Corporate Presentation
3Q2026



From Nature and Renewables, we contribute to people and the planet.

Security

Is always our **first priority.**

Teamwork

Together we are better.

Commitment

We Work with **passion.**

Excellence and Innovation

We want to be **better.**

Good Citizen

We **respect** our environment while creating **value**

ARAUCO AT A GLANCE

SHAREHOLDER STRUCTURE

ANGELINI GROUP

↓ 75.17%

antarchile

↓ 60.82%

Empresas Copec
Por las futuras generaciones

↓ 99.99%

arauco®

FINANCIAL HIGHLIGHTS

In US$ million, as of September 2026, LTM

REVENUES	6,200	**NET INCOME**	151
ADJUSTED EBITDA	1,304	**CAPEX**	2,794
EBITDA MARGIN	21.0%	**NET DEBT/ EBITDA***	6.26x

(*) Considers 50% of Hybrid instruments issued by the company, in accordance with Rating Agencies methodology.

CREDIT RATINGS

INTERNATIONAL SCALE			NATIONAL SCALE		
FitchRatings	BBB-	✓	FitchRatings	AA-	✓
S&P Global	BBB-	✖	Feller.Rate Clasificadora de Riesgo	AA	✓
MOODY'S	Baa3	✖			

✓ Outlook: stable
✖ Outlook: negative

PULP
50%



WOOD
50%

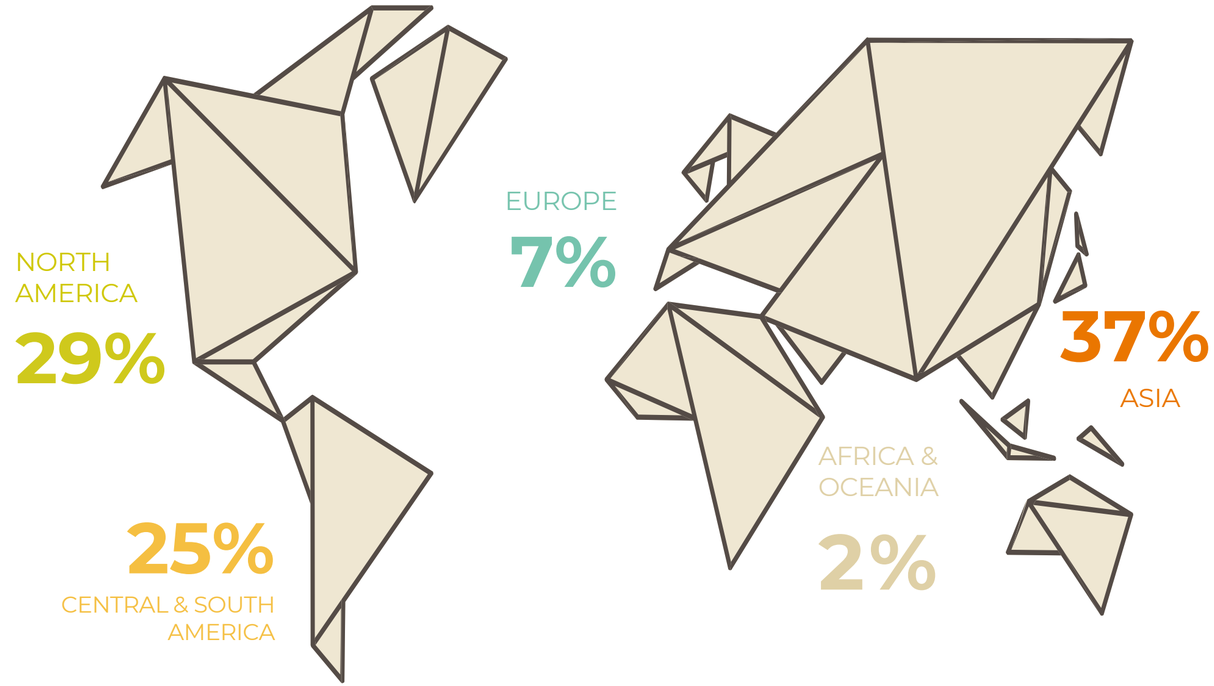
Adjusted
EBITDA
MUS**$1,304**



As of September 2026, LTM

DIVERSIFIED SALES AROUND THE WORLD

REVENUES BY REGION



As of December 2025

TWO STRATEGIC BUSINESS SEGMENTS

	Forestry and Pulp Business			Wood Products Business	
	Forest Plantations[1]	Pulp Mills	Energy Operations	Panels	Solid Wood
	607 thousand ha	4 Mills **4,045 thousand tons**	9 Mills **875 MW**	2 Mills PB: **340 thousand m³** MDF: **335 thousand m³**	7 Mills Sawn Timber: **2,073 thousand m³** Plywood: **700 thousand m³** 4 Remanufacturing facilities
	129 thousand ha	1 Mill **350 thousandtons**	2 Mills **85 MW**	2 Mills PB: **260 thousand m³** MDF: **300 thousand m³**	1 Mill Sawn Timber: **330 thousand m³** 1 Remanufacturing facility
	241 thousand ha		1 Mill **1 MW**	4 Mills PB: **450 thousand m³** MDF: **1,520 thousand m³**	
	95 thousand ha	1 Mill[2] **720 thousand tons**	1 Mill **90 MW**		
Total	**1,071 thousand ha**	**5.1 million tons**	**1,051 MW**	7 Mills PB: **1,630 thousand m³** MDF: **1,015 thousand m³**	
				2 Mills PB: **220 thousand m³** MDF: **275 thousand m³**	
				9 Mills[3][4] PB: **1,191 thousand m³** MDF: **615 thousand m³** OSB: **230 thousand m³**	1 Mill Sawn Timber: **35 thousand m³**
				Total **8.4 million m³**	**3.1 million m³**

1) Considers hectares planted mainly with eucalyptus (globulus, nitens), pine (radiata, taeda, elliottii) and others.
2) Considers 50% of Montes del Plata.
3) Considers 50% of Sonae Arauco.
4) One PB mill in South Africa is currently shut down.

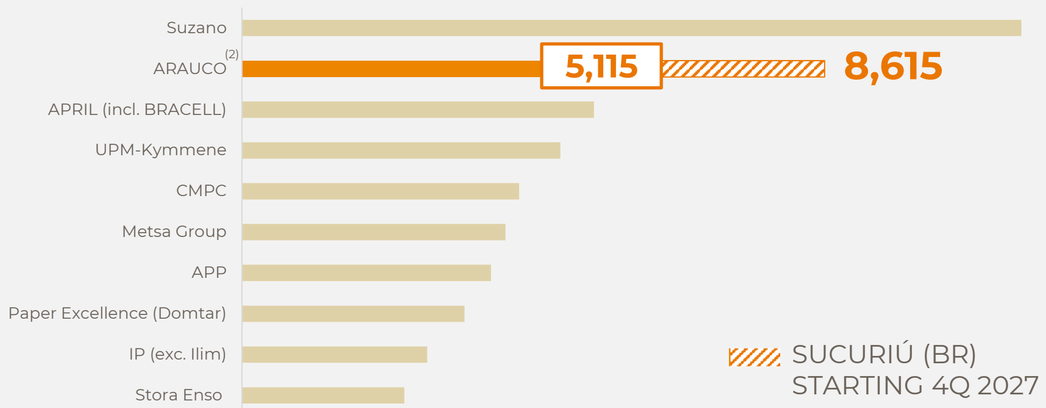
As of December 2025

WE ARE A MAIN PLAYER IN THE GLOBAL MARKET

#3

IN MARKET PULP CAPACITY IN THE WORLD

MARKET PULP CAPACITY (THOUSAND TONNES)



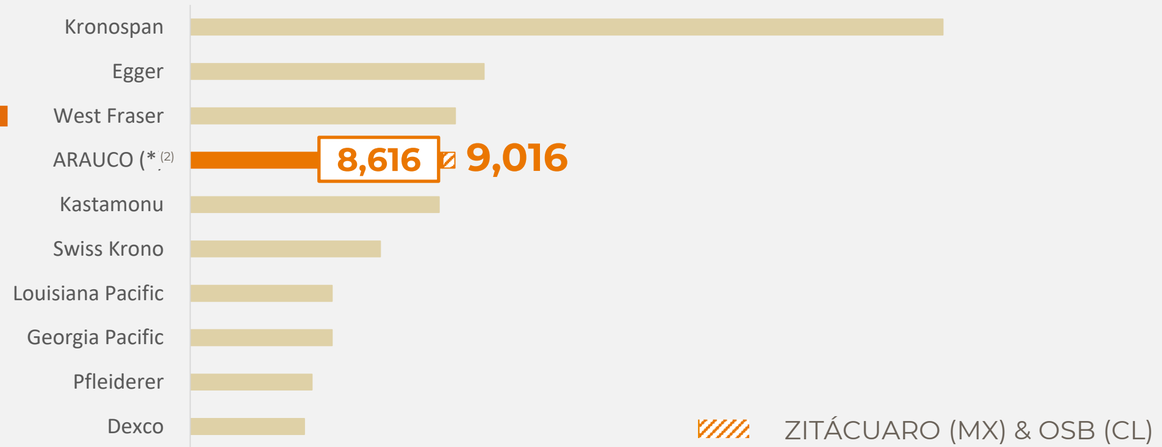




PANELS CAPACITY[1] (THOUSAND M³)

