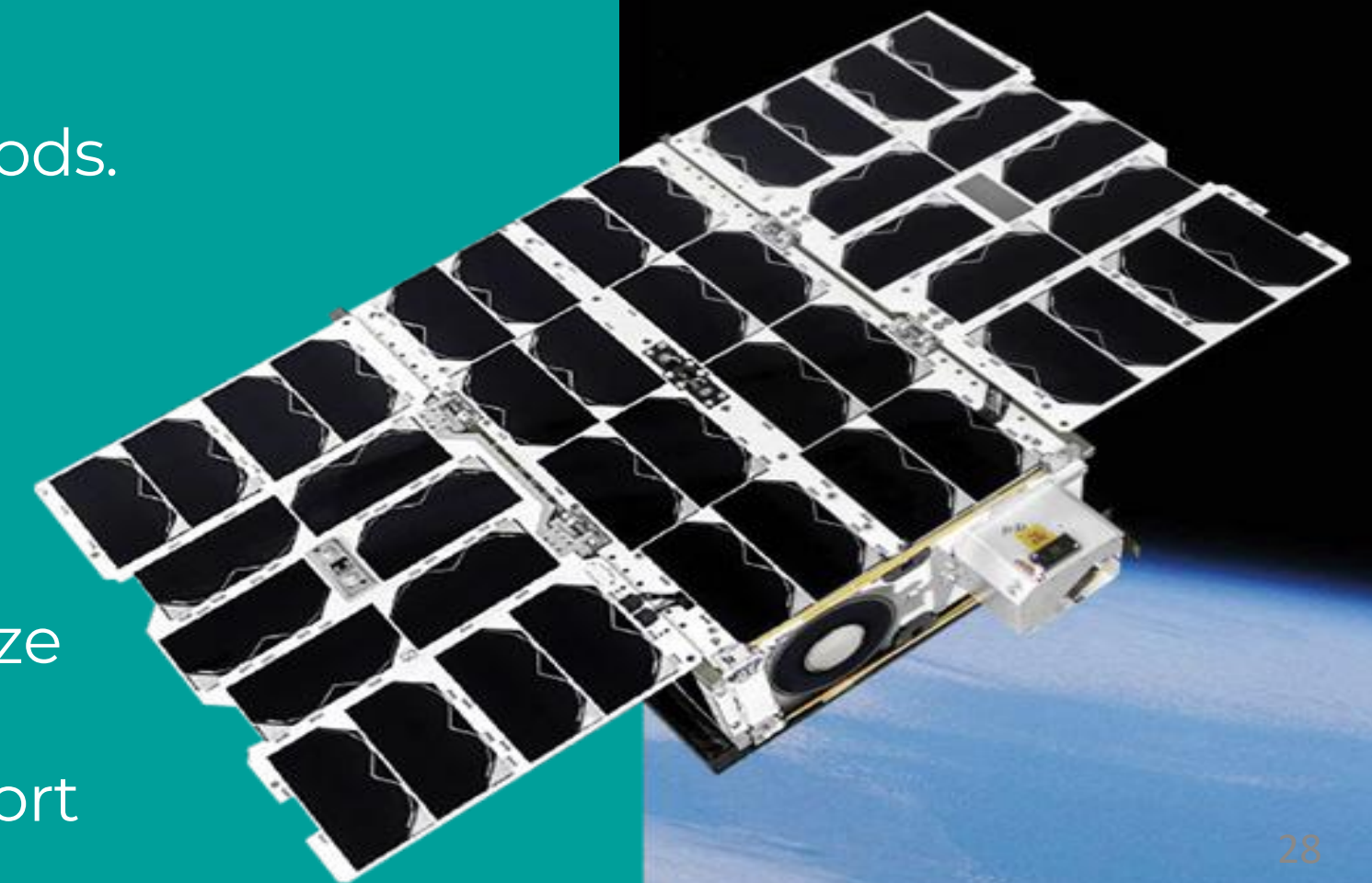
arauco

In 2023, ARAUCO's startup, **Lemu**, achieved a groundbreaking milestone by launching the world's first private **nanosatellite** dedicated to biodiversity monitoring.

- The satellite is shoebox-sized and equipped with a high-definition hyperspectral camera.
- It delivers 20 times greater precision than current methods.
- It will monitor:
 - Andean wetlands
 - Macroalgae forests
 - Land-use changes



The mission aims to revolutionize biodiversity tracking, detect environmental shifts, and support global conservation efforts.



Commitment to the Planet



Our main figures

71%

of non-hazardous solid industrial waste was recovered in pulp and wood mills worldwide.

88%

of our forest assets are **certified**.

Products

that replace fossil-based materials and **store carbon**

First

forestry company in the world certified as **carbon neutral**.

29%

of our forest assets are **native forest and protection areas**.



USD 51

million invested in **environmental improvements**

87%

of energy consumption comes from **renewable sources**.

6,1

million tCO₂eq was our carbon footprint across all operations



WE CONTINUE TO EXPAND GLOBALLY, SEEKING NEW
CHALLENGES TO MAXIMIZE THE COMPANY'S VALUE IN A
SOCIAL, ENVIRONMENTAL, AND ECONOMICAL RESPONSIBLE
WAY, CONTINUING AS PIONEERS IN **SUSTAINABILITY**



IF IT IS NOT WOOD

It will be concrete and steel

IF IT IS NOT NATURAL FIBER

It will be polyester

IF NOT PAPER

It will be plastic

**renewables for a
better life**

arauco

**FOR FURTHER INFORMATION,
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For further information, please visit www.arauco.com

INTEGRATED REPORT 2025

IN APRIL, WE PUBLISHED OUR INTEGRATED REPORT,
AVAILABLE IN ENGLISH AND IN SPANISH
<https://www.arauco.cl/en/sostenibilidad/reportes-de-sostenibilidad/>