#4

IN PANEL CAPACITY IN THE WORLD



World market pulp and panel competitors capacity as of December 2025.
Source: Hawkins Wright, public fillings, Arauco's estimations, information and fillings..
1) Panels refers to Composite Panels, which corresponds to MDF, PB and OSB.
2) Arauco capacity includes 50% of Montes del Plata and 50% of Sonae Arauco

MAXIMIZING THE VALUE OF OUR FOREST



PINE & EUCALYPTUS



PULP

BHKP
BSKP
UKP
FLUFF
DP





BARK & WASTE

BLACK LIQUOR

HEAT PRODUCTION

ENERGY & STEAM

SURPLUS 436 MW



BARK & WASTE

PINE



WOOD

PB / MDF
PLYWOOD
REM. WOOD PRODUCTS
SAWN TIMBER



arauco | carbon neutral

BUSINESS SEGMENTS: PULP

PULP BUSINESS | OVERVIEW

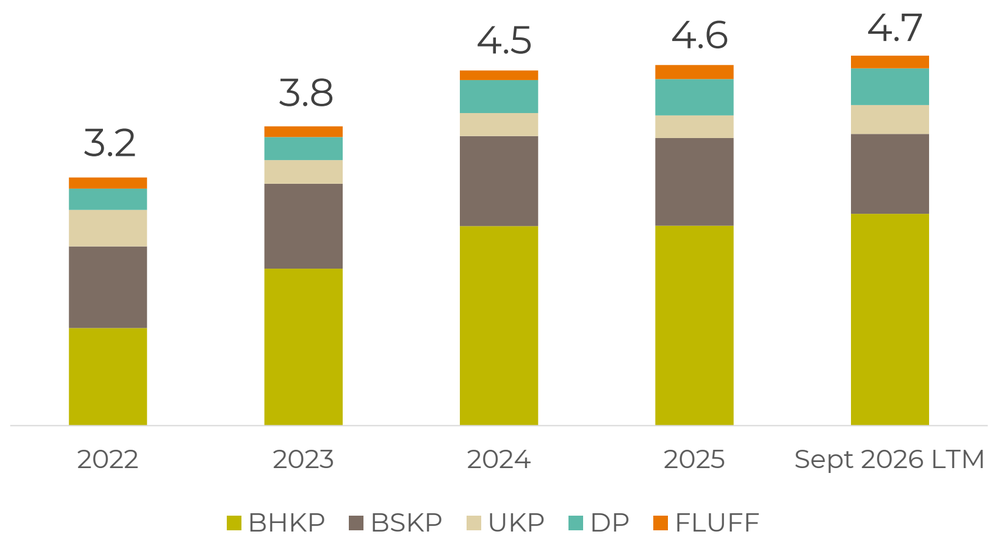
US $2,995MM

REVENUES

Energy revenues not included

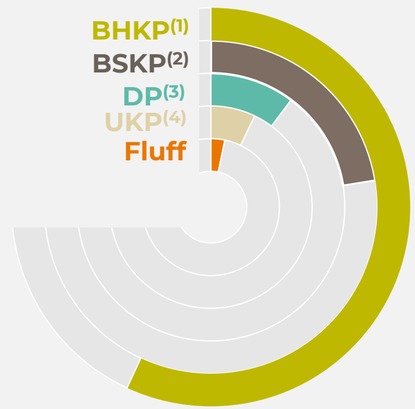
PRODUCTION

million tonnes



As of September 2026 LTM
1) Bleached Hardwood Kraft Pulp; 2) Bleached Softwood Kraft Pulp; 3) Dissolving Pulp; 4) Unbleached Kraft Pulp

SALES VOLUME: 4.7 million tonnes



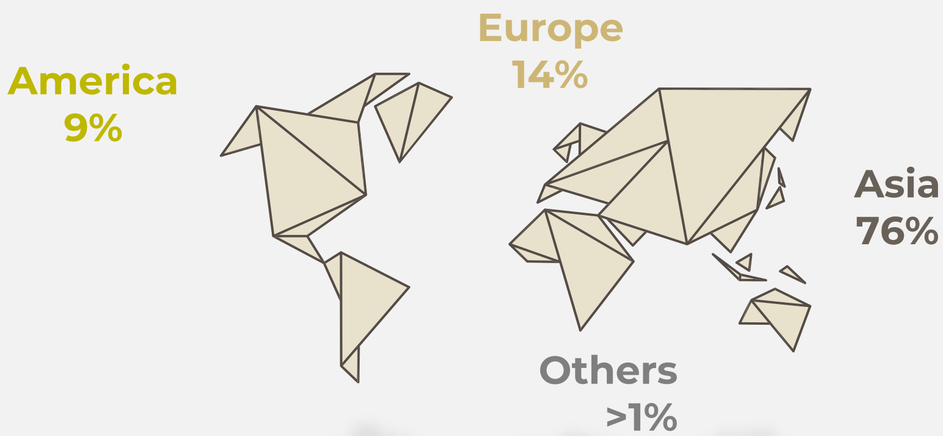
57%

22%

10%

7%

3%

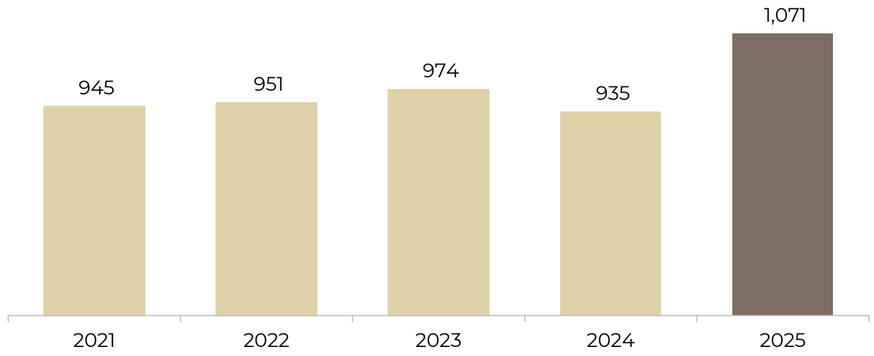


PULP BUSINESS | FORESTRY OPERATIONS

TOTAL PLANTATIONS

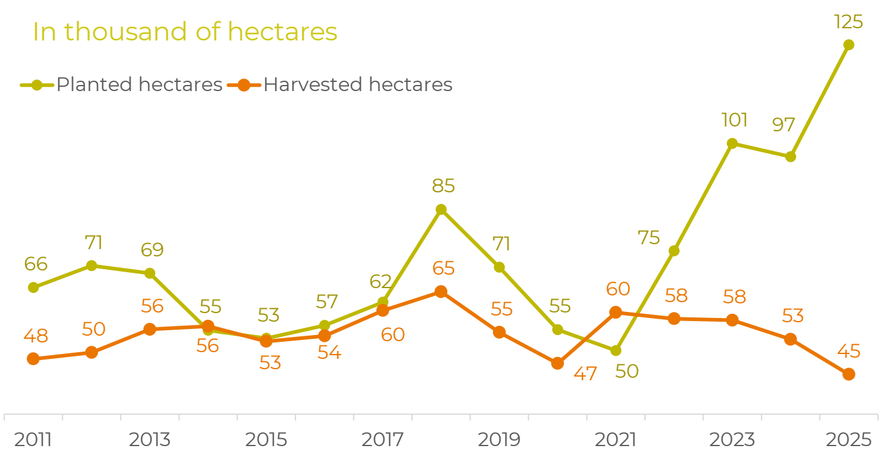
Includes plantations in Chile, Argentina, Brazil and Uruguay

In thousand of hectares



PLANTING AND HARVESTING

In thousand of hectares



1.8 MILLION HECTARES OWNED

1,071 THOUSAND HECTARES PLANTED

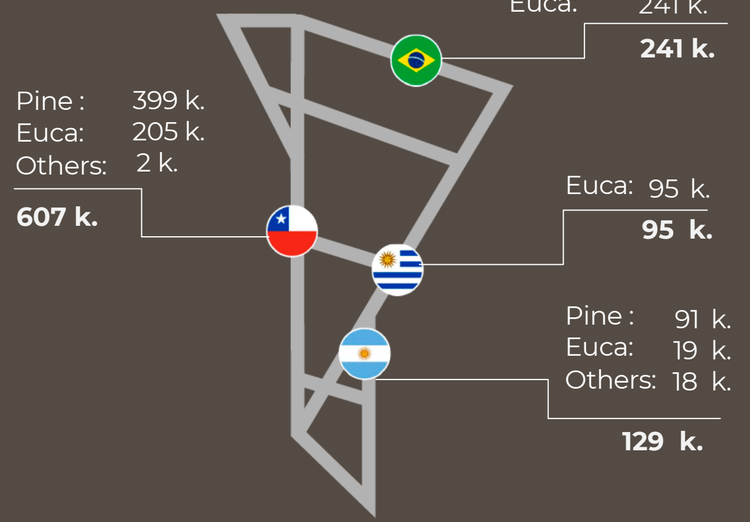
490 THOUSAND OF HECTARES OF NATIVE FOREST

491 THOUSAND HECTARES OF PINE

560 THOUSAND HECTARES OF EUCALYPTUS

21 THOUSAND HECTARES OF OTHERS

HECTARES PLANTED



ENVIRONMENTAL CERTIFICATIONS

Our forests plantations have international certification in **Forestry Management** and **Chain of Custody**

For detailed information about each certification, you can visit our web site www.arauco.com

BIOFOREST | RESEARCH & DEVELOPMENT

+35 years researching, developing, and applying innovative technologies to enhance the productivity of our forest and industrial resources.

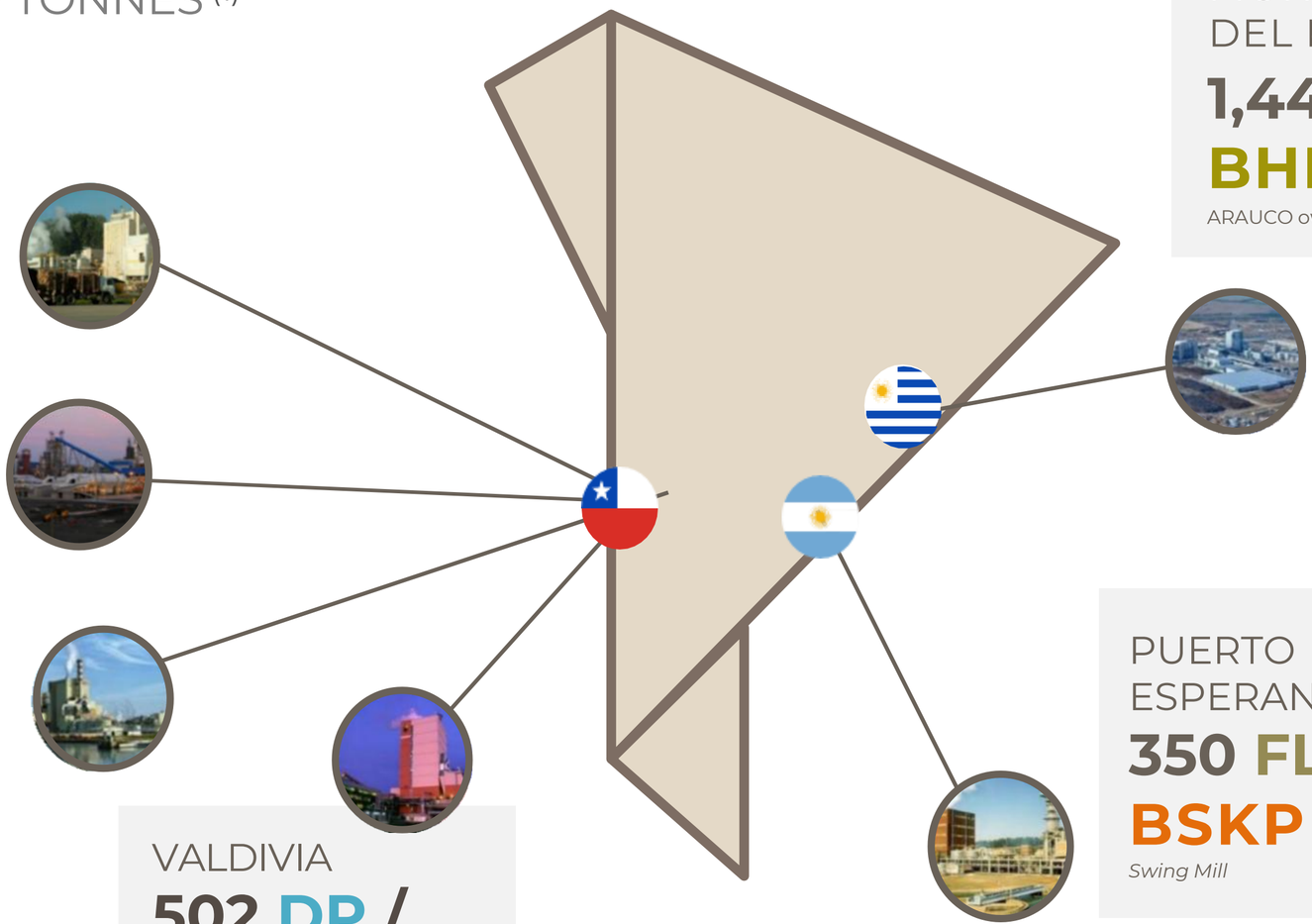


OUR STRATEGIC FOCUS POINTS ARE

- Development of New Technologies
- Development of New Products
- Solid Waste Reduction
- Liquid Waste Reduction
- Reduction of Gas Emissions
- Forestry
- Autonomous Mill + A.I.

PULP BUSINESS

OUR MILLS
CAPACITY IN THOUSAND OF TONNES [1]



CONSTITUCIÓN
355 UKP

NUEVA ALDEA
520 BHKP
520 BSKP

ARAUCO
1,560 BHKP
540 BSKP

VALDIVIA
502 DP /
550 BHKP
Swing Mill

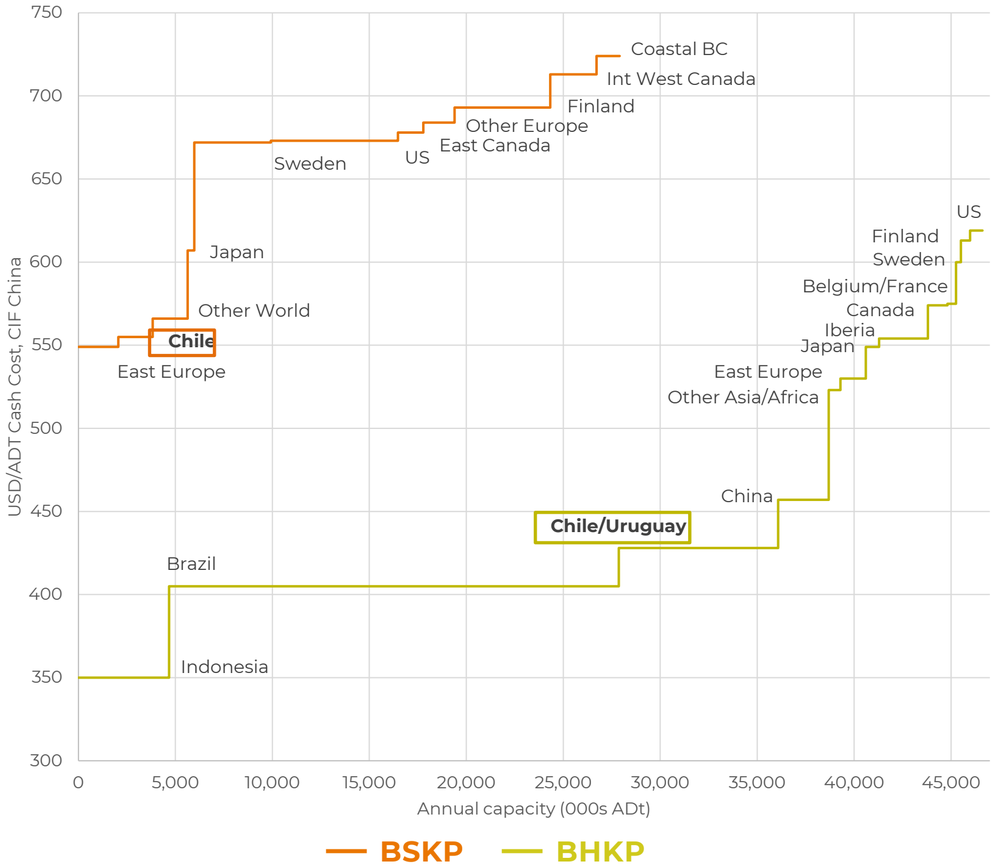
MONTES DEL PLATA
1,440
BHKP
ARAUCO owns 50%

PUERTO ESPERANZA
350 FLUFF /
BSKP
Swing Mill

1) Annual capacities

PULP BUSINESS | COMPETITIVE **ADVANTAGES**

1. COST ADVANTAGES



2. LOGISTICAL EFFICIENCIES



DISTANCE (KM)

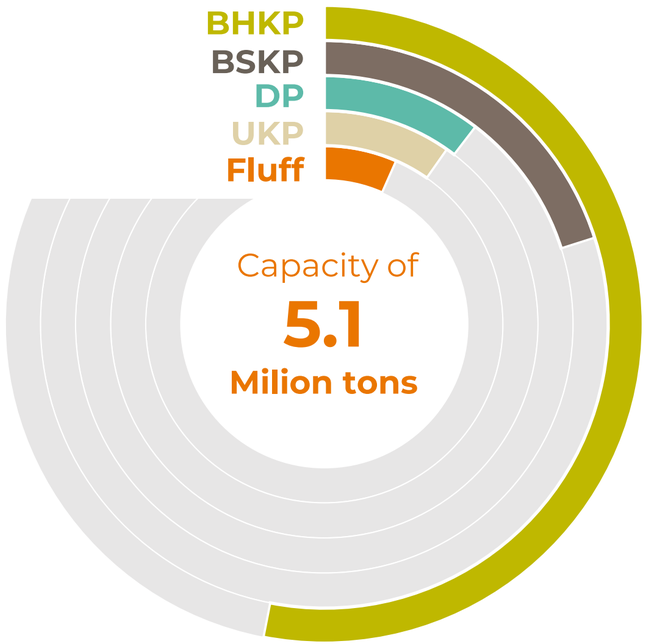
FORREST TO MILLS[1]		
ARGENTINA	>	**80**
CHILE	>	**85**
URUGUAY	>	**282**

MILLS TO PORTS		
MONTES DEL PLATA	>	**0**
ARAUCO	>	**35**
NUEVA ALDEA	>	**63**
VALDIVIA	>	**301**
CONSTITUCIÓN	>	**316**
PUERTO ESPERANZA	>	**1.200**
WEIGHTED AVERAGE	>	**148[2]**

Source: Hawkins Wright.
Other world includes Argentina, China and Oceania.
(1) Average distance between forrests and mills.
(2) Calculated using sales volumen of 2025

PULP BUSINESS | COMPETITIVE ADVANTAGES

3. PRODUCT DIVERSIFICATION



57% **8%** — **Short Fiber** (Eucaliptus)

24% **7%** **4%** — **Long Fiber** (Pine)



Source: ARAUCO.
The Valdivia mill will keep the ability to switch from producing dissolving pulp to paper grade (BHKP).

BUSINESS SEGMENTS: WOOD

WOOD PRODUCTS BUSINESS | OVERVIEW

US $3,019MM

REVENUES

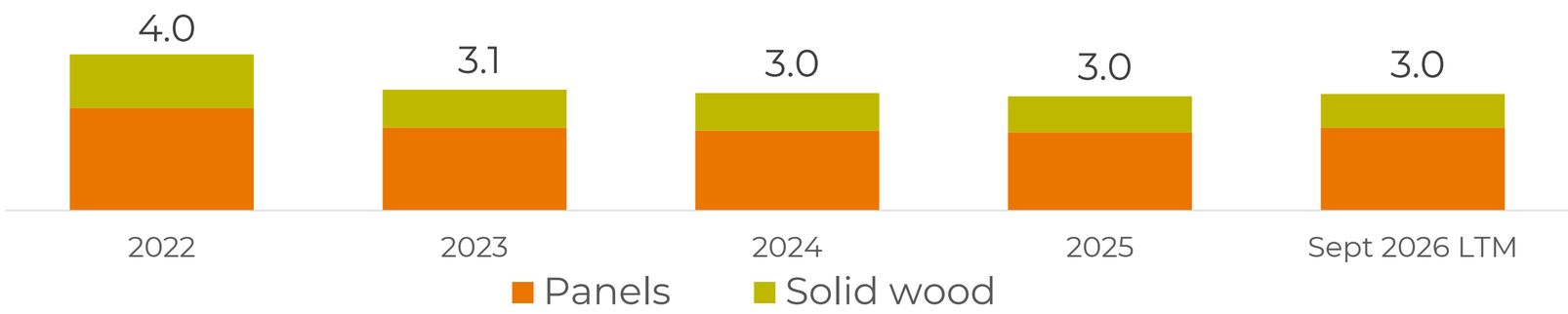
Energy revenues not included

SUBDIVISIONS



SALES EVOLUTION

US$ Billion



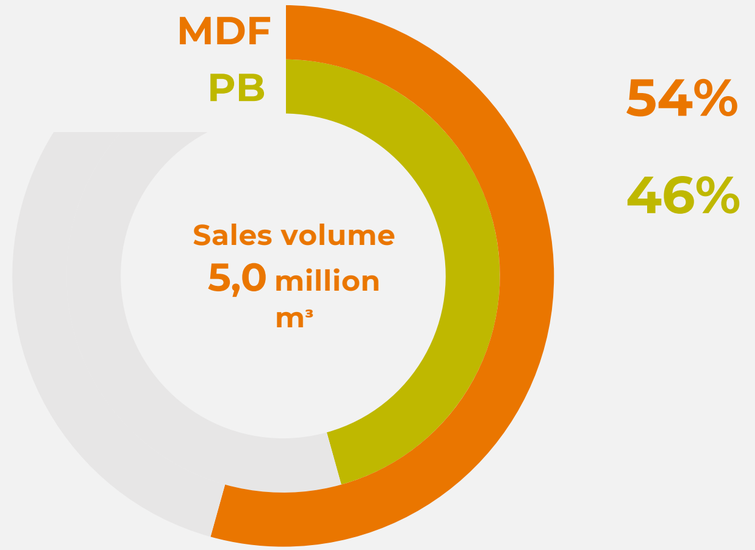
Sonae Arauco´s volume not included.
As of September 2026 LTM

WOOD PRODUCTS BUSINESS | PANELS

US $2,143MM

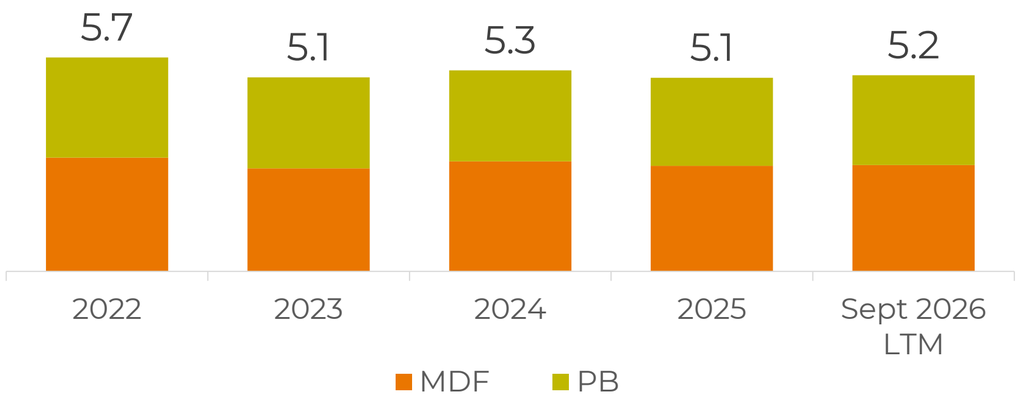
Energy revenues not included

REVENUES

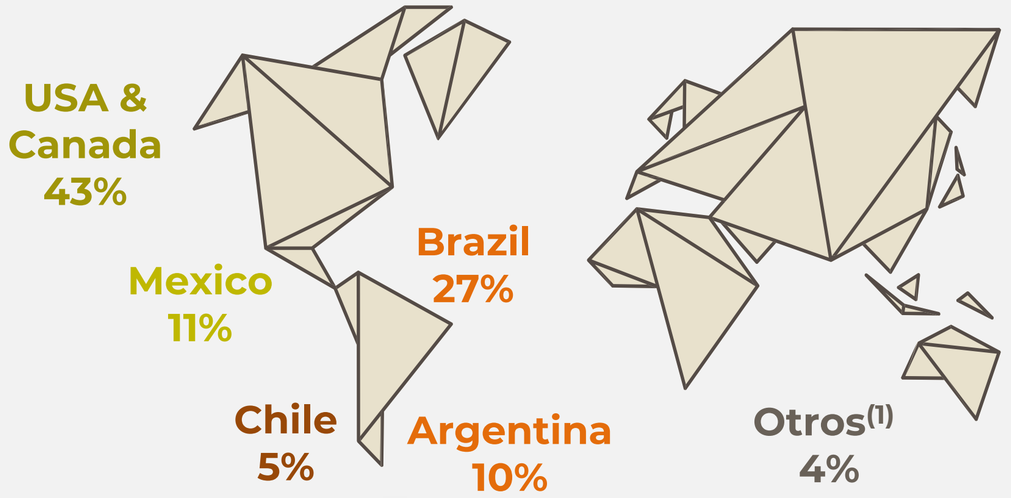


PRODUCTION

Million m³



SALES VOLUME



(1) EMEA, Asia, Oceania and Rest of Latam

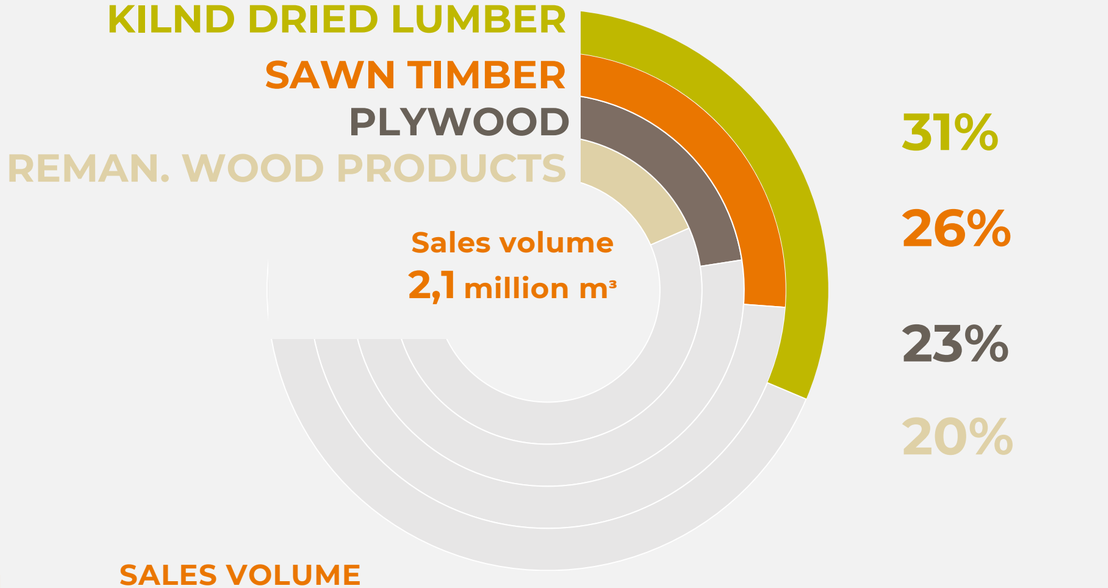
Sonae Arauco´s volume not included.
As of September 2026 LTM

WOOD PRODUCTS BUSINESS | SOLID WOOD

US $876MM

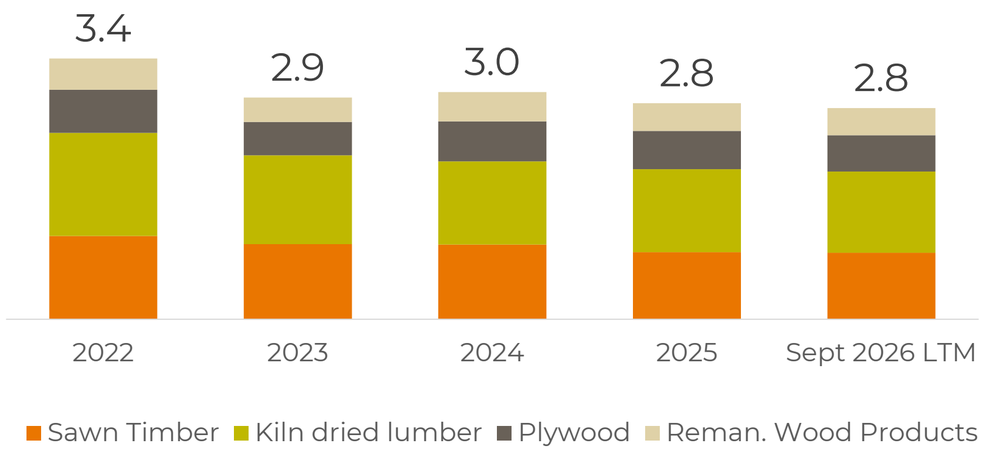
Energy revenues not included

REVENUES

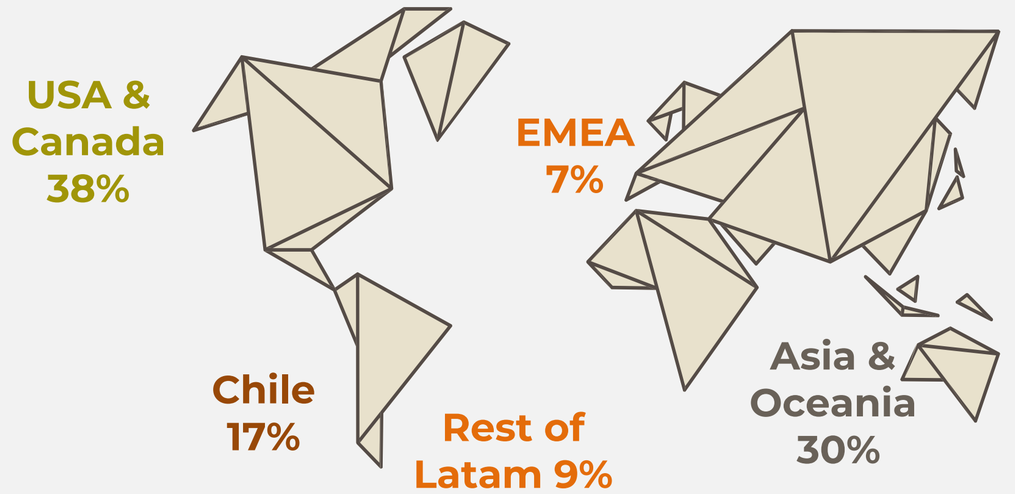


PRODUCTION

Million m³



SALES VOLUME



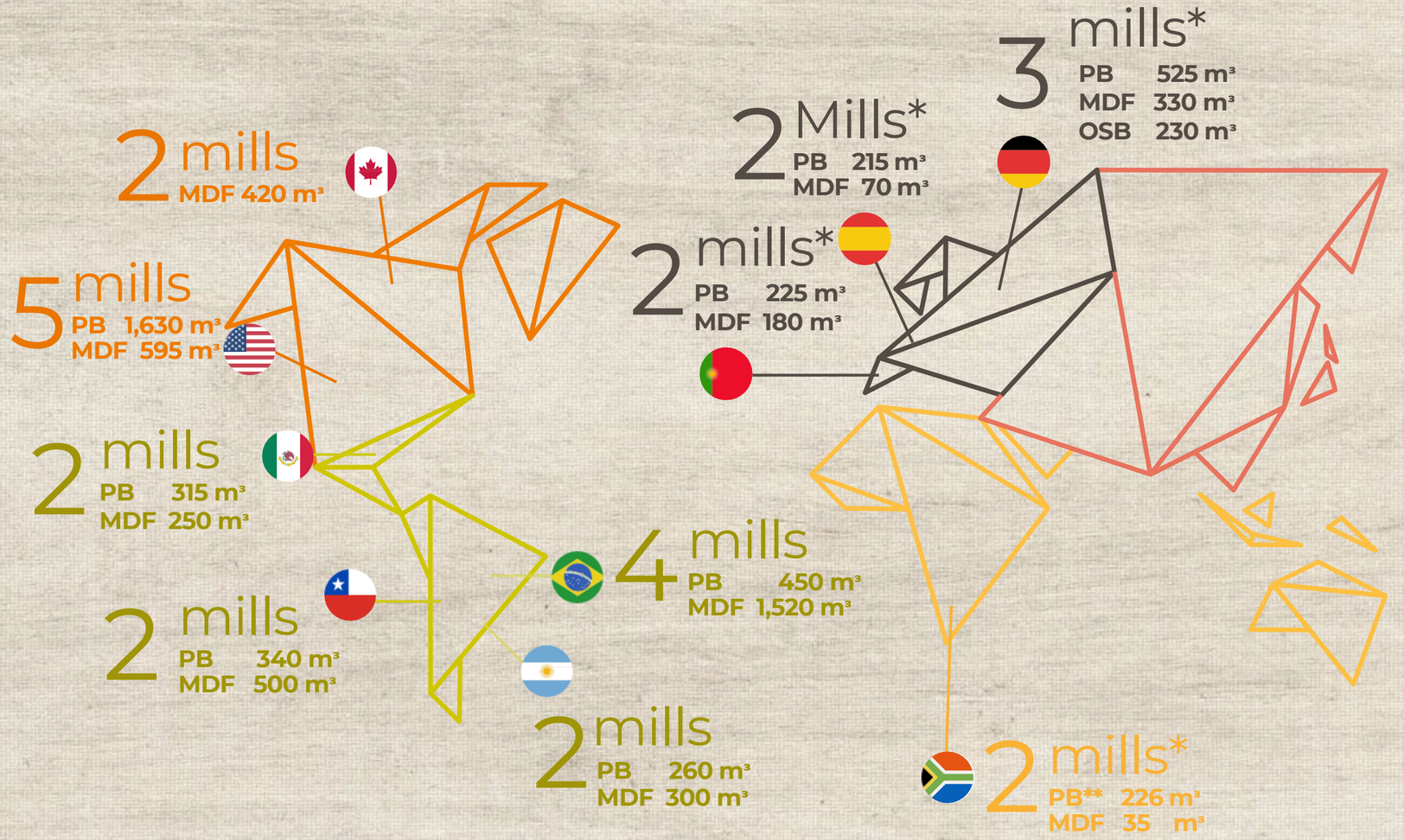
Sonae Arauco´s volume not included.
As of September 2026 LTM

For internal use only within the organization

arauco

PANELS OUR MILLS IN THOUSANDS

As of December 2025



PB: Particle Board
MDF: Medium Density Fiberboard
OSB: Oriented Strand Board

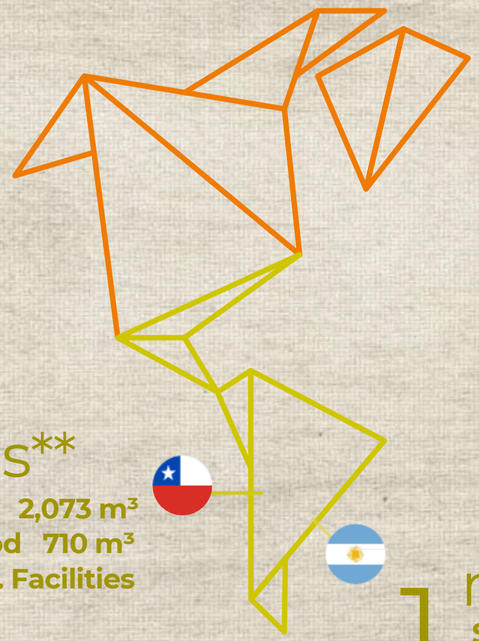
*Arauco owns 50% of Sonae Arauco
**One PB mill in South Africa is currently shut down

For internal use only within the organization

arauco

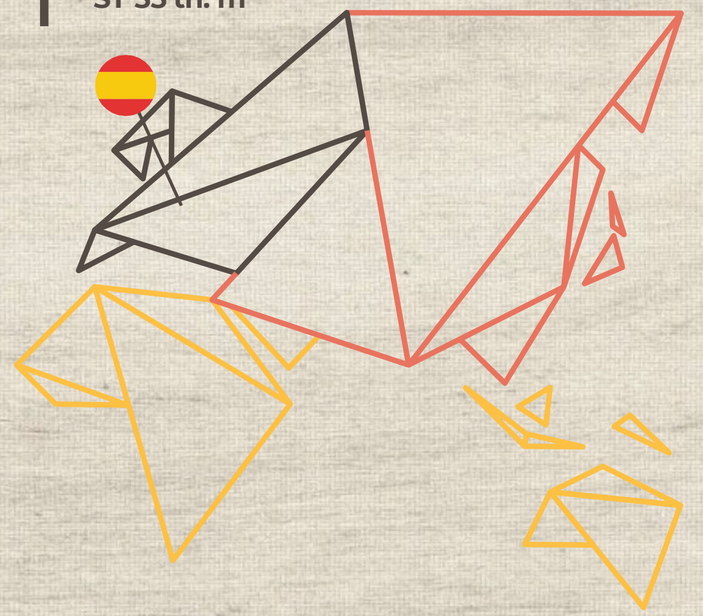
SOLID WOOD OUR MILLS IN THOUSANDS

As of December 2025



7 Mills**

ST 2,073 m³
Plywood 710 m³
4 Rem. Facilities



1 Sawmill*

ST 35 th. m³

1 mill

ST 318 m³
1 Rem. Facility

ST: Sawn Timber
Rem: Remanufactured Wood Products

As of December 2025
*Arauco owns 50% of Sonae Arauco
**One mill in Chile (Horcones II) is currently shut down

ENERGY COMPLEMENTARY OPERATIONS

US $115MM

Energy revenues not included

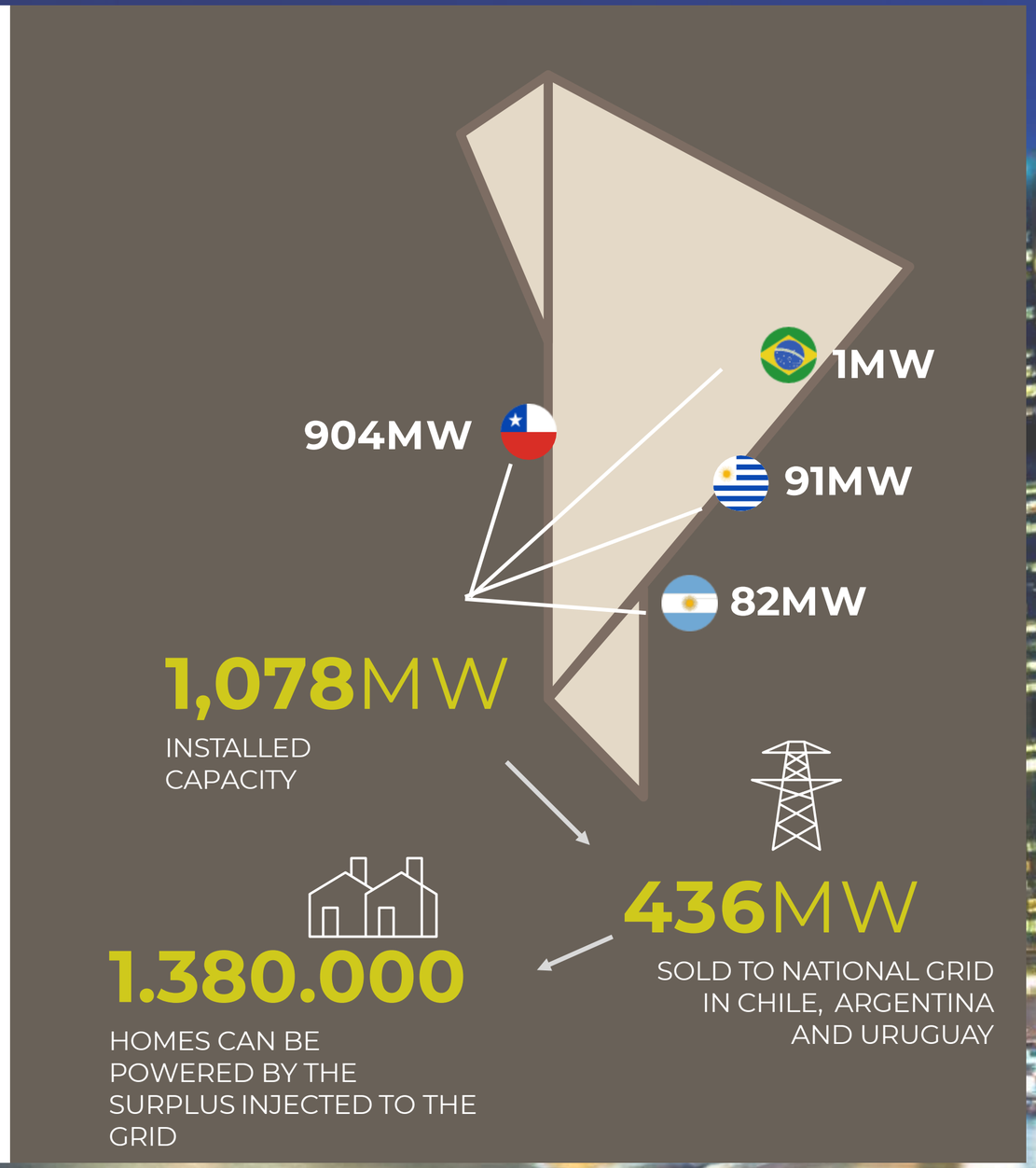
REVENUES

HIGHLIGHTS

Arauco generates renewable energy from forestry biomass and uses it in the production processes.

In Chile, Argentina and Uruguay, we are self-sufficient in net electricity consumption and we sell the surplus to the local grid.

5 cogeneration plants in Chile and 1 plant in Uruguay are registered under the Kyoto Protocol Clean Development Mechanism (CDM).

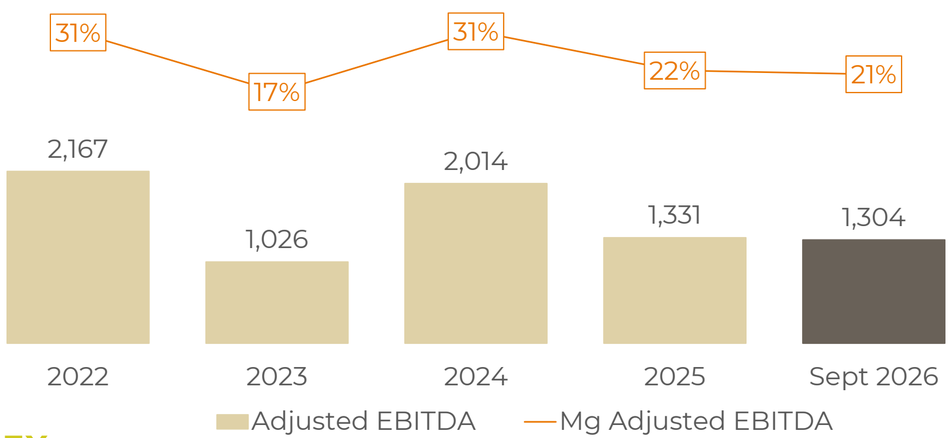


MAIN FIGURES

As of September 2026

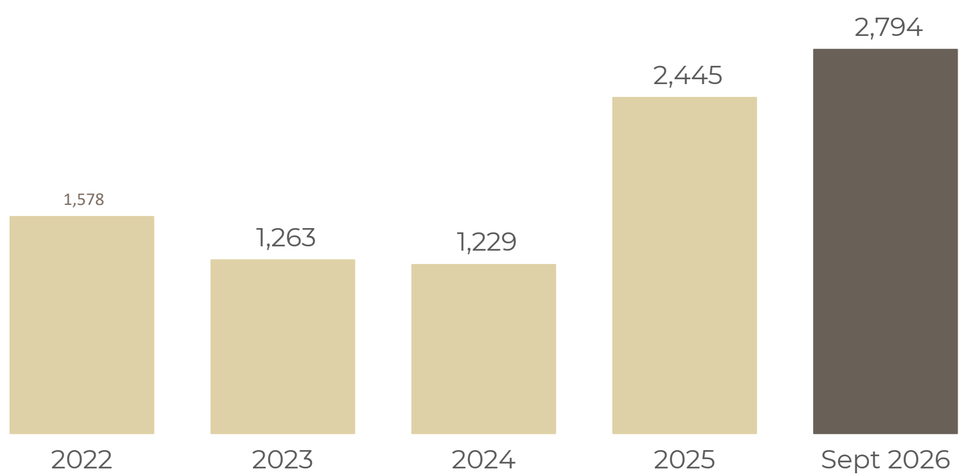
ADJUSTED EBITDA

US$ Millions



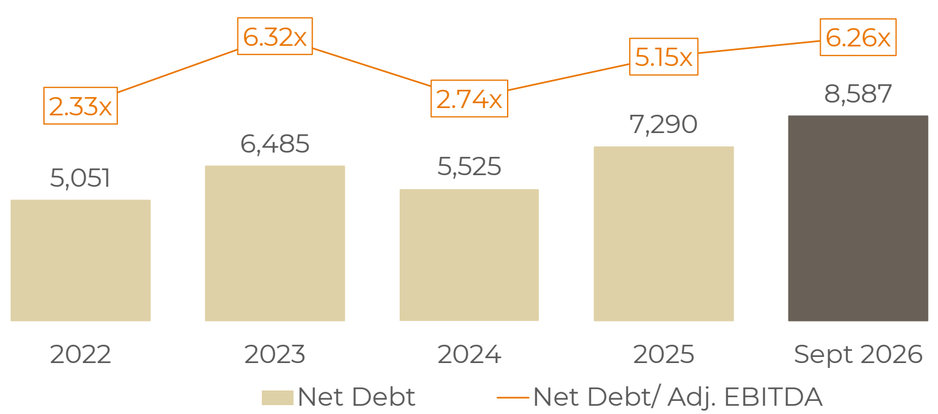
CAPEX

US$ Millions



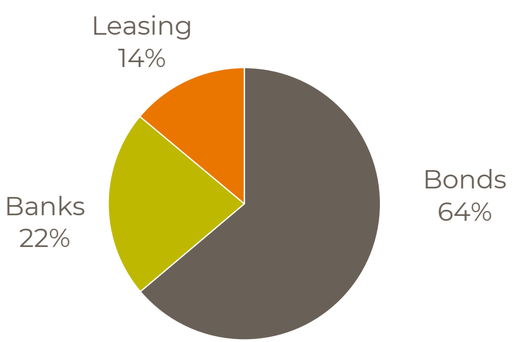
NET DEBT

US$ Millions

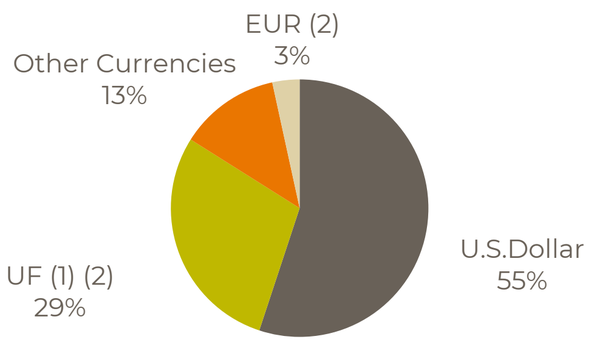


DEBT

By Instrument



By currency



(1)UF is a Chilean monetary unit indexed to inflation.
(2) Swapped to USD

For internal use only within the organization

SUCURIÚ PROJECT

Capacity of 3,500,000 ADt/year of BHKP

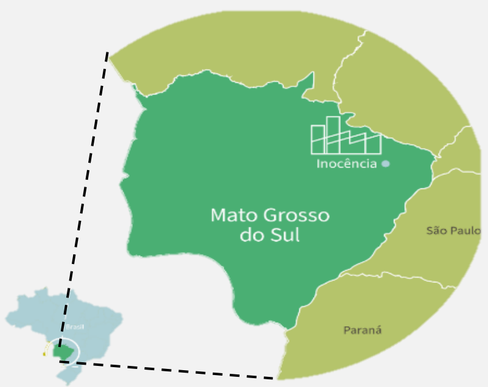
Forestry area of **400,000** ha of eucalyptus plantation

Energy self-sufficiency of **400 MW** of clean energy

Surplus energy of **220 MW** to be sold in Brazil's interconnected system.

Physical progress of **75%** as of july 2026





6,000 Jobs in operation (Forestry, mil and Logistcs)

14,000 Jobs at the peak of construction

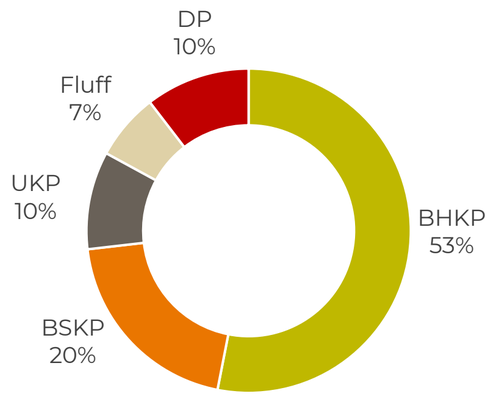


For internal use only within the organization

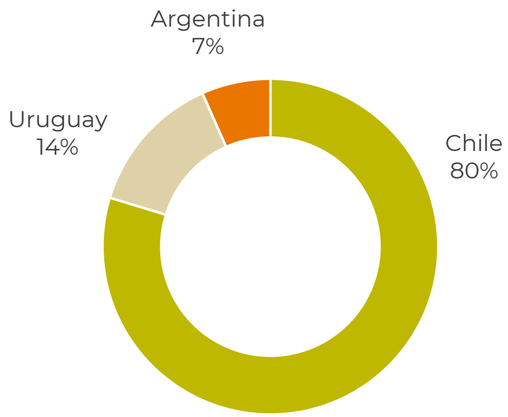
SUCURIÚ PROJECT

Our Pulp Business diversification (tons)

Product diversification as of December 2025

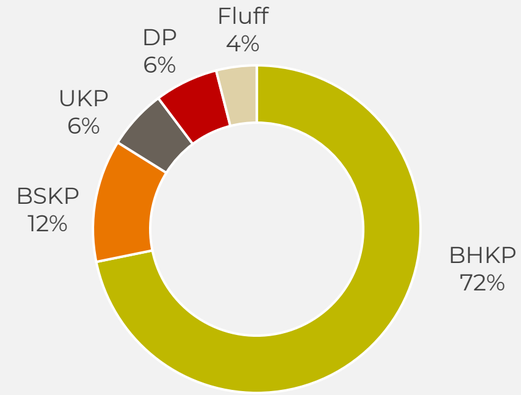


Diversification by country as of December 2025

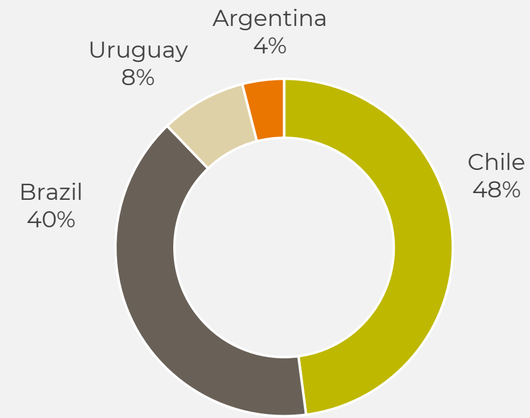


Pulp capacity as of December 2025:
5.1 MM tons

Product diversification with Sucuriú



Diversification by country with Sucuriú



Pulp capacity with Sucuriú:
8.6 MM tons

Financing milestones



ARAUCO WAS THE

FIRST LATIN AMERICAN FORESTRY COMPANY

TO ISSUE SUSTAINABLE BONDS IN OCTOBER 2019 (IN U.S MARKET).

IN 2023 ARAUCO ISSUED THE FIRST

SUSTAINABLE BONDS

IN THE CHILEAN DEBT MARKET.

SUCURIÚ FINANCING

IN **2025** ARAUCO ISSUED

- 970 MM USD

  EXPORT CREDIT FACILITY WITH FINNVERA (ECA).

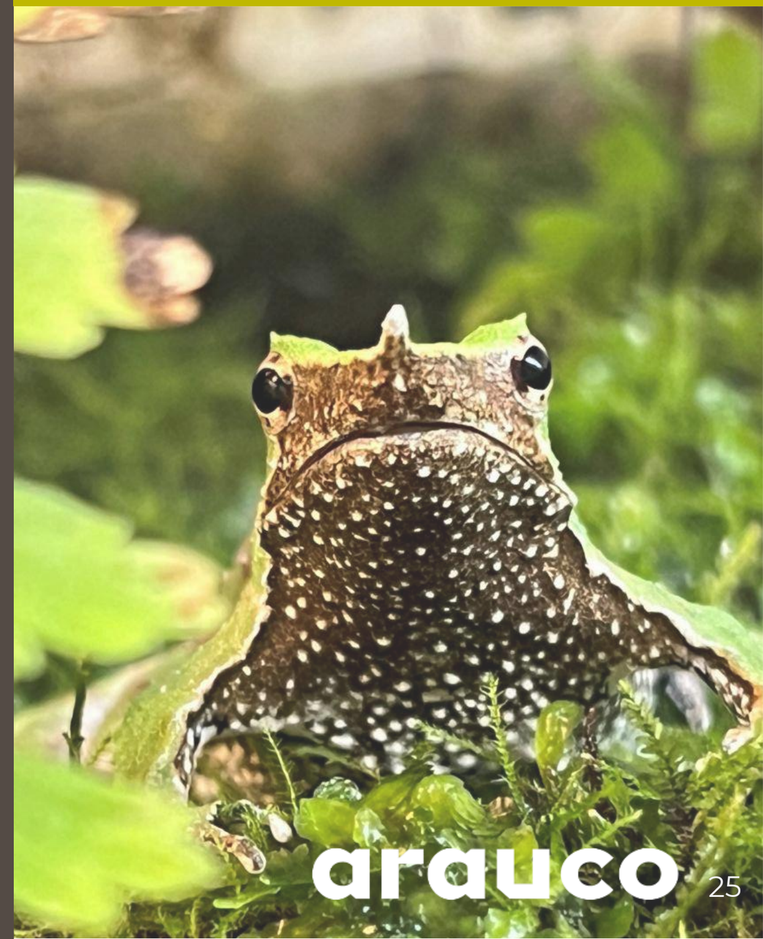
- 1,225 MM USD

  A/B LOAN WITH IDB, IFC & 8 COMMERCIAL BANKS.

IN 2025 ARAUCO ISSUED THE LARGEST

CORPORATE BOND

IN THE CHILEAN DEBT MARKET: 844 MM USD HYBRID SUSTAINABLE BOND.





SUSTAINABILITY STRATEGY

carbon neutral



ARAUCO ATTENDED **COP30** IN BELÉM BRAZIL (NOVEMBER 2025) PRESENTING ITS

arauco

1. NATURE STRATEGY: ABC+

EFFICIENT USE OF WATER

PROTECTION OF BIODIVERSITY

MITIGATION OF THE CLIMATE CRISIS

FOSTER A CIRCULAR ECONOMY

2. SCIENCE BASED TARGETS (SBT)

WE AIM TO REDUCE MORE THAN **1.5 MILLION TONS** OF CO2 BY 2030 AND MOVE TOWARDS **NET-ZERO** BY 2050.

We want to be leaders in natural capital and become **Nature Net-Positive**

We have made additional commitments to reduce our emissions by more than 1.5 million tons of CO_2 by 2030.

Our goal is to achieve 100% recovery and valorization of solid waste by 2030.

Operational stability and “Work Done Right” mean operating with care for people, the environment, and quality.

We are the first forestry company in the world to be certified as carbon neutral. The carbon dioxide captured by ARAUCO exceeds its global emissions.

We strive to be a company that generates a total positive impact on the planet, with a focus on water, biodiversity, and carbon.

CO_2 EMISSIONS REDUCTION

SOLID WASTE

WORK DONE RIGHT

CARBON NEUTRAL

NATURE POSITIVE

We are a RENEWABLE company

We have environmental commitments that challenge us continuously.



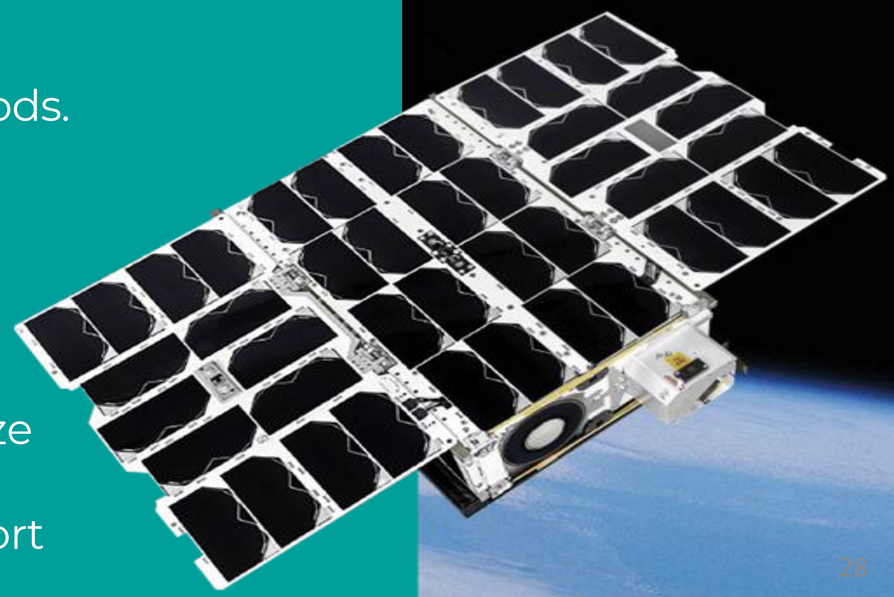
SUSTAINABILITY STRATEGY

ARAUCO Invests in Satellite Technology to Protect Biodiversity

In 2023, ARAUCO's startup, Lemu, achieved a groundbreaking milestone by launching the world's first private nanosatellite dedicated to biodiversity monitoring.

- The satellite is shoebox-sized and equipped with a high-definition hyperspectral camera.
- It delivers 20 times greater precision than current methods.
- It will monitor:
  - Andean wetlands
  - Macroalgae forests
  - Land-use changes

The mission aims to revolutionize biodiversity tracking, detect environmental shifts, and support global conservation efforts.



Commitment to the Planet



Our main figures

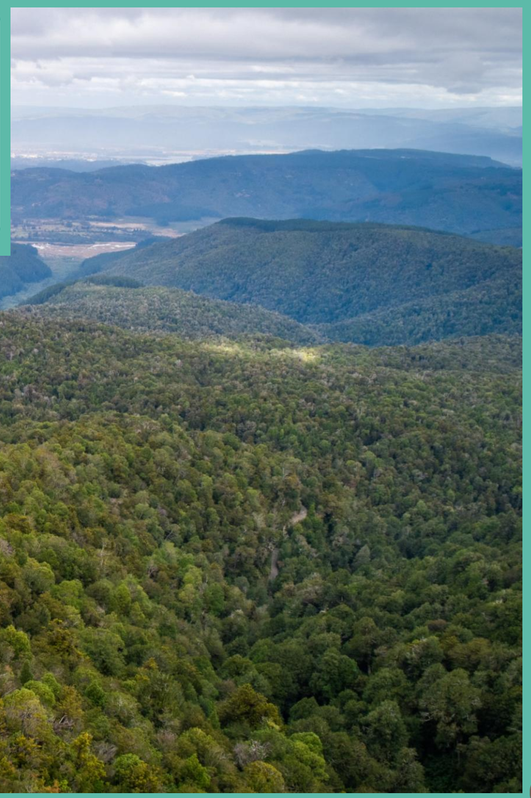
71%
of non-hazardous solid industrial waste was recovered in pulp and wood mills worldwide.

88%
of our forest assets are **certified**.

Products
that replace fossil-based materials and **store carbon**

First
forestry company in the world certified as **carbon neutral.**

29%
of our forest assets are **native forest and protection areas.**



USD 51
million invested in **environmental improvements**

87%
of energy consumption comes from **renewable sources.**

6,1
million tCO_2eq was our carbon footprint across all operations

arauco

WE CONTINUE TO EXPAND GLOBALLY, SEEKING NEW CHALLENGES TO MAXIMIZE THE COMPANY'S VALUE IN A **SOCIAL**, **ENVIRONMENTAL**, AND **ECONOMICAL** RESPONSIBLE WAY, CONTINUING AS PIONEERS IN **SUSTAINABILITY**

carbon neutral

IF IT IS NOT WOOD
It will be concrete and steel

IF IT IS NOT NATURAL FIBER
It will be polyester

IF NOT PAPER
It will be plastic

For internal use only within the organization

renewables for a better life

arauco

FOR FURTHER INFORMATION, PLEASE CONTACT:

Marcelo Bennett, Treasurer
marcelo.bennett@arauco.com

José Manuel Guzmán, Investor Relations
jose.guzman@arauco.com

Gonzalo Garrido, Finance Analyst
gonzalo.garrido@arauco.com

Phone: (562) 2461 7438
investor_relations@arauco.com

For further information, please visit www.arauco.com

INTEGRATED REPORT 2025

IN APRIL, WE PUBLISHED OUR INTEGRATED REPORT, AVAILABLE IN ENGLISH AND IN SPANISH

https://www.arauco.cl/en/sostenibilidad/reportes-de-sostenibilidad/